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34 5 Visit 19



Dash for cash

Why Alan Sugar wants to take Amstrad private



Playing for high stakes

The foreign scramble for Russia's copper prize

Brittan

abandons

**EC** drug

By Paul Abrahams and

Andrew Hill in London

European Commission.

price plan

MEASURES to harmonise

European Community drug

prices have been shelved by the

Although such measures were

desirable, they were not possible at present. Sir Leon Brittan,

Commission vice president responsible for competition, said

yesterday. He suggested that subsidiarity, the principle of allow-ing decision making at the lowest

possible ievel, played a role in

The immediate effect of the

decision is likely to be an

increase in the level of parallel

imports - shipments of identical drugs from lower price countries.

outside manufacturers' official

distribution channels. This would

work to the advantage, for example, of drugs wholesalers. Pharmaceuticals companies

had feared harmonisation would

force prices down to the lowest

levels in any EC country, hitting profits in what is intended soon

to be the world's largest unified market. Governments, however.

had been concerned that prices

might be harmonised upwards,

stretching already limited health-

care budgets.
Sir Leon said drug prices in

countries such as Portuga!,

France, Spain and Greece were often half those for products in Denmark, Germany and the

"With such disparate forms of

pricing regulation, markets

remain resolutely national, and consumers are not able to reap

the benefits of a free market.

Thus the present situation runs

counter to the most basic objec-

tives of the Treaty of Rome." he

Sir Leon said the Commission

would now consider the best way

to encourage price harmonisation

through an evolutionary process.

There was a strong case for aban-

doning all direct price control.

means of controlling healthcare

expenditure because they did not

limit the volume of drugs pre

The Commission, he said, was

Continued on Page 16

scribed by doctors.

Netherlands.

the Commission's decision.



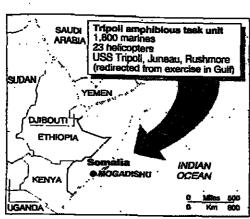
# FINANCIAL TIMES

Europe's Business Newspaper

WEDNESDAY DECEMBER 2 1992 - 1

Bank of France forced to intervene to support franc in tense trading

#### **US sends 1,800** marines towards coast of Somalia



An advance force of 1,800 US marines is sailing towards Somalia and could be in position off Mogadishu today, ready to land if the UN authorises military intervention to bring relief to the country's starving population. US military officials said marines could be used to secure airport facilities and to prepare the way for up to 20,000 further US troops. Page 5

**Ciga,** international luxury hotel chain controlled by the Aga Khan, is expected to slash debts later this week by selling a substantial stake in its hotel portfolio to an Italian private investor.Page 17

Germany to ratify Maastricht: Germany's Bundestag is expected today to ratify the Maastricht treaty on European union, with only former East German Communists and a few individuals from other parties likely to vote against. Page 16

DAF. Dutch commercial vehicle maker in its third year of heavy losses, faces serious problems over the future financing of its joint venture with Renault of France for the production of a new range of light commercial vehicles. Page 17

**Yeltsin confronts Congress:** President Boris Yeltsin demanded that the Russian Congress of People's Deputies cease to interfere with the course of reform. Page 2

Pirelli, Italian tyres and cables group, bowed to presure from minority shareholders in its Amsterdam-listed Pirelli Tyre Holding subsidiary by amending the terms of its proposed rights issue announced in October. Page 17

Uni Storebrand future uncertain: The future of Uni Storebrand, beleaguered Norwegian insurer, looked uncertain after a rejection by Uni's biggest creditor of a plan to recapitalise the crippled group. Page 18

Journalists penalised by Israel: Israel suspended official accreditation of two foreign correspondents for publishing stories without action in four years. Page 6; Force of history,

Trafalgar House, UK construction, engineering and shipping group, reported an annual pre-tax loss of £30.3m (\$46m) after exceptional property writedowns of £138m. Page 17; Lex., Page 16

Panic to stand for president: Yugoslav prime minister Milan Panic said he would stand in the Serbian presidential elections on December 20, launching his campaign with a scathing attack on rival Slobodan Milosevic. Page 3

Youths confess to arson attack: Two young Germans confessed to last week's Mölin arson attack in which a Turkish woman and two young children were killed.

Japan-EC clash brows: Japan and the EC appear to be heading for a clash over automobile trade after failing to agree on the expected outlook for new car demand in Europe next year.

UK calculates cost of Gulf war: The net cost to Britain of the Gulf war early last year is expected to exceed £1.4bn in spite of more than £2bn of assistance from other countries. Page 8

Russian mine blast: Twenty-five miners were believed to have been killed in an underground explosion at a Siberian coalmine after a build-up of methane gas.

Mexico tops polluted city list Mexico City has the most polluted air of any large city, according to a World Health Organisation report which names London, New York and Tokyo as being the least-polluted of the world's "megacities"

STOCK MARKET INDICES # STERLING

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London\$334.95	(334,45)	toxyo c	AUSG T 12	W14

# Schlesinger calls ERM an incentive to speculators

By Christopher Parkes in Frankturt and Peter Marsh in London

FRESH uncertainty was cast over the future of the European exchange rate mechanism last night after Mr Helmut Schlesinger, president of the Bundes bank, said one of the system's key mechanisms was "a powerful

incentive for speculation". In a development likely to put further strains on some of the ERM's weaker currencies Mr Schlesinger repeated that the conditions for the Bundesbank to cut interest rates in the near future had still not been met.

Mr Schlesinger's comments came at the end of a tense day on currency markets in which the D-Mark gained ground on the dol-

lar and the Bank of France was forced to intervene heavily to support the French franc against the German currency.
The D-Mark gained 1 plennig

against the dollar on Mr Schlesinger's comments, as investors switched funds into the German currency on the grounds that the Bundesbank was unlikely to cut interest rates for some time.

Mr Schlesinger, who has always put combating inflation in Germany ahead of support for the ERM, denounced the way in which central banks are obliged to intervene to support weak currencies in the European Monetary System as ineffective and a powerful instrument for enriching speculators.

Citing the case of a speculator who made \$950m during the

recent sterling crisis, he said: "Unlimited obligatory interven-tions...make no contribution to the stability of the system; on the contrary they are a powerful incentive for speculation."

in an unusually outspoken address to university economists in Cologne, Mr Schlesinger said there was no need for a fundamental reform of the EMS, but "details" should be reconsidered with the aim of hardening the

system. Central banks had suffered heavy losses. "This is not only expensive for the taxpayer, but in the final analysis purposeless". He also appealed for central banks still under government control to be given their independence in the interests of

exchange rate stability.

rate policy was bound up too much with political prestige, he said. While he could appreciate the political problems, independence for central banks could belp "stabilise the expectations of

financial markets". He also said he found it hard to detect signs that the Bonn government was committed to cutting public spending, and rejected charges that the independent central bank ignored other countries' needs in its policymaking. In response to repeated appeals

from mainly non-German political leaders for easier interest rates, Mr Schlesinger claimed that putting moral pressure on a country which had a strong currency, but which lacked the conditions necessary to allow it to against the D-Mark (FFr per DM)

3.43 ..... EMS floor Sep 1992

soften its policies, reinforced doubts about monetary union. The dollar was quoted during early afternoon trading in New York at DM1.5705, after closing in London at DM 1.580, from a close on Monday of DM1.5935.

The French franc was quoted at FFr3.4105 against the D-Mark. within 2 centimes of its ERM floor, after European trading. Earlier, the franc had come under concentrated pressure.

Currencies, Page 34

#### **Brussels** 'shocked' at **US** duties on EC steel

By David Gardner

THE European Commission said yesterday it was "shocked" at Monday's imposition by the US of provisional countervailing duties on flat-rolled steel from six EC countries, accusing Washington of flouting international trade rules to protect its steel market.

But Brussels strenuously avoided suggesting any link between this new round in the transatlantic steel contest and the Uruguay Round world trade reform process, rekindled by last month's EC-US settlement of a long-running farm trade dispute. he Unighay Roun

an absolute priority for us," a Commission official said. The punitive US duties follow anti-dumping and subsidy com-plaints against EC producers by the six big American steelmakers, and the failure to reach a multilateral steel agreement after the voluntary export restraint accord the BC had with the US expired in March after 10 years.

But whereas in April Brussels threatened to respond vigorously to any US action against EC steel exports, yesterday officials would not be drawn on the possibility of reprisals. "Naturally we will be looking at the appropriate response," was as far as a Com-

ssion official would go. The duties cover 2m tonnes of EC flat products, worth nearly \$1bn last year, and range from just over 1 per cent to nearly 60 per cent. They affect Belgium (4.9 per cent countrywide but 30.2 per cent on Cockerill Sambre, the main producer); France (26.5 per cent); Germany (from 0.6 per cent on Thyssen to 17.3 per cent across the country on plate steel); Italy (58.8 per cent); Spain (56.3 per cent); and the UK (19.1 per cent for cut-to-length carbon steel

The Commission says the US is responding politically to the domestic difficulties of its steel producers by, in effect, closing its market to Community steel exporters. But it was not confident enough of its position yesterday to allow the arguments of its steel experts to be attributed to the Commission itself or the EC, prompting a press boycott of its briefing on the controversy.

Before yesterday, these experts had said US anti-dumping action had been the prelude to "bombing" rival steel producers into accepting voluntary quotas on exports to the US. Some European steelmakers, they admit, could "technically" be dumping in the US market because of weakness in the dollar, but total EC steel exports bad fallen below the voluntary quota last year.

EC-Japan car talks, Page 4



Tens of thousands of European farmers gather in Strasbourg to protest against a US-EC agreement to cut agricultural subsidies

#### likely to recommend measures to prevent national price-setting bodies favouring domestically THE ELASS DIFFERENCE

CONTINENTAL THE WINGS

THAT SPAN

AMERICA

on might expect one of the world's York and Houston every day, As to over 140 US cities.

rith just a little bit more class. But then we are Continental Airlines, And

our story is getting stronger all the time

Continental Airlines One Airline Can Make A Difference."

# Hong Kong governor defies China by pushing for reforms

in Hong Kong

MR CHRIS PATTEN, Hong Kong's governor, yesterday announced a timetable for his controversial plans to introduce

more democracy in Hong Kong in defiance of stiff opposition from As Mr Patten spoke, share prices registered a steep decline on the Hong Kong stock exchange in active trading that, brokers said, bordered, at times, on panic selling. Investors dumped Hong Kong equities as concern mounted about the grow-

ing gulf between Britain and China on the constitutional development of the colony. Mr Patten plans to bring his controversial plans for the democratic development of Hong Kong before the colony's local legisla-

ture in February, he told the Leg-islative Council yesterday. By setting a date, he underlined the government's determi-nation to press ahead with reforms in defiance of opposition from China, which on Monday issued a challenge to Britain's governance of Hong Kong.

Beljing is threatening not to honour any Hong Kong government agreement that it does not approve of - a move seen as an

attempt to undermine confidence in the colony's economy.

The Hang Seng index, the barometer of the local market, ended the day 308.92 points, or more than 5 per cent, lower at 5,501.71. It had fallen by up to 7 per cent when the governor was speaking but recovered as bar-gain hunters stepped in, traders said. On Monday the index closed

nearly 3 per cent lower. Yesterday's drop in share prices was the biggest one-day decline since the market fell by more than 8 per cent in August last year, on news of a coup to topple former Soviet Union president Mikhail Gorbachev.

The governor's comments, before a packed legislature, did nothing to quell the fear among investors and business people that Mr Patten had engaged China in a fruitless battle of wills over his plans to widen democratic accountability in the col-

His, and the British government's, refusal to withdraw the proposals - which would broaden the franchise for 40 of the 60 seats to be contested in elections due in 1995 - have

Continued on Page 16 Hong Kong business, Page 6 Editorial comment, Page 14

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TV and Radio

# Yeltsin demands new powers to ease reforms

By John Lloyd in Moscow

PRESIDENT Boris Yeltsin vesterday confronted the Russian Congress of People's Deputies, the supreme legislative authority, with a catalogue of its failures and a demand that it ceases to interfere with the course

In a barely-applauded speech, laden with foreboding of violence and intimations of the fragility of the new institutions, he offered a compromise immediately derided by his opponents as insufficient and characterised even by his supporters

The compromise, aimed at strengthening the presidency and

By John Lloyd in Moscow

A PASTRY-MAKING company

called "Bolshevik" will be

among the first to point the

way to the privatised economy,

Russian officials said

yesterday.
It will be one of six large

companies to be put on the

market this month to provide

an example to citizens of how

to use their Rbs10,000 privati-

sation vouchers, expected to be

distributed to all by the end of

Some 5,000 big enterprises,

worth an estimated Rbs1,500bn

are to be sold off from January

1, according to Mr Anatoly

Chubais, the deputy prime

minister in charge of privatisa-

tion. Mr Dmitri Vasiliev, dep-

companies forecast a gloomy

new year of low growth and

rising inflation and unemploy-

ment, according to a survey of

business opinion in the seven

biggest European Community economies published today. Only 38 per cent of leading European business executives

believe their company's prospects will improve during the

next 12 months, while 19 per cent think the position will

The survey - the UPS Busi-

ness Monitor - was conducted

for the US-based delivery com-

pany United Parcel Service by

were carried out in seven coun-

tries - Belglum, France, Ger-

many, Italy, the Netherlands.

Spain and the IIK - after

Europe's September currency

The findings show how con-

cern over flagging economic

dynamism and the faltering

pace of European integration

their sights for 1993.

has forced companies to lower

There has been a sharp rise

in pessimism since the spring.

When surveyed in February

and March, 55 per cent of busi

ness leaders thought their com-

pany would do better during

the coming 12 months, and

only 6 per cent believed the

This means that the "opti-

mism index" (the gap between

optimistic executives and pes-

simistic ones) fell from 49

points in March to 19 in the

Business chiefs across the

continent foresee a small increase in inflation next year

in all countries except the

Netherlands. Unemployment is

expected to rise by 0.5 to 1.5

percentage points in most

countries. while no country is

thought likely to experience

growth of more than 1.9 per

Companies in Spain, the IIK.

Italy and Germany all forecast

growth of 1.2 per cent or less in

their countries' economies next

year. Companies in the Nether-

lands and France are slightly

more optimistic, expecting

position would get worse.

European

the year.

By David Marsh,

European Editor

LEADING

dividing more exactly the overlap-ping powers of the various levels of Russian power, consisted of an offer to renounce his extraordinary powers to introduce decrees and to allow the Supreme Soviet, or permanent legislature, to examine his economic legislation within 10 days.

In return, he asked the Congress to deal only with the constitutional matters, including deciding on the new constitution itself; for the supreme Soviet to give up most rights in the sphere of economic reform to the government and the president; for a prolongation of his unqualified right to choose the government, except for the premier whom he would allow to be

'Let them eat cake' becomes rallying cry of Russia's privatisation

'Bolshevik' leads capitalist revolution

Twenty-five miners were believed to have been killed in an

underground explosion and fire yesterday at a Siberian coal mine, the Russian Information Agency said, Reuter reports from

the Shevyakov mine in the west Siberian town of Mezhdure-

chensk. Twenty-three other people trapped in the ensuing fire had been given up for dead, the agency said.

vostok in the Far East and company by taking 51 per cent

Perm in the Urals. They have of the shares - with the

uty head of the privatisation

"it's hard to tell whether the

(enterprises) are future giants

or if they're bankrupt, because of the unstable situation in the

However, the first large

enterprises will come to the

market within two weeks in

Moscow, St Petersburg, Vladi-

**Europe's future:** 

the view from the boardroom

1.485 interviews carried out by Harris among EC business leaders between September 21 and October 30, 1992. Respondents were selected from Europe's top

The following countries were included: Belgium

(104 interviews), France (255), Germany (255). Italy (256), Netherlands (106), Spain (251), UK

Details available from: Harris Research Centre, Holbrooke House, 34-38 Hill Rise, Richmond TW10 6UA. TeL081-9485011

Overall support for Maastricht...

Bel Bel

Ger

Spa Spa

ital

Who would, or did, vote in favour in referendum on Maastricht?

National policies backed on money...

40%

Should interest rates be set according to individual country needs or to maintain parity within ERM?

Interest rates appropriate Interest rates set to maintain natify within ERM

expansion of 1.9 per cent and

Executives in Germany are

most gloomy about next year's

prospects, with 22 per cent say-

ing their company's position

will improve in the next year,

and 33 per cent forecasting

deterioration. There has been a

1.8 per cent respectively.

ROY.

82%

20%

Fra

ju tavom -

30%

60%

Appliest

The second UPS survey is based on

nmittee, said yesterday that

Officials said two bodies had been recovered after the blast at

been carefully prepared by the

government and foreign advis-

ers. The most famous, for Rus-

sians, is Bolshevik, a 2,200-

employee cake-maker which

makes some of the sweetest

Mr Oleg Shumanov, Bolshe-

vik's managing director, said

the workers and management

had chosen to privatise their

products on the market.

approved by the Congress; and a quoting Pushkin he said :"God ism" would shield Russian industry, postponement of adoption of a new grant you never see a Russian upris-contracts would be awarded to Ruslaw on government until a new constitution is agreed.

This demand for fuller powers for "stabilisation period" of between 12 and 18 months was necessary, he said, given a society where extremists were forming fronts and even armed groups and deputies thought not of the country, or of fulfilling decisions of the Congress but of how to push through their own will. Fur-thermore, neither political parties nor a settled division of responsibilities had yet taken root.

In Mr Yeltsin's account, the deputies themselves were part of the problem of a society on the brink: be subsidised, "sensible protection-

sse First Boston on a system

which will allow voucher hold-

ers to come to a Moscow sales

centre from December 9 to

apply for shares - the price of

which will be set by demand.

executive in Moscow, said Bol-

shevik had been chosen for its

brand recognition, its size, the

fact that it was in Moscow and

its enthusiasm to be privatised.

plants, the experience of the

sale of Bolshevik will be ana-

lysed for use in the mass priva-

tisations by the government in

consultation with its financial

🖷 Apr 1992 results 🖽 Dec 1992 results

Paris-

France

Gloomy outlook for year...

How will economic pos 12 months from now ?

...but many favour renegotiation.

Should EC redraft or negotiate Maastrich! Treaty, or

...and on employment legislation...

Ger

Spa

Fra

Neth

UK

Should employment law be drafted, passed and

ted by EC or individual count

30%

reflecting the view that the

two year recession in the UK

may be about to end. Of British

executives surveyed, 60 per

cent said they thought their

companies would do better

during the next 12 months.

60% 30%

executives are most optimistic while only 8 per cent said they

about an upturn in prospects, would fare worse. However,

Together with the other

Mr Boris Jordan, a CSFB

ing – without sense or mercy." However, a large part of the hour-

long speech was concerned with the less apocalyptic tasks of laying out the basis for an economic programme that he hopes will appeal to the Civic Union group which claims the support of 30-40 per cent of the 1,040-plus deputies and which he needs to avoid a series of defeats at the hands of the shifting alliance of factions and uncommitted deputies

which make up the Congress.
In this plan, foreshadowed last week by Mr Yegor Gaidar, the acting prime minister, industry would

sian consortia and more assistance to Russian agriculture.

Above all, the state would be greatly strengthened to play a guiding, interventionist role in the reform process - a process which the president described as "treading the golden path between the free market and the state's role as

In one of the few mildly popular parts of his speech, he proposed that the state do a great deal for its citizens at once - by indexing their savings, now being reduced by inflation. This was much more generous as one fo than the offer made on Monday by ported it.

Mr Andrei Nechayev, the economics minister, to pay 60 per cent interest on them while the central bank lending rate stood at 80 per cent.

Mr Rusian Khasbulatov, the subtle speaker of the parliament. appeared in a later speech to call for the resignation of the government when he said that the new economic course demanded new ministers but then qualified it by saying that we (the deputies) are doomed to

co-operate with them". Mr Nikolai Travkin, however. leader of the Democratic Party and one of the leaders of the Civic Union, took Mr Khasbulatov's call as one for resignation, and sup-

# Single market's double standards

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By Andrew Hill in London

MR Kenneth Clarke, Britain's home secretary, sounds more than usually smug these days. "There's no member state actually proposing to remove all its frontier controls [on peo-ple] during 1993," he said after Monday's meeting of EC inte-rior minister - their last gathering before the single market

deadline of January 1.

For Britain, which has always opposed lifting controls on people, the unwillingness or inability of more enthusiastic countries to abolish passport checks is a relief.

their own information system

ties - is not ready.

EC airports, which have to rebuild terminals to separate international and EC flight arrivals, have been given until

■ Denmark and Ireland, for different reasons, will retain checks at borders at least until the continental EC countries have completed their freetravel zone, if not longer.

So as far as passport controls are concerned, what will change on January 1? The practice, travellers across most land borders on continental Europe will not have their passports checked: air travellers will. British controls at air and sea borders will be unaltered. A two- or three-speed Europe, in which passport controis are lifted only gradually,

terparts on the continent

ket is uniformly strong among

It reduces the risk of embarrassment on December 31, when, as president of the EC, the UK will be duty-bound to declare the single market open. Mr Martin Bangemann, EC internal market commissioner, has long since shelved threats of legal action against countries which retain controls. There is still nothing to stop federalist MEPs or free-travel zealots taking the UK to the European Court for retaining passport checks and breaking EC rules on free movement of people - but Britain claims it will not be alone in the dock. The nine members of the Schèngen free-travel zone - all

the EC countries except the UK, Denmark and Ireland - are unlikely to abolish their controls before the middle of next year. They are worried because agreements to strengthen external EC frontlers are not yet in place, and linking immigration authori-

December 1993 to get ready for

the new regime.

efdefiveri emse But Mr Clarke's intransigence has still angered Britain's EC partners. At Monday's meeting, he refused to endorse a compromise proposal which would have pledged EC countries to remove "systematic" border checks during 1993. Afterwards he said there would be no point in talking about border controls again until other member states had

made further progress They point out that Mr Clarke's claim that nobody is ready to lift controls obscures one basic difference between Schengen and Britain. Schengen countries are still determined to abolish passport checks. But the most Britain will do is move to a minimal system of controls on EC travellers at sea-ports,

which would still be unacceptable to the Schengen countries.

For all Mr Clarke's smugness, it is clear that the question of border controls has only been delayed, not solved. Plans for EC-wide co-ordina-

tion of the fight against drug trafficking were blocked yesterday by a dispute between interior ministers about where a European drugs unit should be located. The ministers, meeting in London, decided to pass the issue on to the Edin-burgh summit. See Observer

#### first time I believe that reforms ambitious 25 per cent privatisacan take place in Ukraine," Mr Savchenko said. "It is clear that Mr Kuchma wants to remainder being offered for THE Ukrainian government, auction to citizens for their which last month announced vouchers. The company has been working with Credit Sui-

Ukraine on radical road

By Edward Balls and Chrystia Freeland in Klev

its conversion to market reform, has kicked off its programme this week with a flurry of decrees on price liberalisation, privatisation and trade.

Mr Oleksandr Savchenko. the Ukrainian economist who is drafting the reform programme, said decrees expected today will liberalise prices for most of its goods, including energy, and require local offi-cials to privatise 25 per cent of small businesses within the next four months.

Parliament last month granted Mr Leonid Kuchma, the new prime minister, wideranging authority to govern the economy by edict. "For the

but 3-year prospects brightest in Germany

Gne

шх

and want Central Bank in own country

73

Cities where respondents think Central Bank should be located

64

57

Which constries are likely to comply?

this relative confidence

marked a decline in optimism

since March, when 74 per cent

foresaw improvement and only

Across the other EC coun-

tries, business confidence has

also registered a steep fall

since March. The "optimism

4 per cent deterioration.

with southern countries viewed with mistrust

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Bal Ger Son Fra Little North Lik Takel

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11 26 8 25 3 12

ted equally is all member countries ?

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51

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38 10 10 36 55 29 25 5 10 5

index" fell from 39 to 6 in Bel-

ginm, from 57 to 25 in Spain,

from 49 to 14 in France, from

51 to 19 in Italy and from 39 to

are the most pessimistic about

the next 12 months' prospects.

the medium-term outlook is

Although German companies

17 in the Netherlands.

make a start although, frankly, I do not know if he will have the strength to succeed."

Price liberalisation will not

please Ukrainian consumers whose purchasing power has fallen sharply over the past year. Mr Savchenko anticipates that prices in state stores will leap by 300 per cent for bread, 200 per cent for milk and 500 per cent for butter,

However, a sign of the new reforming mood came last week in the western Ukrainian city of Lvov when the city council bowed to government pressure and endorsed an International Finance Corporation pilot programme for smallscale privatisation. The central government says its new and

tion target will force reluctant regional governments to turn state property into private hands, and specifies that all small-scale privatisation will be done by auction. Officials who block privatisation will be sacked. In a separate decree, pub-

lished yesterday, the government forbade enterprises from exporting without bank proof of pre-payment from their foreign companies, or letters of credit. The idea is to curb Ukrainian enterprises' habit of exporting to other republics with no guarantee of payment. A group of Ukrainian econo-

mists, working closely with World Bank officials, is meanwhile drafting a programme to reduce Ukraine's inflation from its current monthly rate of 30

per cent.

Europe's executives expect gloomy year ahead seen as much brighter - particularly by respondents outside Germany. Seventy-one per

cent of companies tipped Ger-many as likely to show strongest growth during the next three years, while 48 per cent believed France would be in

this position, putting it in second place behind Spain. There was virtually unanimous belief (among 91 per cent of respondents) that Germany can over-

come the challenges of reunifi-The UK businessmen display much more confidence in British prospects than do their competitors abroad. Among UK respondents, 33 per cent expect Britain to show strongest economic growth during the next three years, while only 12 per cent of their coon-

Italy is expected to show weakest economic growth during the next three years, according to 51 per cent of all respondents, and 54 per cent of

Italian business people. The UK came second among the countries judged to face poorest growth prospects, ranked in this position by 48 per cent of all respondents, but by only 30 per cent of the Brit-

One factor underlying optimism among businessmen is the advent of the single market. European companies hope to benefit as the single market. comes into effect next year, in spite of doubts about ratification of the Maastricht treaty.

However, 45 per cent of respondents forecast that customs procedures and controls at borders will not disappear in 1993. Although this indicates that hopes about the precise impact of next year's changes have been scaled down, a large majority (67 per cent to 21 per. cent) believes that movement of goods within the EC next year will become easier, Support for the single mar-

the countries surveyed, but there is scepticism about whether single market directives are being implemented equally in all member states: Italy is viewed as the worst æ:≥165

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limit on pay-out By Judy Darright in ATERNIE 13 William Services जारी<del>च हार्ख के</del> कि क

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# Maastricht looks good deal to business

appears to take a back seat. Executives

show distinct preference for sites in their own countries. Among German

companies, 73 per cent supported

Frankfurt, while 59 per cent of the Brit-

ish favoured London.



The Monopolies and Mergers Commission have been asked by the Director General of Fair Trading to investigate the supply of fine fragrances for retail sale in the United Kingdom. The Commission now invite evidence from anyone having information or views on any aspect of the supply of fine fragrances, including price and availability.

Anyone wishing to obtain a copy of the full terms of reference, or to submit evidence should write to: The Reference Secretary (Fine Fragrances), Monopolics and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

Any evidence should be submitted by 31 December 1992.

#### By David Marsh

THE MAASTRICHT treaty is supported by a large majority of top European executives. British respondents are most sceptical.

striking decline in German

optimism since March, when 36

per cent saw an improvement

against only 11 per cent fore-

In spite of the restrained out-

look for British growth, UK

casting deterioration

Most businesses take a highly pragmatic line on how governments should cope with the treaty's ratification difficulties. They see the need for national flexibility rather than rigid Communitybased policies in running the exchange rate mechanism

And, as further evidence of a strongly pragmatic streak, there is strong support for national solutions in employment legislation

Most company chiefs would prefer to renegotiate or redraft Maastricht rather than to go ahead without Denmark. which rejected the treaty by a narrow margin in its referendum in June. On the question of where to place an

institution meant to take a central role

European central bank Euro-idealism

in the Maastricht arrangements

Among Belgian corporations, 44 per cent preferred Brussels, while 16 per cent of Spanish business people wanted Barcelona In employment law, 55 per cent of European companies believe such legis-

lation should be drafted, passed and implemented by individual countries, with only 43 per cent saying this role should be played by the EC. This is felt most strongly in Britain:

83 per cent. with only 16 per cent arguing in favour of an EC role. Next comes Germany: 67 per cent and 32 per cent respectively. Concerning the question of Maas-

tricht acceptance, 79 per cent of executives in the seven countries say they would - or (in the case of France) did - back the treaty in a referendum.

Only 16 per cent declared opposition. UK executives are most cautious about Maastricht, only 55 per cent saying they would vote in favour in a referendum, and 38 per cent declaring they would vote against. Eighty-two per cent of French executives say Yes to Maastricht, with only 12 per cent rejecting the treaty. The approval rating is even higher in Italy (93 per cent), Belgium (88 per cent) and the Netherlands (87-

per cent). Although the treaty is supported by 77 per cent of business people in Ger-many, a sizeable majority (21 per cent) say they are against it. A majority in each country surveyed (including France) said, however, they believed referendums were unnecessary to allow the treaty to be ratified.

The survey shows clear divisions on how to operate the ERM. An overall majority of 63 per cent to 33 per cent believes countries should tailor interest rates to their own needs rather than to maintaining ERM parities. This figure masks a sharp split within the EC, corresponding to the "hard" and "soft" currency groups in the ERM. In businesses in Belgium and the

Netherlands, large majorities (51 per cent and 63 per cent respectively) think ERM rates have to be maintained even at the cost of higher interest rates. A strong minority (39 per cent) backs this notion in France.

However, among the "soft" currency countries which have recently devalued or left the ERM, companies support a more flexible policy. In Britain, 81 per cent of respondents

thinks interest rates must move in line with countries' economic requirements rather than to maintain exchange rate

This view is backed by 73 per cent of companies in Spain and 64 per cent in Italy, as well as by 64 per cent of those in Germany, whose central bank, the Bundesbank, is the dominant institu-

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MR Kenneth Clarke home secretary sounds than usually sound that There's no membra actually proposing to all its frontier control of plei during 1965.

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attack on his rival, Mr Slobo-dan Milosevic. "Under Milosevic we have

challenge on Saturday when Serbia's electoral committee is due to rule whether the Beigrade-born US businessman is eligible to run. Belgrade radio, controlled by Mr Milosevic, said Mr Panic might not qual-ify as he could not provide proof of one year's residence in Serbia, Mr Panic, who returned to Serbia from California in the

This latest attempt to block Mr Panic reflects nervousness among Serbia's ruling Socialists that he could beat Mr Mil-

# Single market EC to renew double calls for standard growth push

The Community will grow by just 1.1% this year

By Lionel Barber

MR Henning Christophersen. the EC economics commissioner, will today press plans for a growth stategy in both western and eastern Europe to revive slumping public investment and give hope to the emerging democracies in Poland, Hungary and the Czechoslovak Federation. Mr Christophersen is expec-

ted to reveal that the Community will grow by barely 1.1 per cent in 1992. Growth next year is likely to be between 1.0 per cent and 1.5 per cent, with a threat of near stagnation of

In an interview yesterday, Mr Christophersen called upon EC governments to work more closely on co-ordinating eco-nomic policy, boosting public works programmes and "reorienting resources" by scaling back state aid to industry or curbing public sector salaries, notably in Germany.

The Danish commissioner also issued a plea to the Com-munity to look favourably upon the requests for membership made by Poland, Hungary and Czechoslovakia. He called too for more east-west infrastructure spending on roads, railways and telecommunications to correct what he identifled as a north-south bias.
As Danish minister of for-

eign affairs and then EC Commissioner in 1985, Mr Christophersen was intimately involved in negotiating the terms of membership for Greece, Spain and Portugal. Although he stopped short of offering a firm timetable, the Commissioner said the EC should not be narrow-minded. They should tell Poland, Hun-gary and Czechoslovakia that

"you are on your way to becoming EC members". Mr\_Christophersen's views on enlargement are not widely

held in the EC, but his comments reflect unease that the Community is so preoccupied with its internal problems over the Maastricht treaty that it is not paying attention to its eastern neighbours.

Mr Christophersen has been working with Mr Jacques Delors, the European Commission President on a new growth strategy to be presented at the EC summit in Edinburgh next month.

Britain broadly supports the Brussels initiative, particularly plans to set up a new European Investment Fund which would provide loan guarantees under the auspices of the European Investment Bank.

But UK officials are anxious about Community plans to borrow up to Ecu5bn (\$6.2bn) on the capital markets which could feed into budget deficits Mr Christophersen stressed yesterday that his plan consisted mainly of "supply-side" measures which in no way undermined the need for fiscal

The UK is also worried Mr Delors might "hijack" the summit with a high-profile growth package, distracting attention

from other pressing issues.

Mr Christophersen explained yesterday that he had not as widely reported - called for a Ecu50bn investment package to revive the EC economy. He had noted only that EC invest-ment had fallen from 4 per cent in 1991 to a negative % per cent in 1992. The figure of Ecu50bn was the amount of investment needed to "move" the EC economy and prevent an increase in unemployment, he said.

#### Investment to fall 7% in Germany

By Christopher Parkes

WEST German companies will reduce capital investment by a real 7 per cent in 1993 following a 6 per cent cut this year, according to the Ifo economics research institute in Munich. Industry, which originally planned a small increase in

spending for this year, has progressively cut budgets as business conditions have deteriorated, the institute said. The investment boom of the last few years greatly increased industrial capacity. and the current slowdown in

spending was more a result of

this development than general economic conditions. Despite the economies, made mostly by the smaller companies among the 2,400 surveyed, total investment this year is expected to be almost DM100bn. Only 35 per cent of the sample planned to spend

#### **Bonn puts** limit on pay-outs

By Judy Dempsey in Bons

CLAIMANTS seeking confiscated in the former East Germany will be limited to a maximum DM300,000 (\$188,679) per claimant, Mr Theo Waigel, German finance minister, said yesterday.
Pay-outs will not be made

immediately, however, because the government has no funds to meet the tens of thousands of compensation claims. The decision, which is likely to upset many former owners because the maximum compensation will be far less than the current value of property, follows two and a half years of debate in the government commission set up to examine compensation costs and other issues.

A finance ministry official said that the draft proposal, which must be discussed by the Lander, or states, is likely

# Panic to challenge Milosevic in election

By Laura Silber in Belgrade

YUGOSLAV Prime Minister Milan Panic said yesterday he would stand in the Serbian presidential elections on December 20 and launched his campaign with a scathing

become isolated internationally and have become the victim of crippling sanctions," he said. "War rages out of control and yet Milosevic has done noth-ing."

Mr Panic faces an immediate

summer, dismissed this.

osevic at the polls. Named prime minister in July, Mr Panic has won popularity for promising to save failing to achieve results.

King Fahd of Saudi Arabia yesterday urged the UN to allow Bosnia's Moslems to arm themselves in their fight against the Serbs, writes Our Foreign Staff.

Foreign ministers from the 47 states of the Organisation of the Islamic Conference meeting in Jeddah are expected to call on the UN to use force to stop Serblan attacks on Bosnia's Moslems.

Serbia. A western diplomat called his decision to run "courageous", saying he was the only candidate who could beat Mr Milosevic.

Meanwhile in Bosnia yesterday the UN suspended the Sarajevo airlift after a US relief plane was hit by small-arms fire.

In Brussels, Nato said it planned to tighten an oil and trade embargo on Yugoslavia by despatching warships to the coast of neighbouring Albania. Mr Malcolm Rifkind, UK defence secretary, criticised the WEU and Nato for sending separate naval task forces to enforce the embargo. He told the WEU assembly in Paris the two overlapping forces were



REHIND THE SMILES. John Major's finance proposals are getting a chilly reception from Spanish premier Felipe Gonzalez

# Spain cool to **UK** ideas on **EC** spending

By Tom Burns in Madrid

BRITISH proposals on EC financing received a chilly reaction in Madrid yesterday. After a two-hour meeting with Mr Felipe Gonzalez, Spanish prime minister, his British counterpart, Mr John Major, defended his plan to limit Community funding and to reduce transfers, in the form of cohesion funds, to its poorer partners. He said it was a "compromise" between criticism from "some that it is not generous enough and criticism from oth-

ers who say it is too generous". Mr Major, on a whistle-stop tour of European capitals in search of a basis for agreement at next week's Edinburgh summit, added that when his pro-posals were studied in detail "many will have a different view". Failure to reach agreement would be damaging both for the Community itself and for the economies of the mem-

Mr Gonzalez gave little or no ground, however. He termed the proposal on Community's budgetary resources as "insufficient" and its spending package as "minimal". He added that he had arrived at these conclusions after "a technical study" of the proposals. Mr Major bravely rode the

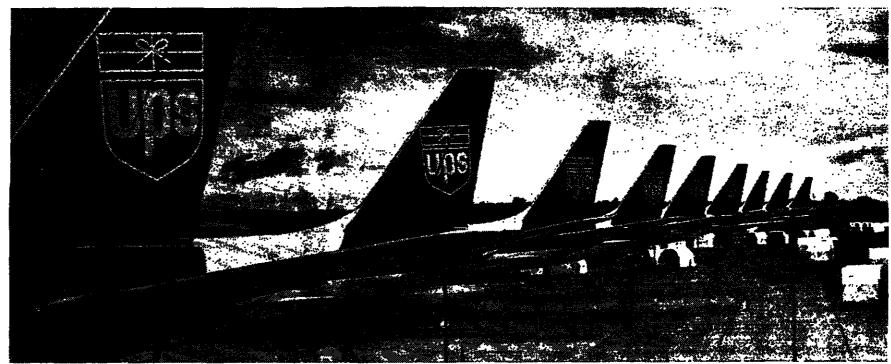
Spanish premier's punches. He said that he was seeing EC heads of government in order to "identify areas of difficulty" and he conceded that in Madrid "the areas of difficulties have become sharper

He admitted that Edinburgh was building up to be "more complex than any other EC summit for a long time".

Peter Wise adds from Lisbon: In Portugal, Mr Anibal Cavaço Silva, the prime minister, said he had explained his country's opposition to Britain's EC budget proposals in several hours of discussions with Mr Major. But he refused to be drawn on numbers.

"We consider this is not the right moment to deepen our differences. Mr Major is working for a solution that is acceptable to all the Community and that will result in a Edinburgh summit," he said.

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# Japan and EC | The sticky issue of a bowl of Japanese rice fail to agree on car demand

By Steven Butter in Tokyo

JAPAN and the European Community appear to be heading for a clash over automobile trade after failing to reach agreement during two days of talks in Tokyo on the expected outlook for new car demand in Europe next year.

Japanese officials said Tokyo expected a slight improvement in the market, while the EC believed the market would decline slightly.

European officials refused to comment in detail on the talks, which ended yesterday, but described them as technical in nature and said there were no negotiations on the level of Japanese exports to Europe

The two sides agreed to meet again in Brussels in January to try to resolve their differences.

forecasts for automobile sales will make it difficult for the two sides to reach agreement on the level of

Last April, in view of the weak demand for cars in the exports to Europe by 6 per cent, from 1.26m vehicles. Jap-anese automobile companies have seen profits decline sharply this year because of weak markets at home and abroad and will be unhappy to see the level of exports reduced

Japan and the EC have agreed to a monitoring procedure until 1999 almed at limit ing Japanese exports to Europe and giving European car makers time to improve competi-

In the meantime, however, car production by Japanese companies in Europe has

# Land Rover's plans for Brazil plant 'slip'

By Stephen Fidler,

LAND ROVER, the subsidiary of the Rover group, said yester-day there had been some "slippage" in its plans to set up an assembly plant in Brazil.

The company had intended to begin producing vehicles in 1993, but a spokesman said yes-terday the schedule had been set back largely by a trademark dispute, now settled in the company's favour.

Mr Gilberto Mestrinho, governor of the Brazilian state of Amazonas, is due to meet officials from Land Rover today for talks about the possible siting of an 18,000-vehicle-a-year assembly plant in Manaus, the

Mr Mestrinho, on a visit to Britain, said that a variety of tax advantages were available

to the company in the free-trade zone in Manaus. An official travelling with Mr Mes-trinho said talks with Land Rover were "quite far

advanced". A Land Rover spokesman said yesterday, however, that the group was still studying the issue and had not decided finally to go ahead. Several sites in Brazil were under consideration.

The company, which produced a total of 55,000 vehicles in 1991, said early last year it would set up a subsidiary to produce its Defender and Discovery models in Brazil. The venture would, the company said at the time, require use of a high level of Braziliansourced components, and would be Land Rover's first integrated overseas manufac-

RS Kyoko Mochizuki these subsidies, with an import ban and appreciation of the how, in the devastation, has pushed Japanese protion that followed the Second World War, her mother would sort through her kimonos to

decide which to take into the countryside to exchange for Urban Japan's dependence upon the rice farmers in those

desperate years has left a deep imprint on Japanese society. A rural root system runs through urban, industrialised Japan. Village homes have a residual symbolic significance in the cities. For several days each August, Tokyo becomes a ghost town as families return to the rural homes of their

The spirit of co-operation which has organised the irriga-tion of hundreds of thousands

#### Import ban is more than economics. writes Charles Leadbeater

of paddy fields is reflected in Japanese companies' consensual industrial relations.

So the decision about whether Japan should allow rice imports to help complete the Uruguay Round of the General Agreement on Tariffs and Trade is about more than eco-

Japan has to negotiate an accommodation with its rural heritage. The ruling Liberal Democratic Party (LDP) has to renegotiate its vital electoral alliance with the farmers at a time when its public standing has been battered by scandal and economic downturn.

In past crises the LDP has rallied the agricultural vote for stability, giving farmers an inordinately powerful electoral voice. Now for the first time since the war the LDP risks antagonising farmers during a gathering domestic crisis when it most needs their support.

The Japanese rice market has been regulated and subsidised by a patchwork of laws The government pays the

farmers a high price for their rice and subsidises its sale to consumers. The combination of ducer rice prices to about eight times the international level.

Consumers pay about six times what they would if they could buy imported rice. The subsidies, which by 1987

had reached a peak of Y3,130bn (\$25,2bn) for rice, out of total subsidies of Y5,070bn, slipping back to Y2,483bn in 1991, out of total subsidies of Y4,230bn, spread distortions through the rest of the economy.

Japan is the world's largest net importer of food. Yet the subsidies allow farmers to use land for rice production which would be better used for other crops which are imported.

The agricultural subsidies help to inflate residential land prices beyond the reach of most industrial workers because, by maintaining rice production, they restrict land available for building.

In Tokyo about 13 per cent of the city is classified as farmland, worked by 30,000 families. Yet nearly half have no taxable income from agriculture, while 14 per cent have sales worth less than \$1,000 a year. About half a million new homes could be built on Tokyo's agricultural land.

That Japan is prepared to pay the cost of these distortions is testimony to the political power of the farmers: local agricultural co-operatives are formidable political machines in an electoral system in which sparsely-populated rural areas are heavily over represented in the parliament.

The co-ops recently engineered the electoral downfall of 15 LDP Diet members in key agricultural districts over the liberalisation of beef and orange imports.

Yet the idea that politics is deeply rooted in Japan's peasant past is largely a myth, as much a post-war creation as the nation's manufacturing In the 1920s and 1930s inter-

mittent starvation was not unheard of in rice growing areas as the government, sup-ported by big business, allowed rice to be imported from Japan's then colonies. Rice imports reached a peak 28 per cent of consumption in 1933. The conservative's alliance

In spite of the latter's huge with agriculture was forged after the war in response to

servative rule.

The shocking example of the

made the conservatives fear

the Japanese countryside

might fall to communism, at a

time when they needed to

secure food supplies to shore up their weak urban support.

Between 1949 and 1953 agricul-

The rice price rose by 43 per

cent between 1960 and 1964 in

the wake of the conflict over

the renegotiation of the secu-

per cent in the early 1970s

when the LDP was fighting to

maintain its popularity in the

wake of the recession caused

The average Japanese farm is a labour-intensive 1.2 hect-

ares, one-hundreth the size of

the average North American

And it leapt by more than 30

tural subsidies trebled.

rity treaty with the US.

by the first oil shock.

nese farm household income in 1984 was about 19 per cent Chinese revolution of 1949

higher than in the US. However, the agricultural vote is not a distinct bloc. Over the past three decades the Japanese countryside has been transformed by industrialisation and urbanisation. In 1970 about 41 per cent of

the Japanese rural workforce was employed in agriculture. Now in rural areas about 42 per cent are employed in the service sector, a third in manufacturing and a quarter in agri-

here are three groups of farmers. About 500,000 are full-time, probably efficient enough to withstand a sharp fall in rice prices brought about by imports. A further 750,000 are part-time farmers who derive most of their income from farming.

Then there are 3m "class-B" part timers - that is, about 70 per cent of all those involved of their income from other sources. In the mid-1950s most farms were run by full-time farmers; the class B part-timers were just 28 per cent of the workforce. Now class B farmers are the main beneficiaries

Without the subsidies their farms would make huge losses because they spend most of their time - and earn most of their incomes - in factories or

and staunchest supporters of

About 60 per cent of Japan's integrated circuit production is concentrated in largely rural areas such as Tohoku in central Japan and Kyushu, the southern island.

These factories employ many part-time farmers whose income is being subsidised by

So the electronics workers who stand most to gain from

an open world trading system are often the part-time farmers

withdrawal of rice import protection. Thus the LDP speaks in several different voices while it

gropes for compromise. It wants to send a signal to its international partners that it is prepared to replace the outright ban by a system of tariffs, possibly as high as 700 per cent at the outset, to help finalise the Gatt round. But it does not want to risk a revolt among the farmers in the run

up to elections next year. The party will move as slowly as it can to show the farmers it has done its utmost to defend their interests.

It will not budge until foreign pressure becomes irresistible, and only then after winning concessions in exchange - perhaps on stricter antidumping rules, which the EC and the US have used with particular frequency and fickleness against Japanese export-



Eastern protest: Japanese farmers joined demonstrations in Strasbourg vesterday against agricultural reform who have most to lose from the crises which threatened conin farming - who derive most

#### Uruguay Round negotiators to tackle tariff cuts TRADE negotiators in Geneva yesterday resolved to press ahead rapidly with country negotiations on cut Other countries urged the US and EC to present details of their farm trade accord reached a fortnight ago. This is expected revised detailed tariff offer before the end ting tariffs and other barriers to trade in to provide the springboard for the resumed of the year. The Round aims to cut tariffs goods, which form a crucial part of the negotiations. According to US officials, the on average by at least one-third, but the text of the agreement is awaiting approval US and EC say they want to go well Uruguay Round of global trade talks, writes Frances Williams in Geneva. by Brussels.

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Notice pursuant to Section 1203 of the indenture dated as of February 15, 1986. between Caffed inc. and Chemical Bank, as successor by merger to Manufacturers Hanover Trust Company, (the "Indeature") under which the 6 1/2% Conventible Subordinated Debentures due 2001 (the "CAL Debentures") were issued is hereby given of the following:

In connection with a restructuring (the "Restructuring"), Calfed Inc. (the "Company") is offering (the "Offer") to exchange shares of common stock, \$.20 par value (the "Bank Stock"), of the Company's wholly-owned subsidiary, California Federal Bank, a Federal Savings Bank (the "Bank"), and subordinated California Federal Hank, a Federal Savings Bank (the "Bank"), and subordinated debentures (the "Bank Debentures") of the Bank for the CAL Debentures. Aspert of the Office, the Company is requiring tendering helders of the CAL Debentures, among other things, to consent to certain proposed amendments (the "Proposed Amendments") to the Indenture. Among the Proposed Amendments is a proposal to defer until February 20, 2000 the date (the "Redemption Date") (currently scheduled for February 20, 1993 under the Indenture) on which holders can require the Company of the Indenture of Company and Ind require the Company or its successor to redeem the CAL Debentures at 123% of their principal amount (the "Put Right"). Immediately following the completion their principal amount (the "Put Right"). Immediately tonowing the completion of the Offer, the Company will be merged (the "Merger") with and into a wholly-owned stitusidiary (the "Subsidiary") of the Bank. As a result of the Merger, among othershings, each outstanding share of the common stock, \$1.00 per value (the "CAL Stock"), of the Company will automatically be converted into one share of Bank. Stock and the CAL Debentures, as modified by the Proposed Amendments. that are not transferred in the Offer will amount outstanding and mendments, that are not tendered in the Offer will remain outst signious of the Subsidiary.

 If the Proposed Amendments to the Indenture are not adopted, the Redemption Date with respect to the Put Right for the CAL Debeutures is currently scheduled many 20, 1993. The Put Right with respect to the February 20, 1993 atom Date may be exercised only during the period beginning December Redemption Dure may be entiressed only during the petron organing Location 20, 1992 through and including January 20, 1993. The February 20, 1993 Redemption Price of the CAL Depontures is 123% of their principal amount and the accrued interest to the February 20, 1993 Redemption Date is U.S. \$325.00 per U.S. \$5,000 principal amount of CAL Debeatures. In order to receive payment of the February 20, 1993 Redemption Price and the interest accrued to February 20, 1993, the CAL Debentures, together in the case of CAL Debentures in bearer form with all coupons appearaining thereto maturing after February 20, 1993, most be surrendered for payment to one of the Paying and Conve Agests listed below on or after December 20, 1992 until and including, but not after, the close of business on Jamesry 20, 1993. CAL Debentures surrendered for such payment must be accompanied by written notice to the Company (subtant tially in the form of the optional redemption notice set forth on each CAL ture) whereby the holder instructs the Company to redeem the CAL Debesture or, in the case of CAL Deboutures in reg thereof to be redomed if less than the entire amount thereof. The exercise of the option to elect redemption is invocable, except that holders who provide the optional notice of redomption will retain the right to require their CAL Debendances. tures to be converted, provided that notice to such effect and the helder's noninusfemble receipt from a Paying and Convernon Agent representing such CAL Debeatures are delivered on or prior to the Pebruary 20, 1993 Redemption Date to such Paying and Conversion Agent holding such CAL Debentures to be convented and the other requirements of Article Thirteen of the Indenture are metals the event such CAL Debentures are converted on (but not prior to) the February 20, 1993 Rederaption Date, the kolders thereof shall be entitled to receive the interest payable on such CAL Debestures on such date. The conversion price (the price at which shares of CAL Stock shall be delivered upon conversion of the CAL Debentures) is currently U.S. \$35.25 per share of CAL Stock If, spot CAL Debentures) is currently U.S. \$35.25 per slame of CAL Stock II, upon completion of the Offer and consumention of the Merger, an indenture experimental to the Indenture effecting the Proposed Amendments and providing for the assumption by the Subsidiary of the Indenture, as so amended, is entered into, the holder of each CAL Debenture outstanding after the Merger will have the right, during the period such CAL Debenture will be conventible as specified in Section 1301 of the Indenture, to convent such CAL Debenture only into the number of shares of Bank Stock receivable in the Merger by a holder of the number of shares of CAL Stockinto which such CAL Debenture might have been convexted immediately paior to the Merger.

The Paying and Conversion Agents are Bankers Trust Company S.A., P.O. Box. 907, 14 Boulevard F.D. Roosevell, Linembourg: Bankers Trust Company, J. Appoid Street, Broadgate, London ECZA. 2HE; Banque Bruxelles Lambert, S.A. Avesue Marsix 24, 1050 Brussels, Belgium.

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Advance troops await UN decision on force

# **US** Marines head for the coast of Somalia

By George Graham M Washington

AN advance force of US Marines is sailing towards Somalia and could be in position off Mogadishu today, ready to land if the United Nations decides on a military operation to bring relief to the starving country.

US military officials said the 1,800 Marines could be used to secure airport facilities, assisting Pakistani peacekeeping troops already in Mogadishu, and paving the way for perhaps 15,000-20,000 US troops.

The prospect of using US troops in Somalia is causing considerable trepidation in Washington, where the successful conclusion of Operation Desert Storm last year has not wholly erased the memory of Vietnam as a traumatic warning against military involvement in laraway countries.

Somalia does not, by any account, meet the criteria formulated by Mr Caspar Weinberger, defence secretary under President Ronald Reagan, to guide decisions on when to commit US forces: intervention

may have the support of the

American people, but there is

Ms Catherine Bertini, head of the UN World Food Programme, said in Washington yesterday: "We have 12,000 tons of food sitting blocks away from where Somali people are starving. I don't think those people have time for us to continue many more months or weeks of negotia-

no substantial US national security interest, nor is it clear what would constitute victory. But military commanders appear much less worried about the prospect of intervention in relatively flat and har-ren Somalia than they are about the conflict in mountainous Bosnia, where they say military intervention would stand little chance of success.

Military commanders doubt, however, that it will be possible to complete the job and pull US troops out again by January 20, the day on which President George Bush is due to hand over to President-elect Bill Clinton, and which the Los Angeles Times has reported to be Mr Bush's objective.

The Californian newspaper also reported that the US offer

of troops had been revealed earlier than planned because of sharp disagreements within the administration. This had hindered efforts to win the support of other nations for mili-

tary intervention.

White House officials have emphasised the limited goal of establishing the conditions for food aid to start flowing again, and have played down earlier suggestions that one of the aims would be to reestablish some kind of Somali government in place of the warring guerrilla factions that have made it so difficult to mount any kind of effective famine

relief operation. US military leaders remain adamant that any US troops must remain under their command, as they have done in earlier conflicts from the Korean War to the Gulf. Within Nato, all main operational commanders have traditionally been Americans, except for the British admiral at the Channel

naval command. Mr Edward Perkins, the US ambassador to the UN. appeared to open the way for operational control under a for-

# **Security Council likely to act**

By Michael Littlejohns in New York

THE UN Security Council appeared last night to be moving towards approval of the use of force to safeguard deliveries of desperately-needed food and other emergency aid to millions of starving civilians in Somalia.

A key question was whether to accept, and if so on what terms, a dramatic US offer of up to 30,000 troops to form the mainstay of such an

The US yesterday said it had prepared the first draft of a possible resolution for consideration by the UK, France, Russia and China, the other permanent members. If they were in general agreement the resolution would be submitted to the African and other third world delegates but a final draft was not expected to be ready before the end of the week.

While acknowledging that there now was "no

tary general, still favoured employing troops under total UN command and control. However, the IIS offer disclosed last week was contingent on it maintaining control over its forces even if the UN formally authorised the operation. With more than 52,000 UN troops on duty on four continents, Mr Bontros Ghali said his staff

alternative" but force to stop the rival Somali

warlords and their clans from blocking aid

deliveries. Mr Boutros Boutros Ghali, the secre-

were "already overstretched in managing greatly enlarged peacekeeping commitments". In his report to the Council he admitted that he did not have the capability to command and control an enforcement operation of the size and urgency required by the Somali crisis. Therefore, he suggested, that states contribut-ing troops would have to provide not only field commandos but "considerable staff" for head-quarters service in New York.

# US data point to firm upturn

its Nove

FEDERAL and private sector organisations in the US yesterday reported more evidence of sustained growth in the economy, with leading indicators and the purchasing managers' George Graham in Washing-

The Commerce Department said its index of leading indicators, a composite of 11 statistics designed to predict the overall trend of economic activity, rose by 0.4 per cent in October.

It was helped mostly by

lower claims for unemployment insurance and higher US economy might now be on its way to sustained growth. manufacturers' order books. At the same time, the National Association of Purchasing Managers (NAPM) said

uper index ro

per cent, compared with 50.6

per cent in October. An index reading above 50

expanding. Both statistics were slightly economists had predicted, rein- economy.

forcing the prospect that the See Lex

believe that the underlying rate of US growth is anywhere near the annualised rate of 3.9 quarter by the Commerce Department last week.

Until now, growth has not per cent indicates that the spilled over into the jobs marmanufacturing sector is ket and economists are watching closely to see if Friday's employment report confirms stronger than financial market the impression of a stronger

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# Canada caught revving in the middle of road

were in rare agreement ✓ after the constitutional referendum in October that their highest priority was to rev up the sluggish domestic economy.

The federal government immediately began preparing its strategy for recovery, with a multi-billion dollar infrastructure renewal programme as its centrepiece. But when Finance Minister

Don Mazankowski delivers his mini-hudget in the House of Commons today, expansion is likely to be tempered by the need for fiscal restraint. In the five weeks since the

referendum, worries about the elusive business recovery have shared the headlines with a currency crisis and mounting concern about the state of government finances.

Politicians and bureaucrats who favoured a strong dose of stimulation in the mini-budget have found their plans blocked by others urging tighter fiscal and monetary discipline.

Canadian Imperial Bank of Commerce noted in an economic forecast released last week that "any fiscal package, unless financed through expenditure cuts, will have to be

Mr Paul Darby, director of forecasting at the Conference Board of Canada, adds: "It looks as if [the mini-budget] will turn into more of a restrictive exercise than an expansionary exercise."

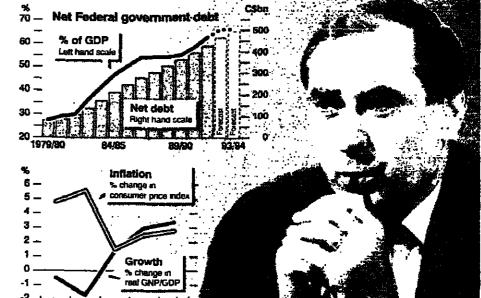
Even Ontario's social-democratic government, which came to office two years ago promising a raft of public-spending initiatives, is tightening its belt as the recession eats into revenues and puts heavier demands on social security.

ANADA'S politicians Ontario last week announced a series of austority measures without which its budget deficit would have soared from a projected C\$8.1bn (£4.1bn) to

On the federal level, the Progressive-Conservative government has been dogged by overoptimistic fiscal planning since it came to office in 1984. One budget after another has promised to bring down the budget deficit and reverse Canada's spiralling debt.

In practice, however, the Finance Department's forecasts have invariably erred on the bright side.

In last February's budget, Mr Mazankowski pledged that "despite the economic slowdown, we will hold the deficit to C\$31.4bn" in the fiscal year to March 31 1992. He predicted that, based on gross domestic product growth of 2.7 per cent in 1992, the shortfall would dip to C\$27.5bn in the current year, and that the government's hor-



cial borrowings will reach C\$60bn in the 12 months to next March, almost double the level five years ago.

1990 91

Some foreign institutions, in particular, are nearing the limits of their portfolios earmarked for Canadian debt. News of the latest budget shortfalls has contributed to a

sudden run on the Canadian

months of the year. Economists are virtually unanimous that rates will soon ease again now that the dollar appears to have found a new level. The Bank of Canada has

already begun to bring down its trend-setting weekly dis-

#### But the recent jump in bor-Bernard Simon previews a mini-budget that has

nil by 1995/96. But the 1991/92 shortfall came to C\$34.5bn, the second

With growth unlikely to exceed 1-1.5 per cent this year. the 1992/93 deficit is now expected to be C\$33bn-C\$34bn. Hopes of eliminating the borrowing requirement within four years

have all but disappeared. Financial markets have become increasingly jittery about Canadian governments appetite for debt. Burns Fry, a Toronto securities firm, predicts that federal and provin-

rowing needs would shrink to dollar in recent weeks. In the past three months the currency has slumped from 84 US cents to less than 78 cents.

expansionary hopes amid restraining realities

As in the various European countries whose currencies have come under pressure lately, the central bank, the Bank of Canada, sought to smooth the fall by pushing up interest rates.

Together with increases which took place in the period of nervousness leading up to the referendum, banks have lifted their prime lending rates from 6.25 per cent to 9.75 per cent, wiping out the steady

rowing costs could delay the long-heralded business recovery. Mr Leo de Bever, chief economist at Nomura Securities in Toronto, predicts an "extremely weak" fourth quar-

The Conference Board has aiready lowered its 1993 GDP forecast from 3.2 per cent to what Mr Darby calls "the high twos".

Just as missed budget targets have prompted calls for fiscal restraint from some quarters, the prospect of delayed recovery has led others to urge that Mr Mazan-

kowski give top priority to declines in the first nine

Minister of Finance

reflation. The prospect of a stimulatory fiscal package from the Clinton administration in Washington has strengthened the hand of those calling for similar measures in Canada.

Canada's unemployment rate is over 11 per cent and hardly a week passes without news of another big corporate retrenchment. Defasco, the country's biggest steelmaker, announced last week that it plans to close a mill with the loss of 2,000 jobs. Canadian National, the state-owned radway company. plans to cut 10,000 jobs, or almost a third of its workforce. The political argument in favour of stimulation may be most persuasive of all. The Conservatives are languishing at rock-bottom in public opinion polls, and have been banking on a business recovery to

improve their popularity before the general election next year. Torn between the equally forceful calls for growth and for fiscal prudence, Mr Mazankowski is expected to steer a middle course in the mini-bud-

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#### THE CHALLENGE OF THE NEW SOUTH AFRICA

#### South Africa's politicians will eventually put the wellbeing of their people first

Rob Angel, Chief Executive Officer of Engen talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Spira: Engen has risen to the challenge of supplying sub-Saharan Africa's growing energy needs by engaging in substantial refining capacity expansion program much additional capacity will come on stream before the end of the century and what markets will benefit?

Angel: The phased refinery expansion programme currently underway builds on one of Engen's core activities and forms an integral part of its growth strategy. The R670 mill expansion at the Durban refinery increased capacity by 30% and has also resulted in a significant increase of gasoline and diesel yields. The successful completion of the expansion in an operative refinery on time and within budget, was a first class achievement. ion in an operating The R800 million phase 2 upgrade, recently announced, will take the Engen refinery closer to its goal of becoming a world class refinery. The expansion will further increase the yield of high value

transportation products, by over 5%, as well as give Engen a leading competitive edge in terms of pollution reduction and product quality vernents. In particular, the project will significantly increase the refinery's production capability of unleaded petrol and low sulphur diesel fuel; we expect the South African market and potential export market demand to increase significantly over the ext few years. An added spinoff will be that the effective crude oil throughput of the refinery within the full upgrading capability will be increased by a further 20%. The project will be completed by year end 1994.

While these first two phases of our expansion are directed at the local market, developing markets in sub-Saharan Africa, and the Indian Ocean Islands, further phased investments over the second half of the 1990s are also being studied. The timing and scope of subsequent phases will depend on market growth and on the nature of the emerging opportunities. Engen will actively pursue any markets where it is perceived that Engen has a competitive

Spira: Engen has oil exploration interests in the North Sea and in drilling activites off the South African coast. What are the prospects? Is Engen likely to become knowed in other similar

Angel: The upstream component of Engen's business will see significant changes in the year ahead. New exploration ventures in Namibia and Gabon will get underway, as well as other West African opportunities which are now in the final negotion In the UK sector of the North Sea, development of the Alba oil field progressed satisfactorily, and appraisal drilling and pre-development design work continued in the Britannia gas/condensate

Off the South African coast in the Bredasdorp basin, Engen participated in two exploration wells and three step ours to previous discoveries. Engen now has interests in eight blocks in the Bredasdorp basin in which hydrocarbons have been discovered. The severe weather conditions and lack of an existing infrastruct are constraints to commercial producton of reserves identified to date. However, Engen's rights in respect of these discoveries endure to 2003, and given continued progress in subsea technology, it is likely that several of these discoveries will be developed.

Spira: The oli-from-gas Mosegas project has been a somewhat controversial investment for Engen. What is the current state

Angel: Commissioning of the offshore platform and onshore facilities is taking place, at a pace that is better than expected given the complex name of the processes. Synthetic oil is currently being produced by the Synthol process — a major milestone. Production at 50% should be attained in early 1993 with full

production by year end. Engen continues to manage the project and maintains its 30% stake in the equity of the venture, acquired at a cost of R30 million. The company has at least until the fourth quarter of 1993 to make a decision on whether it would wish to towest further in Mossgas to maintain its 30% equity stake in the project. Eagen will follow its rights only if the decision makes

Spira: is Engen playing a role in helping South Africa along the maceful democratic dispensation?

Angel: Business has a unique opportunity and major responsibility

to influence the socio-economic transformation taking place in South Africa. Engen is responding to this challenge by playing an active role in business organisations, such as the Consultative Business interacting with the leaders of a wide spectrum of groupings. Engen took a proactive stance during the recent referendum through a national media campaign to persuade voters to endorse negotiations, and by hosting meetings of busines leaders to promote support for

Engen is also providing material support for the Peace Accord by financing the work of mediators in various communities and seconding staff to assist with the establishment of Local Disnute Resolution Committees. At the local level Engen has taken le roles in organisations which encourage business to become involved in the transition to a democratic South Africa.

Soira: Does Engen pursue social responsibility programmes?

Angel: Engen's social investment programme embraces the needs of both its employees and the communities in which Engen operates. Internally, the focus is on easuring that all employees are able to enhance their quality of life and provide their children with a tertiary level of education. Employees are encouraged to take an active interest in disadvantaged communities by offering financial support to a maximum of R5 000 per request to projects in which they or

their families are directly involved.

Externally, the wellbeing of the communities is addressed largely by Engen's Energos Foundation, which works with representative leaders to empower communities to solve their problems. The Energos Foundation has been established for six years, and has during this period received total funding of over R50 million from Engen. The Foundation is currently supporting 500 projects in the fields of education, small business and community development. Engen's financial commitment to social investment programme is in excess of 10 percent of payroll.

Spira: Does Engen include equal opportunity in its business

Angel: Engen has a long and proud history of being an equal ity company with policies that are non-discr In the mid-1980s the company took a strategic decision to adjust its people development policies to ensure that by the num of the tury the demographic profile to employees will more closely match the market it serves. This decision has been imples by systematically creating a supportive environment, setting challenging objectives for the placement of black employees in management positions and providing support in the form of memorship and training. A large number of students are receiving bursaries, to ensure a constant source of suitably qualified candidates for development within the company and the country.

Spira: What is Enger's relationship with other countries in Africa?

Angel: Engen is involved in business ventures or is pursuing a range of opportunities in sub-Suharan Africa, West Africa and Middle-East and other areas. Engen sees Africa as a natural extension of its Southern African buse business, and expects that an increasing share of the group's growth will come from this region in the years ahead. Engen has been well received in these countries, and good working relations with both government and local business communities have and are being developed.

Spira: How do you view South Africa's economic outlook? Are the correct economic strategies being implemented?

Angel: South Africa's economic outlook is inextricably linked to the progress towards a new political system. While the course of negotiations is expected to be turbulent. Engen is confident that the country's politicians will (eventually) rise above party interests to put the wellbeing of all South Africans first. It is now widely accepted that outmoded socialistic economic policies are no longer seen as appropriate to South Africa, and there is a much broader anding of specific economic problems.

The need to encourage investment in the real economy is critical. and both Engen, particularly through its refinery expansions, and the Geneor group, are leading the way on this front. However, while a number of problem areas in the economy have been identified,



Rob Angel

a clear overall strategy is required. Engen and others in the business community must work together with labour, government and extra parliamentary parties to formulate and implement the appropriate strategies. Commitment from all players will be a pre-requ

Engen believes that the South African economy can achieve growth rates well in excess of 5% per annum if growth supporting policies are put in place. Such policies must (a) encourage capital investment for both domestic and export industries; (b) systematically deregulate the economy and allow free market forces to prevail; (c) encourage savings; and (d) case the tax burden on business. Appropriate exchange rate policies and an initial major drive to attract foreign investment will also be important in kick-

starting a new growth phase. A common thread through all South Africa's policies must, however, be the promotion of a more even spread of wealth in the country — with the emphasis on redistribution through growth. The government is clearly trying to move in this direction, but will ue to be restrained until new political structures have been

Spira: What is the level of Engen's environmental consciousness?

Angel: Engen recognises that achieving its mission of real growth requires a sustainable environment. It has therefore accorded a high priority to managing its environmental performance, and has practices. This has resulted in the development of a corporate Health, Safety and Environmental management system, based on specific corporate codes of practice, and includes assessment of performance through environmental auditing.

Environmental sensitivities have also been a primary consideration in Engen's recent oil refinery upgrade, in which, based on a R2 million environmental impact assessment, Ri00 million was earmarked to meet environmental considerations.

Engen has also endeavoured to reflect its environmental concern through investment in a variety of community based initiatives, Implicit in trying to meet the challenge of supplying the growing energy demands in Africa, is the need to also accept the challeng of sustainable development. This requires a high level of environmental awareness and performance by industry.

Spira: Can you furnish statistics regarding Engen's export

Angel: Export volumes increased by 30% during the year. This represents a five-fold increase over the past three years. Engen is ow exporting to 16 countries in sub-Sarahan Africa and the Indian Ocean islands. Export volumes comprise around 10% of total sales.

Spira: A new phase in Engen's development has been the launch and conversion of Mobil services stations to the new Engen image and livery. How has this progressed?

Angel: Early results and feedback have been particularly encouraging and Engen expects a growing market share from the brand change. The conversion programme will be completed by



ENGEN LIMITED P.O. Box 35, CAPE TOWN 8000 South Africa Tel: (02i) 403-4t20

JAPAN is suffering from an excess supply of labour for the first time for almost five years, according to government figures published yesterday. These suggest the official unemployment rate will soon rise if the economic downturn

The ratio of job offers to job seekers fell to 0.96 last month from 1.01 in September, which means that for every 100 job seekers there are only 96 job

This is the ratio's lowest level since April 1988 when the Japanese economy was recovering from the downturn provoked by the rapid appreciation of the yen in the mid-1980s. The ratio has fallen from a peak of 1.47 in March

Although the official unemployment rate was unchanged at 2.2 per cent, the sharp decline in job offers suggests unemployment may begin to

Job offers in October were 18 per cent down on last year. mainly because offers of temporary and part-time work were 68.7 per cent lower.

Manufacturing job offers were 28.9 per cent down on a year before, 6.8 per cent in finance and 12 per cent in the

the jobs market means that umer spending will remain stagnant for several months

However, it seems increasingly unlikely that the govern-

likely to overturn the Finance Ministry's opposition to tax cuts in the light of the continuing steep fall in tax

disclosed that public revenues for 1993 will be about Y71,700bn (£381bn), with tax revenues Y1,200bn down on the initial budget for 1992. Expenditure is likely to be Y74,800bn. The officials said the revenue shortfall may require modest increases in taxes on alcohol and tobacco as the ministry is opposed to increased borrow-

ehicle sales in Japan last month were 12.3 per cent down on November 1991 at 434,100. Sales of large trucks, which were 28 per cent down at 9,224 and large cars which were 20.8 per cent down at 61,331 were particularly badly hit.

Mazda and Nissan lost mar-

By Kevin Brown in Sydney

intervened yesterday to defend the currency after the government announced sluggish growth figures and a sharp rise in net foreign debt in the September quarter. After touching a five-year low of 67.8 US cents, the Australian dollar recovered

recession ended.

eral treasurer, said the economy was growing relatively strongly by international standards. He forecast accelerated growth towards the end of the financial year in June.

However, economists said leading indicators suggested that growth would decelerate in the December quarter because of a reduction in stocks and a lower contribution from net exports.

issued on Monday showed that Australia's current account deficit is likely to exceed the ment will stimulate the econ-

omy significantly through tax cuts or higher public spending in next year's budget.
Only a determined political intervention from the ruling Liberal Democratic party is

Finance Ministry officials

ing to fund the shortfall.

ket share to Toyota, Mitsubishi

# Bank defends Australian \$

THE Australian Reserve Bank

Gross domestic product grew only 0.5 per cent in the quarter, confirming that the economy is recovering more slowly than forecast. The government revisions to earlier quarters, showed the economy had grown by 2.1 per cent since September 1991, when the

Mr John Dawkins, the fed-

Balance of payments figures government's A\$15bn target, mainly because exports have

continued to grow more slowly

than imports. Net foreign debt grew by 8.6 per cent to A\$163bn (£73.7bn) equivalent to 42 per cent of GDP, compared to 36.5 per cent in September 1990. The increase is likely to prompt a review of Australia's debt rating by credit agencies.

However, economists said Australia was unlikely to be downgraded because of an improved ability of the economy to service the debt, as measured by the ratio of interratio fell to 15.4 per cent from 16.5 per cent in June and 19.1 per cent in September 1991.

Part of the increase in the Australian dollar value of the debt is likely to have been caused by a devaluation of the currency by more 13 per cent in trade weighted terms over the past year. The poor economic figures

suggest that the government may fail to achieve its target of 3 per cent GDP growth through the financial year. Growth of less than 3 per cent is unlikely to be sufficient to reduce unemployment significantly from its 11.3 per cent level. The figures are a blow to the

Labor government, which is hoping for evidence of substantial recovery before the federal election, due by June.

# Age of labour Hong Kong business cools on democracy plans that all agreements entered

By Simon Holberton in Hong Kong

SUPPORT among Hong Kong's business community for Mr Chris Patten, the colony's governor, is rapidly evaporating in the face of the concerted opposition from Beijing to his proposals for more democracy in Hong Kong.

Many business people were alarmed by China's effective halt of the future development of the colony's container port by its threat last week not to honour the Hong Kong government's proposed plans for expansion of the port.

This concern was heightened on Monday when Beijing said into by the Hong Kong government would be invalid after 1997 if not agreed to by China. Business people took little comfort from China's assur-

'Confronting China head-on is not the way to deal with the Chinese'

ance that it continued to welcome foreign investment in the

Business people believe that Mr Patten is acting precipitately in his attitude toward China and has embarked on a

quest that has little or no chance of success. China, they claim, may compromise on economic issues when it is in its interests to do so, but not on matters of politics. Influential figures among the

British business community in Hong Kong fear that Mr Patten has gone about dealing with China in a confrontational way which has succeeded only in hardening Beijing's resistance to his ideas for limited democracy in the colony.

Confronting China head-on is not the way to deal with the Chinese," said the head of one large diversified trading company. "He has given them no

Few business leaders, either British or Chinese, will speak publicly about their disquiet. In private, however, many are concerned about possible Chinese retaliation which could affect their business interests in Hong Kong and their pros-pects in China.

According to the finance director of one local electronics company: "I'm not sure that Mr Patten knows what he is doing. If you look at what has been happening in China it is helpful to business. Why change Hong Kong now? There is no need to."

Mr John Mulcahy, head of research at Peregrine, a local believe the position he has adopted is winnable. He has taken the risk and I think he has failed.

"There has not been a mood as divisive and anxious in

'It is better...that the issue of democracy. . . is settled once and for all'

Hong Kong as prevails today since the early 1980s. If that is what he has set out to achieve then he has achieved it." This view is not, however universally held. Nor is opposition to Mr Patten total among business people. Some leading members of the husiness community have welcomed his open style of leadership and the way in which he has brought the political probiems facing Hong Kong to the public's attention.

"It is better for Hong Kong that the issue of democracy and the colony's relationship with China is settled once and for all," said one taipan.

Another top executive of a large Anglo-Chinese company said: "We have to back the governor. Those who are criticising him now are the ones that have done well out of the colonial system and fear change. Editorial comment, Page 14

tomed to a one-party political

system, are suspected of gre-

nade attacks on newly estab-

lished Funcinpec offices and

other targets in and around

Untac insists there is no evi-

dence yet of a systematic

attempt to disrupt the election

- indeed some Khmer Rouge

guerrillas have registered

themselves – but many UN

electoral officials, Cambodian

and foreign, are frightened by

the intimidating tactics of

Khmer Rouge and government

Indonesia's 2nd battalion in

Kompong Thom has called in

reinforcements from Phnom

Penh. The original idea, says

Major Safzen Noerdin, was to

accompany electoral officials

only in "high-risk" areas. "But

now almost all the teams ask us to provide security." he

Mr Reginald Austin, the Zim-

babwean who heads the UN's

electoral taskforce, is delighted

at the high levels of voter reg-

istration so far - about 2.7m

people out of an estimated eli-

gible population of 4.5m to 5m

although he believes the vot-

ing itself in May will be far

easier to disrupt than the long

achieve a very high level of

registration in spite of the fact

that there is a lot of flak

around," he says. The seizure

of registration cards does not

deprive those affected of the

right to vote, since they will

still be on the list. He (the

voter) belongs to us, provided

"I think we probably will

process of registration.

Battambang in the west.

# Where Cambodia's peace deal does not reach

Victor Mallet visits the north where the annual dry-season battle with the Khmer Rouge is under way

OR Lieutenant Yang Souphat, an officer in the Cambodian government army guarding the road north of Kompong Thom, very little has changed since the signing of the Paris peace accords a year ago. The rains have ended, the swampy ground is beginning to

dry out, and it is time for the annual battles against the guerrillas of the Khmer Rouge. Already there is fighting

with artillery or small arms almost every day. "Khmer Rouge activities are on the increase," says the lieutenant. His troops show off an antitank mine found that morning under the dirt road known as Highway 12; the only vehicles moving now are bicycles and heavily laden motorcycles resupplying the troops further

But what about the ceasefire? "There is no success with this," replies Lt Yang Souphat, because the Khmer Rouge still keep their weapons."

Across Cambodia, the refusal

by Khmer Rouge leaders to adopt a ceasefire, disarm their forces or participate in an election due next May – all of which they agreed to do last year — is undermining both the peace plan and the \$2bn operation of the United Nations Transitional Authority in Cambodia (Untac) which was supposed to implement it. In the area around Kompong Thom, UN troops are monitoring a non-existent ceasefire.

Lt Yang Souphat, recently supplied with a new multiple rocket launcher from down south, is more concerned about the grid references of incoming artillery rounds than the ins and outs of the UN peace plan. UN military observers agree that the various Cambodian factions have started to manoeuvre their forces through Cambodia's forests rubber plantations and swamps in

their attempts to seize more territory. Numerous skirmishes are breaking out; they are usually between the Khmer Rouge and the government, but the forces of Funcinpec, the royalist party, are also occasionally involved. "As it starts to dry out, there is an awful lot of factional military activity," says Colonel

seasonal outbreak of fighting is a drive by the Khmer Rouge to disrupt the registration of voters for the election. Last week, two days after

uted election posters and radios (so that the villagers a village in Kompong Thom's Sambur district, Khmer Rouge seized the registration cards at electoral staff and demanded Government officials, accus-

guerrillas entered the village, burnt the posters and - according to some reports - took

gunpoint and cut them in half, keeping the halves bearing the

voters. Khmer Rouge guerrillas general has ordered out UN buted to the Khmer Rouge

the removal of a cantonment site for Funcinpec soldiers. Near Kompong Cham a UN electoral officer came across the body of a man floating down the Mekong river. He

Not all the violence

tering in an armed environment. But we either register in an armed environment or we don't register at all."

phat, there is not much peace even today. North of Kompons Thom it is business as usual, and the usual business in Cam-



French Untac soldiers load a UN helicopter in northern Cambodia where Khmer Rouge forces were reported to be operating

# military observers had distrib-

away the radios. A more ominous incident,

also last week and in the same district, occurred in another village where civilian UN offinames of the inhabitants Elsewhere in Kompong

Thom province, two people were injured when six rockets were fired at a registration centre; and in yet another part of province a Khmer Rouge

had been tortured, burnt and tied to a stake.

# Thais halt UN flights from Bangkok

By Victor Mallet in Phnom Penh

THAILAND has cancelled an arrangement for United Nations flights to and from Cambodia, the United Nations Transitional Authority in Cambodia (Untac) said yesterday. The Thai move will inconvenience rather than cripple the \$2bn (£1.3bn) operation to bring peace to Cambodia, but it underlines Thailand's extreme reluctance to impose economic sanctions against the Khmer Rouge.

In its latest resolution on Cambodia, the UN Security Council on Monday banned which gets its supplies from across the border in Thailand, because the Khmer Rouge has refused to abide by the Cambodian peace accords signed in Paris last

The resolution also endorses a ban on Cambodian timber exports from next year and threatens further measures against the Khmer Rouge.
"We cannot in effect fly any of our

aircraft to and from Bangkok," said Mr Eric Falt, the Untac spokesman in Phnom Penh, adding that emergency medical flights would still be allowed free passage by the Thais. UN officials believe that the Thai armed

forces, which have close links with the Khmer Rouge, are behind the move. The arrangement cancelled by Thailand allowed Untac, which operated about three return flights a week between Bangkok and Phnom Penh for passengers and cargo, to present the Thais with a monthly flight schedule. The December schedule was approved, but subsequently

the approval was withdrawn. Thailand has done nothing to disguise its distaste for sanctions against the Khmer Rouge, an organisation long regarded as a useful buffer against the influence of Vietnam and the Vietnameseinstalled government in Phnom Penh.

and the of Freezie ವರ್ಷ-೧೯೭೬ ಕನ್ನು ಕೊಡ್ಡಿಕ್ಕೌ والهطفيرة وباتها الخ استاناه Section of the second The second second a de la selection de la constante de la consta The state of the s وَ عَنْصُ مُنْ مُنْ مُعَادُ عَنْدُا AND THE RESIDENCE 一点 正 拉拉维斯

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he's got enough guts on the "We didn't expect to be regis-

Mr Ung Huot, Funcinpec's election campaign manager, believes that the Khmer Rouge must be made to comply with the peace accords if they are to succeed. "Otherwise the mission of Untac is a failure" he says. "Otherwise the election doesn't mean anything. Cambodia would be divided into Khmer Rouge and government areas and there will be no

For the likes of Lt Yang Sou-

#### Third world development 'at risk'

By David Buchan in Paris

reversed, according to a westlished yesterday.

"We are very concerned that unless conflicts like that in Somalia are put to rest, [westneeds," Mr Alexander Love, chairman of the 20-country Development Assistance Committee (DAC), said. He welcomed current discussions in the United Nations about the possibility of using military means to get food and medi-

cine into Somalia. Following the annual meeting in Paris of the 20 donor members of the DAC, Mr Love also expressed worries that recent real increases in western official aid, running at an average L7 per cent over the past five years, would tail off under the pressure of domestic budgetary constraints and new

needs in eastern Europe.

# Buthelezi threatens to form new state

By Patti Waldmeir In Ulundi,

CHIEF Mangosuthu Buthelezi, leader of the Inkatha Freedom party, yesterday issued a veiled threat to declare the unilateral independence of the KwaZulu black homeland and the white province of Natal from South

His move, on the eve of important constitutional negotiations between the African National Congress and the government, appeared aimed at influencing the talks rather than raising an immediate

prospect of secession. The Inkatha leader, who is seek to hold a referendum to test the popularity of a new

multi-racial state called Kwa-Zulu/Natal, formed by unifying white Natal province and the black homeland. The state

Mark Walton, the British

operations officer for the mili-

Even more serious than the

tary observers in the area.

tution for the new state, which would include protection for minorities and special representation for "cultural forma-tions", which in many cases would be the same as racial Chief Buthelezi claimed that

authority to call an all-race referendum on the proposed con-

"Once ratified by the elector-

ers within a federal South Africa. He published a draft consti-

the Joint Executive which now administers some aspects of government in KwaZulu and Natal together, would have the

ate of KwaZulu/Natal, the new constitution will stand in force, regardless of the direction taken by the constitutional process in South Africa," Chief Buthelezi said, a threat that the new state would in effect secede if its demands for regional powers are not

granted. Though such a constitution would have no legal force under the current South African constitution, popular backachieved, which is far from certain · would put pressure on the ANC to grant strong powers to regions such as Kwa-Zulu Natal

day rejected his plans and indiif it could be

So far, the ANC has insisted on only limited devolution of power to regions, while the ruling National party seeks

greater regional devolution. inkatha goes one step further than the National party, demanding full-fledged federa-

Chief Buthelezi's announcement brings to the fore the issue of regional devolution, which is likely to prove the most difficult question in the constitutional talks soon to Government officials yester-

cated Pretoria would bring pressure on Natal authorities to prevent a referendum. Officials said they did not believe Chief Buthelezi was contemplating secession from South Africa but that he would

do so if he could not guarantee

strong regional powers

Mexico City suffers worst air pollution

Cairo and Karachi also had particularly high lead levels and Los Angeles, Sao Paulo and Tokyo had serious ozone problems. Although ozone present in the middle regions of the atmosphere protects people and crops from harmful ultraviolet radiation, when present near the ground it can

# Kenya plans for polls

KENYA'S plans for its first multi-party elections since independence in 1963 are "seriously flawed" and may be tilted in favour of President Daniel arap Moi, according to a report issued yesterday by the International Human Rights Law Group, Reuter reports

organisation said President Moi's government has shown its willingness to use its powers to influence the outcome of the voting, scheduled for December 29. President Moi, under pres-

countries providing aid, agreed to the elections last December. The rights group's fact-finding team, made up of representatives from Britain, Chile and Denmark praised the openness of political discussion, but

sure from domestic groups and

access to government television and radio and had trouble organising campaign railies. Some parties were unable to register, the report added, citing the government's refusal to

part. with about a month before the elections, the Electoral Commission, had yet to decide on the number of politing places and the logistics and systems to be used for polling.

# NEWS IN BRIEF

# New governor for 'favour' Moi Indian central bank

MR C.Rangarajan, a member of the Indian government's planning and finance commission, has been appointed the next governor of the Reserve Bank of India, the central bank. He will take over from Mr S.Venkitaramanan, who reaches retirement on December 22, writes Shiraz Sidhya in New Delhi.

Mr Rangarajan, 60, was deputy governor of the Reserve Bank for 10 years until January 1991. He rejoins amid controversy that the bank failed to exercise regulatory controls on Indian and foreign banks involved in the Rs35bin (2820m) Bombay financial

The role of the central bank in the scandal is being investigated by a parliamentary committee which questioned Mr Venkita-ramanan last week, but failed to establish allegations by MPs that he had been personally involved in the scandal. Mr Rangarajan, an academic before he joined the bank in 1981,

is widely regarded as a monetary expert and has been associated

#### with India's economic reforms. Former BCCI officials released

Authorities in the United Arab Emirates yesterday released five former officials of the failed Bank of Credit and Commerce International (BCCI) who had been detained since September 1991on suspicion of fraud, Reuter reports from Abu Dhahi. The UAE attorney general's office said Babar Saeed Khan, Iqbal Ahmed Rizvi, Qaisar Rida Abed Rida, Mohammed Abdul Mujeeb. and Suhall Alam Kizilbashi, were released due to lack of evi-

dence. The five will not be allowed to leave the UAE. Rizvi and Kizilbashi were Britons and the others Pakistanis. A total of 13 former BCCI officials remain in custody.

Unita rebels take northern cities The Angolan government has lost control of two strategic northern cities to Unita rebels and warned the nation it was on the brink of renewed civil war, Reuter reports from Luanda. State-run radio said thee, 300km north-east of Litanda and the

nearby city of Negage with its important airbase were both in Units hands after two days of fighting. The radio added that while police had driven back Unita forces about 12 miles from the north-western oil town of Soyo the rebels were massing elsewhere in Zaire province for an expected attack on the provincial capital, M.Banza Congo.

CIVIL WAR and the spread of Aids in many third world countries must be reduced if improvements in economic development are not to be ern government study pub-

ern] governments will have to devote a larger proportion of their official development assistance to emergency

Aid from Arab countries had declined since the Gulf war, while the ex-Soviet Union had turned from a net aid donor to recipient. Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan and Uzbekistan have become

#### chief minister of the KwaZulu "homeland", said he would

By Bronwen Maddox,

**Environment Correspondent** MEXICO City has the most polluted air of any large city, according to a report published yesterday by the World Health Organisation and the United Nations Environment Programme (Unep). The report, which looks at 20 of the world's "megacities" with populations of about 10m says London, New York and Tokyo have the least air pollution.

The UN estimates that by

the year 2000, 47 per cent of the

world's population will live in

urban areas. "Air pollution is

now an almost inescapable. They add that "some of the part of urban life throughout the world. WHO guidelines are being regularly exceeded" in

many cities, it says. According to the study. which draws on 15 years of research, traffic fumes are the single biggest cause of air pollution in nearly half the cities. The UN expects the the number of vehicles in the world - 630m - will double in the next 20 to 30 years.

The WHO and Unep warn

that air pollution directly

affects breathing and circula-

tion, and can bring "increased

deaths, discase and disability".

'megacities' have approached the same massive air pollution levels of the notorious London smogs of 40 years ago". The study looked at six pol-

lutants: sulphur dioxide (SO<sub>2</sub>) mainly from industry and power generation; dirt particles in the air from domestic fires. power and industry; lead and carbon monoxide (CO), mainly from vehicles; and nitrogen dioxide and ozone, caused by the combination of heavy traffic and sunshine. In Mexico City, levels of SO2

(1), lead, airborne dirt and

ozone were more than double

WHO recommended levels. Airborne dirt was also a serious problem in 11 other cities: Bangkok, Beijing, Bombay, Calro, Calcutta, Delhi, Jakarta, Karachi, Manila, Seoul and Shanghai.

cause breathing problems and

The Washington-based

found a number of problems. Opposition parties, the report said, had been denied

let the Islamic Party of Kenya and the Green Party to take The representatives said that

Palestinian

feud hits 25

By Lara Mariowe in Beirut

TWO members of Abu Nidai's

extremist Palestinian Fatah

Revolutionary Council (FRC)

were killed by their own bomb

yesterday in the southern Leb-

anese city of Sidon, bringing to

25 the number of Palestinians

killed in a six-month vendetta

between Fatah, the military wing of the Palestine Libera-

A series of bombings and

gangland-style murders, car-

ried out with submachine guns

and silenced pistols in market-places and cafes and on the

sea-front promenade, have ter-

rorised the residents of Sidon. Abu Nidal has demanded that

the PLO release 62 FRC mem-

bers it is holding in Sidon. The 19 year-old conflict

between the two groups has been exacerbated by the Mid-

The FRC accuses the PLO of

betraying Palestinians by accepting the talks should take

place. PLO officials in Lebanon

claim the Abu Nidal group

seeks to ruin Lebanese-Pales-tinian relations and force Leb-

dle Bast peace talks.

Organisation, and the

ige is under

tomed to a one-part system, are mapere made attacks on negli lished Functioned office other rackets in sale Battamban, in the Eq. Untile install then a dence yet of a se attempt to disrupt the

Indeed one king guerrillas have Re themselves but the electoral off moti Cz and foreign are inge the intimidating to Rhmor It may and me

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anese authorities to disarm the refugee camps. The Lebanese army surrounded the camps in July 1991 and seized heavy weapons, but allowed guerrillas inside the camps to keep

Walid Abu Tarboush and Hassan Dib, the two men who dled yesterday, were planting a bomb near a PLO office in the Ein el Hilweh refugee camp when the device exploded.

The feud began on June 8 when Mr Atef Bseiso, head of security for the PLO, was gunned down in Paris. The assassination campaign moved to Sidon with the murder of Fatah's Ein el Helweh commander. Fatah then went on the offensive, assassinating three FRC members in July, including Mr Walid Khaled, the

group's leader in Lebanon.

• Israeli security forces shot dead a 12-year-old boy and wounded 30 people during clashes with Palestinians yes-terday in the occupied Gaza Strip. Reuter reports from Gaza. Arabs said the violence began when troops charged into a wake for a Palestinian stone-thrower killed last week.

# Fundamentalists to exert big influence in new parliament, writes James Whittington

# Jordan's fledgling democracy takes wing

JORDAN's 80-member lower house of parliament reconvened yesterday, effectively marking the start of a fourmonth campaign for next year's multi-party general elections, the first since 1956.

The parliament was elected three years ago in the first poll since 1967 but candidates were not allowed to organise themselves into political parties.

Now, with a question mark hanging over the health of King Hussein, who says he is committed to democracy, the power struggle between government and parliament, and factions within the house, is expected to be intense, with parliamentarians determined to achieve a real share of

Some of the more contentious issues likely to be debated are the Middle East peace process, a law banning alcohol, and amendments to the controversial state security court law, used while parliament was in recess to try two MPs for treason.

Moreover, with the recent legalisation of political parties, the session will provide the last chance for MPs to forge a cohesive opposition to Moslem fundamentalists who form the bouse's largest bloc, of 30 seats, and have made significant gains in local council elec-



For most MPs, yesterday's inauguration ceremony and king's speech could not have come soon enough. The

trial of two deputies accused of was seen by many as an plotting to overthrow the king with the intent of creating an attempt by certain circles in government to clip the wines Islamic state, remains firmly many MPs privately consider

MPs will be the most closelywatched test of the next ses-One of the two accused. Mr

to have been contrived.

Although King Hussein suc-

ceeded in diffusing tension

between parliament and gov-

ernment by granting an

amnesty to the two MPs, whom

the court found guilty and sen-

tenced to 20 years' hard labour,

the effect of the trial on on

Leith Shbeilat, who was more vocal than most MPs in his pursuit of government corruption and democratic change before the trial, almost decided to abandon his political career. Potentially, the most damag-

ing issue for the government will be a debate on the peace process. With nearly half the house, fundamentalists and leftist groups, fervently against the talks, many believe that a motion of no confidence in the cabinet is inevitable.

Parliament cannot prevent the government from conducting the negotiations, but such a motion would be destabilising, especially as the king has committed himself to the talks. The crunch, however, would

come if an agreement with Israel were to materialise, since this would need parliament's endorsement. According to one Moslem MP, parliament would reject a

Another stormy issue, already scheduled for debate, is a draft law proposed by the fundamentalist Moslem Brotherhood to prohibit the sale and consumption of alcohol. As one parliamentarian said: "The Islamicists know that just as it is difficult for any MP to vote for peace as Arabs, they are unable to vote for alcohol as Moslems. They would never be re-elected."

The strength of the fundamentalist bloe in parliament and the wave of fundamentalism which is influencing local as well as national centres of power through the ballot box is causing growing concern to the government.

Islamic groups are the most organised and active popular political forces in Jordan, and their opponents fear that they will benefit substantially in next year's election from the shifting alliances and factionalism which characterises other

For this reason, and given the ripples felt within Jordan's government from this year's aborted Algerian election, some government sources consider that the election due in November, may be postponed to allow infant political parties more time to organise - a move which lies within the

# Chiefs fail to settle Western Sahara poll

In London

UN efforts to hold a referendum on the future of the Western Sahara suffered a babwere with history further setback in Geneva yes terday when the UN special envoy, Mr Sahabzada Yaqub Khan, failed for the second day running to convene a meeting of tribal chiefs from the terri-

> The meeting, scheduled to start on Monday, was intended to define criteria for deciding who is entitled to vote on the future of the sparsely-inhabited territory. A former Spanish colony, valued mainly for its fisheries and phosphate deposits, it was annexed by Morocco

on Spain's withdrawal in 1976. The Algerian-backed Polisario Liberation Front contested the annexation, and fought a desultory guerrilla war against the Moroccans until a UN-brokered ceasefire came into effect in September 1991.

Under the UN peace plan, this should have led to a referendum in January this year, with an electoral roll based on the Spanish census of 1974, which showed a population of only 73,500. But after accepting the plan, Morocco produced a list of a further 120,000 people who it said were entitled to vote, claiming they were left out of the census because they or their families had fled from Spanish colonial rule to Morocco proper, and that this should not prejudice their right to a say in the territory's In December last year Mr

Javier Perez de Cuellar, the outgoing UN Secretary General, accepted the argument that "people who fied colonial rule cannot be deprived of the right to decide on the future of the territory to which they belong", and said this applied also to the children of such people. But, he added, "in order not to widen excessively the scope of this provision, it has been restricted to one generation only". Morocco agreed to co-operate

on this basis, dropping its insistence on the full list of

120,000. But the Polisario rejected the instructions, saying Morocco would use them as a pretext to import voters who had no real connection with

the territory. The idea behind the Geneva meeting, to be attended by 19 chiefs from each side, was that, since Saharan society is essentially nomadic and tribal, tribal chiefs were best placed to know who belonged in West-ern Sahara and who did not. But at the last minute Polisario objected to seven of the chiefs nominated by Morocco, on the grounds that their names did not figure on a list given to both parties by Mr Pérez de Cuéllar in 1990. The Polisario leader and

president of the self-proclaimed Saharan Arab Democratic Republic (SADR) Mr Mohammed Abdelaziz, admitted during a visit to London last week that he himself does not figure in the Spanish cen-sus (he was born in the Moroccan city of Marrakesh), but insisted that a blanket inclu-

Sahara would be too wide. Politically, neither side can contemplate losing the referendum, which means neither is likely to let it happen except in circumstances where they feel confident of victory. The United Nations observers in the desert have taken on a thankless task.

sion of anyone whose parents had ever lived in the Western

# Two foreign correspondents suspended by Israelis

By Hugh Carnegy in

approval.

ISRAEL vesterday suspended official accreditation of two foreign correspondents - one American and one British for publishing stories which the authorities said should first have been submitted to the military censor for

of Jordan's democracy, and

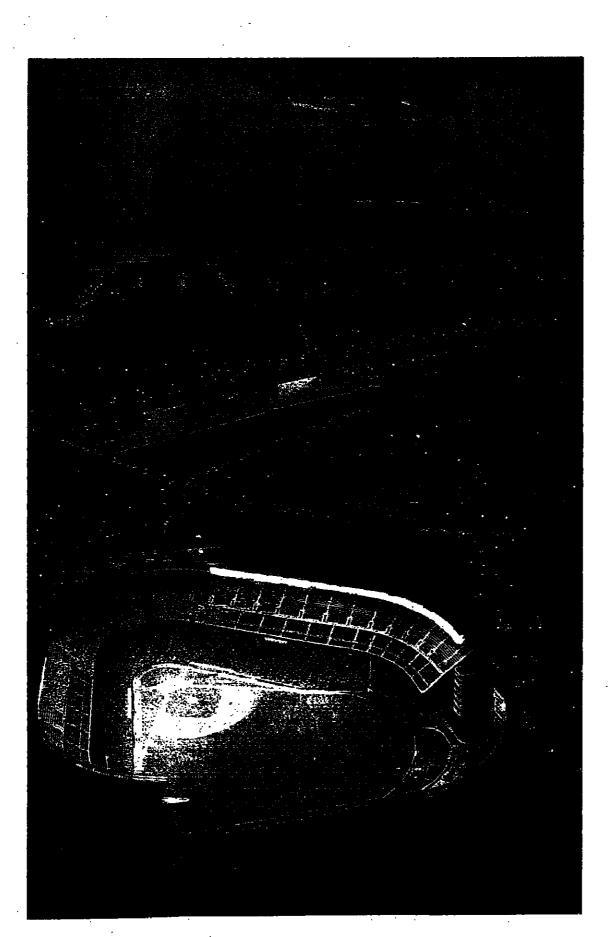
It was the first such action in four years and underlines contradictions in the censorship system Israel maintains for foreign and local journalists. In theory, almost all stories on

have to be submitted prior to publication. But the censor rarely objects to non-compliance except where an issue of special sensitivity arisesleaving the onus on the journalist. Yesterday's case arose from

an incident last month when five Israeli soldiers were killed in an accident during a training exercise. It spiralled into a local scandal when it was revealed Lt Gen Ehud Barak, the Chief of Staff, was present when the accident occurred. The military censor was

military and Arab-Israel affairs of co-operating in a cover-up of serious army misconduct by initially barring publication of these details. Foreign newspapers began reporting on the tion by the Miami Herald that the training exercise was a practice run for the planned assassination of the leader of Lebanon's Hizbollah Islamic

fundamentalist movement. Herald's correspondent, had her accreditation withdrawn indefinitely, along with Mr Ian accused by Israeli newspapers per of London.



Can you light clouding the air?

Natural gas - affordable, safe and available - is an increasingly popular choice for driving turbines that generate electrical power all over the world. Although it burns relatively cleanly,

combustion does produce nitrogen oxide, implicated in acid rain. Abatement techniques have reduced emissions, but heightened awareness among the industrial nations continues to generate tighter legislative controls and the development of ecologically-sound power plants.

Conventional methods of controlling emissions are costly and dampen efficiency. However, ABB research has now developed a way to burn them off. It is a total solution, reducing pollutants while maintaining efficiency, thus consuming less fossil fuel. ABB has installed its innovative "EV-burner" in the Midland Cogeneration Venture, a joint project to produce power for the Dow Chemical Company and the State of Michigan, USA. At full power load, this plant is now producing emission levels well below the world's most stringent requirements.

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INVITATION FOR INTERNATIONAL TENDERS The societe announces for the tenders stated hereunder for the supply of Sugar Beet Equipments for BELKAS PROJECT

	FINANCED	BY THE S	SAUDI FUND FOR DEV	ELOPMENT
	Tender No	Due Date	Description	Price of tender document in L.E./or equiv- alent by hard currency
	14/B	14.2.93	measuring & control apparatus	2000
ı	100	14000	air compressor station	2000
i	10/B	14.2.93		500
I	3/B	16.2.93	diffuser	1000
	11/B	16.2.93	lime kiln, lime preparation & CO <sub>2</sub> compressor	2000
1	4/B	20.2.93	pulp presses	1000
١	5/B	20.2.93	pulp dryer, pelletzing &	
		20 2 22	storage	2500
	1/B	22.2.93	beet reception and beet	0500
ĺ			preparation	2500
Į	2/B	22.2.93	slicing machines	4000
ļ	12/B	24.2.93	factory water circuits	2000
Ì	13/B	24.2.93	waste water treatment	500
l	8/B	26.2.93	make up water treatment	500
Į	7.00	26.2.02	plant	500
Į	7/B	26.2.93	boiler house	2000
ı	9/B	28.2.93	electrical power house	3000
Ì	6/B	28.2.93	process plant	5000

- 1- Offers will be opened in the above address at 12.00 O'clock Noon Cairo local time at the due date of each tender.
- 2- Tender documents can be obtained from the above address against a stamped application in the name of the head of Purchasing Sector against its price mentioned above, and this price will be increased by 5% in case it is asked by Mail.
- 3- Offers should be submitted throught registered Egyptian agent and accompanied by the following documents:-
- A Copy of agency form (14C) and original to be submitted for
- B- the original receipt's which prove the Purchase of the tender
- C-2% (bid bond) bank guarantee issued from a first class bank and endorsed from a first class EGYPTIAN BANK which will be increased to 10% in case of order
- 4- Tenderers have the right to participate in one or more of the a/m tenders, but it is not allowed to participate in part of a
- 5- Tenderers who will not abide strictly by all a/m terms thier offers will be rejected

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CADBURY COMMITTEE

# Tougher code for companies in final report

By Andrew Jack

BRITISH quoted companies will next year be required by the Stock Exchange to show whether they comply with a code of corporate governance, the final report of the Cadbury

committee stated yesterday. The committee on the financial aspects of corporate gover-nance, chaired by Sir Adrian Cadbury, will also require a company's auditors to scrutinise for accuracy many of the details in the statement of

The code says some non-executives should be independent of management, appointed for specified terms and selected through a formal process.

Directors' service contracts should not exceed three years' without shareholder approval and all their emoluments should be clearly disclosed. Their pay should be subject to review by a remuneration committee dominated by non-executives. The board should have an audit committee, report on the effectiveness of internal controls and state whether the business is a going concern.

Sir Adrian said: "Boards must be free to drive their companies forward, but to exercise that freedom within a framework of effective accountability." He said the code was based on two planks - the need for disclosure so all those with an interest in a company had the information needed to exercise their rights

and responsibilities; and for checks and balances to guard against undue concentrations of power in the boardroom.

Institutional investors are expected to apply pressure to bring about reform. "We are relying on market forces to turn our recommendations into action," Sir Adrian said.

The Cadbury report updates a draft issued by the committee last May, and has been amended following public debate and submissions from 225 organisations and individuals. The committee has strengthened the tone of the document and clarified its view that non-executive directors should work as part of a uni-tary board with the executives.

The Stock Exchange's continuing listing obligations rules will require companies to provide a statement showing they complied with the code or highlighting areas and reasons where they do not - intheir annual reports from June 30 next year.

The recommendations were generally welcomed by the City. Coopers & Lybrand estimated the additional costs would add 10 per cent or more to the annual audit fee of most companies. The Chartered Association of Certified Accountants, said: "We give a cautious welcome to the report but still believe its main flaw is the lack of any effective means to ensure compliance."

Editorial Comment, Page 14



Sir Adrian Cadbury: relying on market forces

# will cause fresh chaos says Labour

By Alison Smith and Andrew Adonis

INDEPENDENT property valuations to form the basis of appeals against council tax bandings are likely to cost many householders more than they would gain next year from a successful challenge, it

The council tax, which is largely based on property valuation, is to replace the controversial poll tax, based on a per capita flat-rate. The tax raises revenue for spending on local services.

The structure of the new tax, which limits the range of bills set by any council, means that in the short-term for many people it will not be worth incurring the costs of an appeal. The individual bandings have just become available to local

The prospect of independent valuations was raised yester-day by Mr Michael Howard. the environment secretary. who said that people were "perfectly entitled" to get a valuation done on which to

base an appeal.

Organisations of professional valuers expect a wave of valuation work, once people have had a chance to see how their homes had been placed in the eight property bands on which

Estimates of costs ranged from about £50 for an initial check, to around £150 for a more detailed assessment. The Royal Institution of Chartered Surveyors said that for the few cases which went as far as representation at a formal valuation tribunal hearing, the bill could be "several hundreds of

Both the Institution and the Incorporated Society of Valuers and Auctioneers advised people to "shop around".

No appeal against the valuations can be made until April, and most councils said there was no immediate stampede from people to find out their

Mrs Margaret Beckett, the opposition Labour Party's deputy leader, predicted that the chaos and injustice of the poll tax is likely to be surpassed by the chaos and injustice of the council tax "

# Tax appeals | Eurotunnel may sue over traffic

By Richard Tomkins, **Transport Correspondent** 

SIR ALASTAIR MORETON. chief executive of Eurotunnel, yesterday warned that his com-pany would consider suing the government if railway privatisation cut the amount of rail traffic expected to use the Channel tunnel.

Sir Alastair said he feared that the privatisation plans in their present form were in danger of driving railfreight on to the roads and cutting the investment needed to build

The result was likely to be less railfreight going through

the Channel tunnel and insufficlent capacity for increases in the number of Channel tunnel expresses, so cutting Euro-

Sir Alastair was speaking in advance of today's meeting of the Commons transport committee where he is due to appear as a witness on railway privatisation.

He said Eurotunnel would hold the government liable if its revenues were hit by changes in the conditions under which the Channel tun-

Since railway privatisation was not on the government's

nel concession agreement was

a change in conditions - and Sir Alastair said he was convinced the effects would be Although British Rail and

agenda in 1986, this constituted

SNCF, the French national railway, have undertaken to buy 50 per cent of the Channel tunnel's capacity, part of the fees Eurotunnel receives will depend on traffic through the

Sir Alastair said BR's plans to create Railtrack as a trackowning body and introduce track charges for freight and most freight traffic off the rails and on to the roads.

#### Net cost of Gulf war may exceed £1.4bn

Wedal Times with

By David White,

THE NET cost to Britain of the Guif war early last year is expected to exceed £1.4bn in spite of more than £2bn of financial assistance from other

A report by the National Audit Office, parliament's public spending watchdog, includes in the cost estimate a total of up to £850m that the Export Credits Guarantee Department may have to pay on insurance claims connected with events in the Gulf in

It puts the net military cost at a minimum of £615m. although at one stage it seemed that the Ministry of Defence might actually register a profit from the Gulf war cam-

paign.
The total military cost of Britain's participation in the campaign is put at £2.64bn. This includes a bill of £529m for replenishing stocks after the war, and £200m worth of aircraft and munitions that the MoD has decided not to

replace.
It also includes an estimated £336m worth of savings which the Ministry of Defence lost by having to defer cutback measures under its Options for Change programme.

Against these costs, a total of

22.15bn has been received in cash contributions from allies. The principal contributions were from Kuwait, Saudi Arabia, the United Arab Emirates, Germany and Japan.

Almost fibn was spent on procurement for the campaign, including special armament purchases and repairs and modifications to equipment.

Transport of personnel and supplies alone cost £270m, and the forces ran up a £24m telecommunications bill. Nineteen of the 1,200 civilian

vehicles leased or hired during Operation Granby have still not been traced, according to the report.

The National Audit Office says final costs are still "sub-ject to uncertainties". The NAO goes on to complain that the Ministry of Defence's accounting and forecasting systems did not always readily provide the necessary informa-

Ministry of Defence: The Costs and Receipts Arising from Comptroller and Auditor Gen eral, HMSO 25.95.



#### Plan to make **EC** more user-friendly

Officials in European Community countries will be told to make the single market more user-friendly by the European Council in Edin-

burgh next month. They will be expected to keep in touch with one another to ensure the single European market works. The move will lead to a sharp increase in contact between officials of member states in efforts to resolve problems before they need to be raised more formally through embas-

sies or in EC committees. In particular, the aim is to sort out most of the problems reported by businesses that arise from misunderstandings rather than breaches of EC

#### Maxwell case

Mr Kevin Maxwell, Mr Ian Maxwell and Mr Larry Trachtenberg, all charged with fraud in connection with the collapse of Mr Robert Maxwell's business empire, appeared at City of London magistrates court yesterday to be remanded on ball until April 1 next year. Mr Robert Bunn, former finance director of Maxwell Communications Corporation who is also charged with conspiracy to defraud was not in court but was remanded to the same

#### Threat from pension fund

The UK's second biggest pen-sion fund, the Electricity Supply Pension Scheme, has threatened to resign from the National Association of Pen-

sion Funds.
The fund disapproves of the association's support for a compulsory compensation scheme for occupational pen-sion funds. In a letter to the association, Mr Mike Cannan, chief executive of the electricity scheme, said: "There is widespread dismay that the NAPF would appear to have problems in identifying whose interests it should be repre-

#### Wedgwood jobs

Wedgwood, the fine china maker, is to shed 160 jobs and warned that another 250 were likely to follow. The group is to close the Johnson Brothers' Hanley Pottery in Stoke-on-Trent, in the Midlands, which employs 300 people - of whom 140 are expected to be rede-ployed within the group.

#### Dock workers to strike

More than half of the 800 dock workers at the Port of Sheernew contract of employment which will reduce their earnings by up to 10 per cent.

The new contracts are esigned to preserve jobs at the expense of the pay cuts. Worst affected will be 200 former registered dock workers who will lose up to £2,500 a year on salaries of more than £20,000 a year.

#### Boat reprieve

The administrators of London's Canary Wharf development have given RiverBus, the lossmaking Thames service, another stay of execution. The reprieve will allow Canary Wharf's bankers to decide whether to underwrite the ser-

#### National Power buys gas stake

National Power, one of the UK's two electricity genera-tors, bought its first stake in a North Sea gas field for £20m. It purchased a 10 per cent share of the Victor gas field from a subsidiary of Mobil, the US oil company. The field, which has been in production since 1984, is estimated to contain 450bn cubic feet of gas which are under long-term contract to British Gas.

#### **Forecasts** 'doomed'

Efforts by economic forecasters to predict the future with any level of accuracy were doomed ness, on the Thames, the counto failure and should be abantry's largest car and fruit port, doned, Professor Charles Goodhave voted to strike over a hart, a former Bank of England

adviser, said yesterday. Prof Goodhart, an economist at the London School of Economics. told a forecasting conference in London that rather than try to predict factors such as growth in a quantitative sense, forecasters should concentrate on sketching out broad trends.

#### Interest rate cut urged

Interest rates need to be cut by another percentage point to stimulate recovery in Britain's recession-hit construction industry and prevent further job losses, the government was warned last night.

Sir Brian Hill, president of the Building Employers Confederation, the industry's biggest trade association, said: "The construction industry faces a long haul before output reaches a level where the rise in unemployment will first be checked, and then reversed."

#### Lottery appeal Executives of the National Lot-

tery Promotion Company have appealed to Mr Peter Brooke. National Heritage Secretary to keep taxation of the planned National Lottery low,

The non-profit making com-pany, which says it wants to maximise the amount raised: by the lottery for good causes, believes experience from other countries shows the most successful lotteries are subject to little or no direct taxation. The government has ruled out the 37.5 per cent tax paid by football pools operators, but the Treasury is believed to be considering a tax of less than 20 per cent.

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#### Net cost of Gulf war may exceed £1.4bn

by David White, letence Correspondent

THE NET cost to Britain of the Spif war early last lear to exceed 11 has pite of more than the financial assistance from all

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A puts the net military at a minimum of the although at one toge seemed that the Ministry Defence might actually rate a profit from the full wards

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# Quarter of water supply lost by leaking pipes US groups in Ulster

By Bronwen Maddox. **Environment Correspondent** 

NEARLY a quarter of water leaks away before it gets to the customer, according to a report yesterday by Ofwat, the water

industry regulator. The loss of 22 per cent of water carried in mains and pipes - over 3.8 million litres a day or 48,000 baths - may add to water bills, the report warns. It puts the average cost of water at 50 pence per 1,000 recent torrential rain and the litres - equivalent to four pence for a bath.

The figures come after months of warnings from the water industry that the high costs of treating and supplying water could cause water bills to double on top of the rate of inflation by 2005. Some southern companies are also insisting on fitting meters to houses to encourage customers to use less water, despite the

industry's comments that the long southern drought had finally ended

Mr Ian Byatt, Ofwat's director general, said yesterday: "My aim is to ensure that customers get the best possible service at the lowest possible price". He added that he would "be looking very closely" at a company's costs and leakage rates in 1994 when he will set the formula for price rises in

the second half of the decade. Ofwat's report, compiled from the annual returns in July of the 33 water companies of England and Wales, shows for the first time that costs

vary widely. The report says a wide range should be expected as those companies responsible for sewerage and beaches are bearing a large share of the industry's capital spending. But Mr Byatt added: "Those companies with

high unit costs will need to convince me that their costs are justified". However, Ofwat says that

some leaks are inevitable and it is not always worth the expense to find and plug them. The lowest rate of leakage was 6 per cent in Bristol Water and in Bournemouth and West Hants, both regions where the costs of treating water are high. The highest was about 36 per cent in North West.

The Water Services Association and the Water Companies' Association - which represent the 10 large water and sewerage companies and the 23 water supply companies in England and Wales – said "low costs do not necessarily signify the most efficient company". They added that companies were already spending large sums of money in fighting leakages and that figures

on leaks were not precise.

# face opposition to pro-Catholic code

THE Northern Ireland Office is preparing for fresh confrontations next year with US lobbyists trying to force companies with operations in the province to introduce overtly pro-Catholic hiring policies.

The government fears Mr Bill Clinton's presidential election victory, and a move in New York state to insist on the measures as part of government contracts, may hamper its attempts to stop the so-called "MacBride principles" becoming widespread.

During the US elections, Mr Clinton indicated he may support the principles, which are named after Sean MacBride, a former Irish ambassador to the United Nations, and were developed in the US during the

The principles require companies to protect all workers travelling to and from work and call for the employment of under-represented religious groups to be increased.

Ministers believe Northern Ireland will be far down the new US president's agenda but the frish National Caucus in Washington, which lobbies to have the principles implemented, is stepping up its campaign this week, urging all its supporters to press Mr Clinton to keep his campaign promises.

The Northern Ireland Office belives ministers and officials in London and the British Embassy in Washington can be geared up to tackle an anticipated surge in states looking at the principles next year. The Northern Ireland Office also pays for businessmen to travel to the US to help in its cam-paign. "We think it may be more difficult," said one offi-

The Northern Ireland Office says fair employment legislation already in operation in the province is sufficiently strong and that the MacBride principles are impractical and imply positive discrimination and

Ministers argue also that the principles will cost jobs. The only political party to support them in Northern Ireland is Sinn Fein the political wing of the MacBride principles".

the IRA. However, Fr Sean McManus, president of the Irish National Caucus, says: "Here are the very people who have stopped people getting a job in an equitable fashion saying that the most effective campaign against anti-Catholic discrimination will stop jobs. It is ridiculous."

The MacBride principles have been adopted in varying degrees in 13 US states, with legislation requiring, for instance, public sector pension

The government is preparing for a clash over hiring principles, writes Ralph Atkins

funds to monitor employment practices of companies they invest in, to put down shareholder resolutions, or to divest unacceptable companies.

The Northern Ireland Office believes that although the spread of the principles across the US has slowed, at least one company has left the province and others have abandoned plans to invest there. US companies account for about a quarter of employees in Northern Ireland who work for companies owned outside the prov-

Supporters of the principles argue their adoption has brought international pressure on to/the UK government. More change has taken place in Northern Ireland because of external pressure than from 20 years of non-violent internal campaigning," said Mrs Inez McCormack, regional organiser for the NUPE union in Belfast.

But Mr Nigel Smyth, Northern Ireland Director of the Confederation of British Industry. described the existing fair employment laws as extremely wide ranging and powerful. We are seriously concerned that American companies are actually put off coming into Northern Ireland because they are threatened by

# **BMW** unveils first UK plant for recycling

By John Griffiths

BMW and a vehicle salvage company specialising in German executive cars yesterday jointly opened the UK's first dedicated car dismantling and recycling plant.

Although relatively small maximum capacity is 2.500 cars a year - it is claimed by BMW to be the most advanced in the world. It is seen by the Munich-based manufacturer as a potential model for the car and materials reclamation industries, as a whole, to undertake systematic recycling of the 14m cars of all types scrapped annually throughout Europe.

The Bolney, West Sussex, plant is intended to be the first of a network of around 15 BMW intends to develop in the UK with a number of partners, and which before the end of the decade should be processing most of the 16,000 BMWs scrapped in the UK annually. A second plant is to open next year and five in 1994.

It is the most sophisticated to date of around 15 such facilities already set up by BMW in Germany, the US, Austria, Switzerland and France. But it is opening at a time

when the problems faced by European legislators and vehicle makers in seeking a harmonised approach to vehicle recycling are becoming increasingly apparent. So far Rover Group is the

New car plant claims to be most advanced facility for dismantling

only UK-based vehicle manufacturer to have announced a full recycling research programme in Britain. It is co-operating with Bird Group, one of Europe's largest materials reclamation and recycling concerns, on dismantling and recycling trials at specially adapted facilities at Bird's headquarters near Stratford-upon-Avon.

But, like Flat of Italy, it has concluded that efficient dis-assembly plants will need to be much larger than the BMWstyle ones and, also unlike BMW's, be capable of dismantling all makes of vehicle if satisfactory economies of scale are to be achieved.

Volkswagen, Mercedes, Fiat and some other European manufacturers have also set up, or are preparing, recycling ventures on the Continent in the expectation that by 1995 ECwide legislation governing the scrappage and recycling of all cars will be on Brussels' statute book.

But in disclosing its expansion plans this week Fiat stressed its unease at what it sees as the haphazard manner

Several European carmakers are examining ways of recycling cars on a large scale in order to meet the 1995 deadline in which vehicle recycling is advancing in the absence of a clear lead from Brussels.

But BMW and Bolney Motors, BMW's partner in the Sussex venture, it and subsequent facilities as offering, for the vehicle makers, a practical means of tackling the increasingly severe environmental problem of vehicle disposal. For parts and materials rec-

lamation partners like Bolney Motors it is seen as a significant commercial opportunity. This is because, like Germany's, EC legislation is expected to require disposal certificates for every car produced, to

WHEN WAS THE LAST TIME YOU HIT AN ELK?

ensure that they have ended their lives only at an author-

ised centre. The Bolney plant will also help take the industry closer to its target of being able to recycle nearly 100 per cent of each car, unlike the average of around 75 per cent now and the 82 per cent BMW claims for its latest 3-Series, largely as a result of greater use of easily recyclable plastics.

Cars arriving for disposal are hoist aloft in a purpose built bay where fluids are drained and the battery removed. Then they are dismantled. Parts and materials which cannot be sold

through Bolney Motors' normal used parts sales channels are sent to specialised companies for recycling. Since last year, BMW (GB) has itself been sending used or damaged plastic bumpers and catalytic convertors back to Germany for

recycling.
Following traditional trading patterns, many engines and transmissions are re-manufactured for re-supply through BMW's own dealer service networks. The stripped bodyshell itself is cut up for delivery to a shredder facility prior to

The dismantling process

hours, representing a £40 to £140 cost in time alone. The average is about £75 and when transport and investment costs are added, BMW is assuming an average disposal cost per

While EC legislation is expected to place the onus on manufacturers to ensure effective disposal the industry is arguing that owners should share in the responsibility because the worst-kept cars could have a negative value. That could lead to a car's final owner paying for dis-

after Maxwell

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Sweden is a land populated by many elks that sometimes leave their forests and stray onto unprotec-

The adult elk is large, heavy and mostly dark. In winter, the Swedish countryside is mostly dark as well. Which explains why surprised Swedish



drivers and elics often collide. Apart from elks. Sweden offers other unexpected road hazards like ice, snow and mud.

Fortunately, Swedish roads are populated with many Saab 9000s. (In four separate international car safety studies. Saab headed the lists.) Saabs have crumple zones at both ends to absorb the energy of a collision should you unexpectedly make contact:

ners should you be thrown forward. But if you take prompt avoiding action. the Saab 9000 has ABS\*\* fitted as \*State 9000 Model Year \*73. Standard in certain countri

standard to prevent your wheels from locking when you swerve while braking heavily, with a large, dark animal.

And airbags" and seat-belt tensioevery intelligent human doesn't drive a Saab 9000 SAAB. TRULY SWEDISH.

The elk might be left undamaged but bemused. And wondering why



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# When head office goes native

Christopher Lorenz looks at the experience of a group of Monsanto "spear-carriers" in moving from the US to Europe

here could be no clearer evidence of the pain involved in uprooting organisational structures, procedures and attitudes than this year's 4,500-mile move by the headquarters of Monsanto Resins. Yet multinationals must take similar steps if they are to become better at managing their various global businesses in a flexible way that best suits the market and technological characteristics of each business.

Bill Słowikowski, boss of the resins division, calls the move a "trial by fire" mainly because of his role as a spear-carrier for the sort of global management and information systems - as well as attitudes that the rest of Monsanto's chemical businesses will need in the

future. If he had not been so keen to play this role, the task might well have fallen to his counterpart in either the plastics or rubber chemicals divisions, both of which are nearly as international as resins. An immediate aspect of "trial" was the shock experienced within the US side of resins, and elsewhere at St Louis, when the Brussels

move was announced. "It caused tremendous anxiety," says Gustasi Francx, general manager of Monsanto Chemicals for Europe-Africa, whose responsibilities included the European side of resins until Slowikowski's arrival in January.
The US resins organisation "had

always felt close to the powerhouse they were dominated by it - but all of a sudden the powerhouse was moving away from them," says Francx. He sees this as a painful but real benefit for the people involved in terms of the extra delegation to them. "Now we finally have a US organisation that has to learn to stand on its own feet, without being watched over constantly by senior management," he says.

Surprisingly, perhaps, the least troublesome aspect of the move has been face-to-face communication. Slowikowski will have travelled to the US only seven or eight times by the end of 1992. This is not so much to see his boss, the head of the whole chemicals group, as because

he still has half his team there.

The director of the Saflex business (a Briton) is located in Brussels, along with the director of one of the two smaller resins businesses, and the functional heads of manufacturing, planning, control and information systems. But the FOR THE last 11 months Bill Slowikowski has been submitting himself and his colleagues to what

he calls "trial by fire". The 49-year-old American has been running the second largest chemical division of Monsanto from Brussels, in the heart of the European Community, instead of from its long-standing base at the group's Št Louis headquarters, deep in the US Midwest.

Slowikowski's move, along with half his 13-strong team at the head of Monsanto's \$700m (£460m) resins division, puts the group in the same league of ploneers as IBM, Unilever, Siemens and ABB.

Since the late 1980s each has moved the head office of at least

one global division out of the parent company's home country, either to be closer to a key foreign market, or to foster international thinking and staffing. A step of this kind would have been heresy just a decade ago, so strong was the traditional assumption that the "brains" of all a multinational's businesses

should be based "at home". Like most of these other moves. Monsanto's was both obvious and overdue. The resins division's largest business by far is the vinyl which goes into laminated vehicle windscreens and some architectural glass; using the brand name Saflex, Monsanto is twice as large

as its closest rival. Only 40 per cent of Saflex sales are made in the Americas, against 50 per cent in Europe and 10 per cent in Asia - both of which are expanding faster than the US. Not only that, but the vast pro-

portion of the division's customers are global glassmakers - St Gobain, Pilkington, PPG. Asahi and others - most of which are headquartered outside the US. Thanks to the German car and building industries, and the Japanese, many of the most innovative customers are also outside the US.

Yet until the Brussels move, which took effect in January, Slowikowski says: "Quite frankly we had an organisational set-up that forced us to focus primarily on North America" - at the expense

of product and market opportuni-ties elsewhere. "Supposedly, we watched around the world. But we didn't really look at it properly."

"We're having a hell of a time going global," confirms Martin Kallen, a Dutchman who chairs Monsanto Europe but knows St Louis well. "The mindset in the US and the company's structure suggest that we put a fair amount of obstacles in our way. Being in the Midwest is a limited view location."

In resins, that has now changed. "In the last few months the time spent strategy-making for north America has shrunk by a factor of probably 10," says Slowikowski. The senior manager below him is no longer a man who - in an arrangement typical for Monsanto and other US multinationals - carried the title of "worldwide business manager", but had direct control over only North America.

Instead Slowikowski has created a more balanced international structure in which north America has been given the same regional

status as Europe and Asia. With a largely new management team, nearly half of whom are non-Americans, Slowikowski says he is now 60 per cent of the way towards creating what he calls "a global mindset" in resins. The attitude he is trying to foster is that the division's HQ "might just as well be on a barge somewhere - globalisation

to be re-thought or, in today's fashionable jargon, "re-engineered". This process is being aided by a review already under way across all the Monsanto chemicals divisions.

Working as a global team also requires retraining and motivation programmes, so that people at all vels understand their new roles and how they are now supposed to relate to each other. Resins is making extensive use of teamwork psychologists to help train its people. and influence their real readiness to work in the new style, rather than just their expressed acceptance. One technique is to use "sensitivity training" to get people to under stand their own prejudices.

In R&D, for example, Slowikowski says: "People are 'coming over' one at a time, and starting to think completely differently" about working in flexible, inter-disciplinary project teams. "It's really exciting, but it takes a hell of a time."

A key example of the need for new systems and attitudes is in manufacturing, where global co-ordination is seen as increasingly vital. In order to optimise produc tion continually on a worldwide basis, processes for product catego risation and labelling capacity planning, working capital and production loading will have to be redesigned and integrated between the various plants in Europe, the US, Brazil and Asia. "Instead of making 2,000 product categories in each plant, why not source 1,000 each from two plants worldwide? asks Slowikowski.

As with information technology, unexpected problems can arise. "We have not supplied sheet resin successfully across regions in the past," says Slowikowski. He cites one case where an order was switched from one factory to another and a boat load dispatched, only to find that one plant had changed its product specification slightly without telling the rest of the organisation. The replacement load was therefore unsuitable for the customer. "Our people are going through a lot of things which we need to co-ordinate on a worldwide basis," says Slowikowski.

The resins boss, who clearly thrives on working abroad, emphasises repeatedly that the human side of going global is at least as important as redesigned systems and procedures. "Trial by fire" is, after all, more of a human than a



ied and integrated between the various plants in Europe, the US. Brazil and Asia

director of the other small resins - which is purely American - is still in St Louis, as are the heads of human resources and technology. The latter is a Briton based near Boston, where most resins research and development is done both Franck and Martin Kallen, head of Monsanto Europe, see the location of most Monsanto R&D in

the US as a very sore point. Communications between these people, and between their subordinates, have been eased considerably since the Gulf War by the introducferencing across the US, Europe and Asia. This has limited the need for long flights to meetings, although Slowikowski remarks that "if you can't handle jet lag, this is no organisation to be in".

A different aspect of communication has been a real trial, however: the litany of technical computer problems which have beset Slowikowski and co. "The St Louis people said you could get the same data in Brussels as in the US, but it wasn't true," he says ruefully. All sorts of incompatibilities had crept unnoticed into the division's systems on

the two sides of the Atlantic.

These resulted, for instance, in total chaos when, in order to do an initial quarterly forecast before Brussels had been set up to do it, the new HQ tried early this year to down-load its files into St Louis. "There was data all over the place," recalls Slowikowski. Other such problems, including altering St Louis computer maintenance times to suit Brussels working hours, took six months to sort out.

Worse difficulties have been encountered in trying to start the

worldwide consolidation and con-

trol of orders, production flows and inventory. "We're looking at major systems changes," says Slowi-kowski. "They wouldn't have been

done from the US." But these technical changes are minor compared with the challenge of changing people's attitudes and ways of working, from what Slowi-kowski calls "vertical to horizontal". In the past, everyone in the division identified their interests with their region, discipline, and

department, and took decisions

accordingly - whether about work

on research projects, new product

development, production, pricing or anything else. Decisions and actions which needed co-ordination had to be referred up each of these "silos", as Slowikowski calls them, and then transferred across to the next silo at senior level, before being referred

downwards again. Now Slowikowski and his lieutenants are "breaking down the silos to work as a worldwide team", as he puts it. This involves getting people at all levels to manage horizontally, across disciplines and regions. That, in turn, requires each

#### **PEOPLE**

#### Imro after Maxwell



Charles Nunneley has accepted a permanent appointment as chairman of Imro, the investment managers' regulator, after working as acting chairman since George Nissen's resignation in June.

Nunneley now has the delicate task of steering Imro through the remaining after-effects of the Maxwell scandal, which led to Nissen's resigna-

He should certainly command sufficient respect within the industry to do so. An old

Etonian, Nunneley is deputy chairman of Robert Fleming Holdings, where he has worked for 30 years. He is also deputy chairman of the Clerical Medical & General life assurance society, as well as being a director of Monks Investment Trust and Macmillan. He is a former chairman of the Institutional Fund Managers' Associa-

He is clear about the job ahead of him: "The chairman's immediate tasks are to continue the process of restoring Imro's reputation and organi-sation post-Maxwell, which I sincerely hope is in the process steering it through the investigation into the whole system of regulation which Andrew Large and others are conduct-

He added: "Maxwell exposed in a cruel way the sort of weaknesses you might expect in any system which was developing. I think, before Maxwell, Imro was in many ways a very effective regulator. The process of examining our navel has been extremely useful and it's allowed us to do in six months what might other-

#### Cox quits Stock Exchange

executive of OM London, part of the Swedish futures and options exchange group, has persuaded an old friend from stock exchange days, Peter Cox (right), to join him as director of business development.

Cox, 45, has been at the Lon don Stock Exchange for a total of 16 years, and is best known as the founder of SEAQ International and, more recently, for masterminding the introduction of on-line trade confirmation service SEQUAL. He had been head of busi-ness development for the past

year, a post he says will not be directly filled, but he is unwilling to discuss his reasons for leaving. The Exchange adds that it expects to make an announcement in the next fortnight concerning the reorganisation of the market development area. "While there had been a natural break after the SEQUAL project, we tried very hard to make sure there was a role for him elsewhere in the exchange" a spokeswoman said, who acknowledged his

departure was a big loss. Jones, who was at the London Stock Exchange himself between 1983-1987, and who has



been brought in to extend the range of products and exchange linkages at OM Lon-don, says he worked alongside Cox on the strategic plan for Big Bang. Later, when Jones was running the London out-post of Nasdaq, the two were

again in frequent contact.
"Peter is an ideal choice; the only thing he doesn't have is direct experience of derivatives" says Jones, who adds he is also looking for a marketing director "who will not come

# from the Stock Exchange".

#### **Bodies Politic**

■ Matthew Parris has been ppointed a member of the BROADCASTING STANDARDS COUNCIL. ■ Tim Roberton, a partner in Richard Ellis' City business division, has been installed as the 14th Master of the Worshipful Company of Chartered Surveyors. ■ Tom Martin, technical manager at Allied Breweries. a member of the Brewers' Society Technical Committee and UK industry representative on the technical committee of the Confédération des Brasseurs du Marché Commune, has beer appointed a member of the FOOD ADVISORY COMMITTEE. ■ Gerald Burton, formerly national senior partner of Kidsons Impey, has been appointed the first chief

executive of the WOMEN'S ROYAL VOLUNTARY SERVICE. ■ Luke Egan, co-director of The Redditch Partitions & Storage Co, is president elect of the STORAGE & HANDLING EQUIPMENT DISTRIBUTORS ASSOCIATION.

yesterday announced plans to step down from the chairmanship of MEPC, the UK's second largest property company, in July 1993 after nearly 20 years on its board. The new chairman will be Lord Blakenham, who is also chairman of Pear-son, the media and industrial group which owns the Financial Times. He has been on the board since 1990, and his will be a non-executive position, in contrast with Sir Christopher, who describes his role as having been a "part-time execu-

Sir Christopher Benson

Sir Christopher said he was leaving the company when he reached the age of 60, which is MEPC's retirement age. He is also chairman of Boots, the retailer and a director of Sun Alliance, the insurance group. His departure from MEPC, like his arrival, coincides with a severe downturn in the prop-erty market. "Much has hap-pened since I joined the board in January 1974 and the company has successfully ridden out three major economic hur-

Ian Irvine, deputy chairman chairman of Capital Radio and Jonathan Taylor, chief executive of Booker, have also joined the MEPC board. Sir Christopher is a char-

tered surveyor who began his career in the navy before moving into the property industry in the late 1950s. He became managing director in 1976 and became chairman in 1988. He was chairman of the Lon-

don Docklands Development Corporation, the body charged with regenerating London docklands, from 1984-1988. ■ John Macomber, 64, a former

chairman of the US Eximbank and ex-McKinsey management consultant, has rejoined the board of Pilkington, the world's largest glass manufacturer. He served as a non-executive director between February 1988 and July 1989 when President Bush gave him the job of running Eximbank. Macomber, who was chief executive of Celanese Corpora-

tion, until it was acquired by Hoechst in 1987, is one of two new faces on the Pilkington board. The other, George Simp-son, 50, is deputy chief execu-tive of British Aerospace and chairman of Rover. They are of Reed International and replacing Lord Croham, a former head of the home civil service who has been on the

board since 1978, and Sir Peter Thompson, president of NFC, who has been on the board since 1985.

Pilkington has been hard hit by the recession and is often touted as a takeover target. But the recruitment of the two new non-executives to a board-room which includes Deustche Bank chief Hilmar Kopper, shows that the firm has little difficulty recruiting talented independent directors. George Simpson is credited with helping to revamp the fortunes of Rover and is now a rising star in the British Aerospace boardroom, while Macomber played a leading part in building up the European practice of McKinsey & Co.

■ Donald McFarlane, chairman of Senior Engineering Group and of James Dickie, is appointed a non-executive director at GENERAL CON-SOLIDATED INVESTMENT ■ Harold Cottam, chairman of

Haden MacLellan and recently retired UK managing partner of Ernst & Young, becomes a non-executive director at ALLIED COLLOIDS; William Wilkinson becomes deputy

# what lies ahead.

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(this may partly be the result of exchange rate fluctuations in the underlying investments). To. Sue Demeurs. Perpoluti Unit Trusi Management (Jorsey) Ltd., PO Box 453. 19 Seaton Place: Si Hoter Jersey (E4 BWS: Channel Isanos Please send me a prospectus on the Porpewal Offstore Global Bond Fund.



# Starting on a new track

Haig Simonian on an Italian industrial landmark that escaped demolition

alf-way round the steep-ly-banked curves of Fiat's roof-top test track at its former Lingotto factory in Turin, you begin to regret having chosen the gorgonzola sauce rather than the salad for lunch.

From the passenger's seat of an Italian sports car, racing along the one-kilometre track is for many people a dream come true. Millions of voungsters must have imagined themselves behind the wheel on the extraordinary oval circuit, five floors above ground.

Like many contemporary industrial wonders, however, Lingotto reached the end of the road. Built by Fiat between 1917 and 1920, it was for decades the biggest car factory outside the US, and an object of wonder even for architectural gurus like Le Corbusier.

But what do you do with one of Europe's biggest empty spaces, encompassing 250,000 square metres, much of it in two narrow parallel blocks, and 350,000 square metres of ground, once production has stopped? And how do you protect such a site from environmental damage and vandalism?

That was the challenge posed by fiat to 20 architects in 1984, including Sir Denys Lasdun and Sir James Stirling of the UK, Austria's Hans Hollein, and Richard Meier from the US. Three of Italy's best-known architects, Renzo Piano, Aldo Rossi and Gae Aulenti, also took part.

Many suggested transforming the big press shop into an exhibition space. Ideas for the two 500-metre spines were more varied, although theatres, hotels and conference cen-tres often featured. And all retained the famous test track.

That is roughly the mix of activities now under development in the L600bn (£285m) project for Lingotto. which recently marked an important turning point with the opening of the first big exhibition devised entirely by the new company run-

ning the site. Designed along Henry Ford's assembly line principles, the plant was conceived by the architect, Giacomo Mattè-Trucco, to maximise output in the minimum space. Construction costs were kept down by using a rigid modular system.

Surprisingly, Fiat's decision to pull out of Lingotto in 1982 was an industrial rather than an environmental choice. Ceiling and under-

tres. Elsewhere, typical Piano touches like long multi-storev escalators and brightly painted pipework abound.

But it is finding uses for the rest of the plant which has posed the biggest challenge for the sponsors. In a complex deal, Fiat sold Lingotto for L35bn payable in installments, to a consortium in which it will hold 37 per cent. Partners include Turin's chamber of commerce, and two local banks and an insurance company, which have 36 per cent between them.

A sister company, owned by private and public-sector interests, will run the exhibitions. It will manage the halls and associated services for shows organised by third parties,

What do you do with one of Europe's biggest empty spaces, encompassing 250,000 square metres, once production has stopped?

floor clearances were inadequate for modern motor production. All around the world, industrial mammoths like Lingotto were falling victim to new, single-level factories with huge, column-free spaces and high ceilings.

With the old press shop having been partly demolished and rebuilt as exhibition space, Lingotto's five halls, covering 90,000 square metres, are now nearly complete. The whole project, masterminded by Plano, best known for the Pompidou Centre in Paris, has capitalised on natural light from existing skylights to provide a much less claustrophobic space than in most exhibition cen-

such as Turin's book fair and the bi-annual Motor Show, which this year - the first at the restructured Lingotto - received 540,000 visitors. But to make a profit, the company must also devise new functions.

One spin-off already under way is a series of Lingotto-branded products, to be manufactured under licence. A Piano-designed halogen lamp, based on the original 1920s light fittings and now installed in many parts of the building, is to be marketed by one of Italy's leading lighting manufacturers.

Piano's plans for the rest of the site include a flexible 2,200-seat concert hall being dug out of the bowels of the building, which will have an adjustable roof, allowing it to

adapt acoustically to the needs of

adapt acousticaty to the needs or conferences as well as concerts.

Another area will be occupied by a 250-bed luxury hotel, while a row of shops will run along both spines. Further civic uses will be guaranteed to be considered to the content of teed by re-housing the science faculty of Turin University at the northern end of the building, with

an additional wing.

The plans include a three-storey business centre, while an "incubator" for budding new companies near the university complex will complete the circle between basic research and commercial applica tions of new technology.

The whole project, so far only slightly behind schedule, should be finished by 1995, when the university moves in. In the meantime, the hotel and congress centre are due to open next September, followed by the shops at Christmas and the innovation centre in 1994.

Will it work, especially in a recessionary Italy? Many companies are already scaling down spending plans, while Piano himself earlier this year attended the opening of an equally big conference centre he designed in an old cotton warehouse in Genoa.

The Torinese themselves are delighted that one of their city's most famous landmarks is being revived, even if there is concern about the cost. If Lingotto takes off, such caution will probably be cast aside by visitors strolling around the test track, which will be open to the public. If not, Lingotto's sponsors could find themselves with an impressive white elephant.

# A hard nut to crack

Matthew Kaminski on eco-friendly business ventures which pave the way for sustainable development

forest benefit hosted by the Grate-ful Dead. Eager to help nature but also to make a profit, Cohen saw green when he came across a (legal) organic commodity at the concert: the Brazil nut, a renew-able Amazon resource extracted by the Kayapo Indians.

Three years later, the US company buys \$1.6m (£1m) of Brazil nuts from the Kayapo to make its popular Rainforest Crunch ice cream, a vanilla-caramel con-

Eco-business ventures are a growing though still limited field. They usually follow a two-pronged approach. First, companies source raw materials from ecologically threatened areas around the globe to promote the use of sustainable resources which provide indigenous peoples with foreign capital. Direct investment in the Amazon, for instance, ties the Indians' welfare to the welfare of the rainforest, prompting them to protect it against destructive cutting and burning by developers.

Second, businesses can capi-talise on the public relations boost in a market where most things "green" are popular. The firms also often support conservation efforts organised by environmental groups which work with the people. This shift in attitude follows

years of distrust. Many businesses are involved in such projects, and no longer stand accused of "window dressing". Meanwhile, conservationists now work closely with the local popu-lation, who were once considered the problem, to develop products and sell them to interested firms.

Cultural Survival, the US nonprofit foundation which sold Cohen on the Brazil nut, tries to find buyers for products made by indigenous groups with little access to western markets. The group acts as a trader for 15 commodities from 11 countries to make 125 products. Sales to busi-

en Cohen of Ben & Jerry's ice cream company says it all came to him at a rain-Body Shop, the cosmetics chain, and retailers like Macy's and the Nature Company eager to foster a progressive image. Jason Clay, director of Cultural

Survival, acknowledges the trade volume is scant compared with the Third World's development needs and has barely scratched the hidden potential. But he expects his nascent operation, started in 1988.

to reach sales of \$50m in five

Cultural Survival also benefits directly from the sales. Companies agree to pass on 5 per cent of their premium to fund the group's programmes. These include getting indigenous people titles to their land so they will protect it against ruin; and resource management programmes, needed to raise standards of living.

Working with local groups to

expand commercial opportunity was pioneered during the 1980s by Chico Mendes, the Brazilian rub-

ber tapper murdered in 1988. The Mendes spirit is in evidence in Ecuador's Esmeraides region where the locals produce tagua, an ivory-like palm nut, that can be used to make buttons. With assistance from Conservation International, another non-profit body, sales to retailers such as Smith-Holkin, LL Bean and Esprit have generated \$75,000.
On the surface, this may seem

more like charity than business, but the group says its presence has given conservationists

needed leverage in local politics. For example, Esmeraldes now has a land-use plan and it successfully opposed a banana plantation development on protected land. The new think-ing has also led environmen-talists to reassess their staple programmes, such as the popniar debt-for-nature swaps which have been criticised for stirring inflationary pressures and creating a market for bad debt that should be forgiven, not bought.

Conservation International. which pioneered debt-for-nature swaps in 1987, is using this tool to promote eco-business ventures in Guatemala. Its \$1.4m debt-for-nature swap funds, for the first time, commercial extractive activity.

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The programme is run in the Maya Biosphere Reserve, a 1.75m-hectare region in the nation's northern Peten province. The local population of some 15,000 Mestizo people, part Spanish and part Indian. depends on the forests' natural endowment. But over-harvesting

and deforestation has depleted the

Local people are taught proper harvesting techniques that maximise sustainable use of the reserve's three primary non-timber products. "If they look out over the forest and see their eco-nomic future, and the economic future of their children, they become allies in the ecological conservation of their forests," says Jim Nations of Conservation International.



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# evelopment

Then you presented your green paper on The Future Of The BBC to Parliament last week you called for a wide ranging debate and invited listeners and viewers to write to you. My first suggestion is rather personal. You must have heard of the pillow-banging method of auto-persuasion, you know, thumping your head on the pillow just before going to sleep and saying "I will not overspend my credit card" or whatever. Since you are now the key person as regards the future of the BBC, I think you should establish a little bed-time routine which goes "The status quo is an option", thump. "The status quo is an option", thump, "The status quo..." Surely that should quo ... " Surely that should not be too difficult for someone who is supposed to believe in

To me it looks urgently necessary because it seems that all the most important parties, including yourself and the BBC, have already accepted, before the debate has even started, that, whatever else may happen, the BBC must be transformed. In your foreword you say "The BBC cannot remain unchanged", section 1.1 says "we should be ready to contemplate radical changes", and the BBC describes its own discussion document, Extend-ing Choice, also published last week, as being "about adapta-tion and change". Clearly it would be absurd to suggest that this one organisation should be set in amber and preserved forever as it is today.

However, the danger seems quite the reverse. Having persuaded yourselves that change is inevitable as a reaction to predicted developments in the broader world of broadcasting, the BBC looks set to pre-empt its competitors and make retro-grade changes which will then, but only then, create precisely the hostile conditions anticipated. For example, the people at the top of the BBC seem to have resigned themselves already in extraordinarily fatalistic fashion to losing about one third of their audience in the next few years.

They talk about the

advances being made by satel-lite and cable predicting that most households will have access to 20 television channels and 15 radio stations within seven years. I doubt the inevitability of that, given that all the billions spent so far on satellite and cable have produced an audience share of less than six per cent. But one way to help bring it about is for the BBC to start planning now for a reduction in its audience from a 45 per cent to a 30 per cent share which is precisely what it is doing. Not only does that depress the staff, it becomes a self-fulfilling proph-

Throughout Extending Choice the tone suggests a willingness to move wherever commercial media barons or market forces may push, rather than setting out determinedly to lead from the front. Anything that cannot be judged "distinctively" BBC will be abandoned to the commercial sector. The current police

# Don't let Auntie take a retrograde step

Christopher Dunkley writes an open letter to Peter Brooke

Dear Mr Brooke,

on BBC1 is excellent but is there anything "distinctively BBC" about it? How doe the programmes in BBC2's social affairs series Public Eye differ "distinctively" from ITV programmes on the same subjects? It looks as though your predecessors in the Thatcher years were so successful in their attacks on the traditionally diverse centres of influ-ence in this country (the universities, trade unions, local councils and so on) that there is nobody left, not even the supposedly arrogant BBC hierarchy, with the confidence to dissent. Everywhere "the market" is accepted as rightfully

Why is everyone so insistent that such great changes must be made to the BBC? If it was a crumbling organisation, making programmes that nobody wanted to hear or see, outshone by its commercial competitors, pumping out old fash-



**Peter Brooke** 

ignored by the public, it might be understandable. But the fact is that British broadcasting is one of those rare things in Britain at the end of the 20th century, a national success story, and to a large extent the BBC is responsible for that. IN all areas the BBC has repeatedly proved its expertise and its appeal, from Attenborough's Life on Earth to Only Fools and Horses, from Bookmark to Have I Got News for You. Does it really make ense to set out so resolutely to fix it when it ain't broke? The British consume more broad-casting than their continental neighbours, and virtually all of them turn to the BBC at some

time every week. Most of them believe, as they always have, contrary to the assertions of certain political ideologues, that the licence fee delivers good value for money. Of course it may be that you do not really want to change Auntie very much, that your green paper is mostly a formality and that, after a suitable show of public tussling, matters will proceed pretty much as before. Certainly there are people who have read your paper and are complaining heatedly about your lack of 'zeal". They are making bitter comparisons with the radical treatment so recently handed out to ITV. It is clear that you are better disposed than some towards the BBC. Yet to assume that the ideas in your paper were mere debating points - slimming the BBC, restricting its output to material which will not make a casters, cutting its television

channels to one and its radio networks to three - would, I

suspect, be a terrible mistake. The most powerful argument on the side of the BBC is that it has proved itself over decades, and shown that a large multi-purpose broadcasting organisation with a big "critical mass" of talent, can and will produce programmes throughout the spectrum, from highbrow to mass appeal, from Civilisation to Steptoe and Son, from Clarissa to Waiting for God, in a way that commercial broadcasters will not unless you force them by law. Since your party has recently arranged to introduce far greater commercial pressure to ITV and simultaneously reduced the regulatory impositions on ITV to a "light touch", we are going to need the BBC more than ever before, not less. Under the rules your party has introduced, commercial broadcasters are not going to be able to afford to cross-sub-

sidise programmes of a high-brow or minority nature. Who gives us an excellent late-night run-down on the day's events? The BBC in Newsnight and not commercial services. Who gives us a culture magazine four days a week? The BBC in The Late Show and not the commercial services. Which channel manages regularly to get special interest series on topics such as science, cooker and driving into its Top 10 with audiences of four or five million? Not Channel 4, but

And what has that got to do with making EastEnders? Everything, If you fall back on the old shibboleth "Do what you do best, old boy" and insist that the BBC merely fill in the gaps where commercial broadcasters cannot turn a quick penny – educational pro-grammes, Shakespeare, serious urrent affairs and minority interests - you will transform the BBC into a British version of America's Public Broadcastig Service. And you know better than I do that as soon as that happens your colleagues in Parliament will refuse to sustain the licence fee: QED

The BBC must remain in popular broadcasting if we are to continue to benefit from its specialist broadcasting. If it can sustain its popularity while ridding itself of Australian soap operas, embarrass-ment series and the more gormless game shows (which is what John Birt, the Director-General in waiting, seemed to be suggesting last week) well and good. In the end the BBC stands or falls according to its abilities as a public service broadcasting organisation, a concept which some member of your party seem to find utterly haffling. All it means, surely, is an organisation with the sole purpose of providing a broadcasting service for the public. Commercial broadcasting has as its first object the payment of profits to shareholders, as its second object the delivery of audiences to advertisers and, as a means to those two ends, thirdly the creation of programmes. Remember: "The status quo is an option", thump ... Yours sincerely

Christopher Dunkley | slower-moving harmony will

(236061)



Marie Taglioni with Antonio Guerra dancing in 'L'Ombre', a ballet which her father created for her in St Petersburg in 1839. The photograph comes from a book just published by Hamish Hamilton, 'Ballet: An Illustrated History' (£25, 304 pages, 285 illustrations) by Clement Crisp and Mary Clarke

#### Rare musical treats from 'Tender is the North'

With two weeks still to run. the Barbican's Scandinavian festival is already a handsdown success. The idea of mounting a month's worth of music (and much else besides) from the Northern lands was wildly risky: all music-lovers know Grieg and Sibelius, and some Nielsen, but only a tiny fraction know anything else. There is a great deal more, as Barbican audiences are happily discovering; but it has been a colossal feat of planning both to lay on all these rich, obscure menus and to persuade audi-ences to come and try them. Friday's concert by Andrew Davis and the BBC Symphony

was a bold test-case. Surely a Magnus Lindberg premiere and a new trombone concerto by Jan Sandström were fare for a few hundred devotees in the Queen Elizabeth Hall? - and what about that second half, given over to a long Serenade by Wilhelm Stenhammar (1871-1927)? Yet it all drew a large, enthusiastic house, duly rewarded by performances as

keen as could be. Lindberg's Corrente II, a BBC commission, owes its "II" to having developed from a shorter Corrente for just 16 Italian for the old courante dance-form, it literally means "running"; and indeed this piece races breathlessly through most of its 20-odd minates. Oliver Knussen's Coursing offers a succinct parallel and so do the quickest move ments of Berg's Lyric Suite, the original models for every atonal moto perpetuo since

In tonal music, a virtuoso torrent of even-notes may be almost too swift to follow, but

pin it down for the ear. Atonalists have to contrive different aural markers for their audiences: dramatic eruptions along the way, or radical contrasts of colour and weight. Here Lindberg (Finnish, b. 1958) has opted for a tight range of recurring chords, elaborated but not "developed" in

the hectic instrumental flow. On this first hearing the result sounded purposeful and consistent enough, with a nice appreciation of orchestral colour, but not so gripping as to

David Murray reviews Lindberg and Sandström

fill up its length with drama. When the race was momentarily suspended - for a cadence from Purcell's "Funeral Music", for example we heard mere pauses-forbreath, not shifts to a new level; and by the end we knew the basic chords excessively well. Further hearing may discern extra dimensions, but this time Corrente II seemed to present a flatter profile than other recent pieces by Lindberg, despite its elegant figura-

Sandström is four years older, and Swedish. His Concerto was most specifically conceived for the remarkable trombonist and performanceartist Christian Lindberg (no relation to Magnus, as far as I know), who led the pictorial journey from mythical Greece through the Florida Everglades and Provence to aboriginal Australia with lusty motorbike fantares, and in a biker's

Mutatis mutandis, we were hearing a contemporary equiv-alent of Ferde Grose's Grand Canyon Suite. Lindberg himself was grossly engaging; there were inventively funny episodes, and celestial whitenote inserts in Hollywood style. The audience enjoyed it all hugely. Johan Jeverud's programme-note assured us that Sandström's concerto is

less "eclectic" than any of his other recent music. That may be true, but the real charm of the thing lay in its playing-out of the mysterious Scandinavian sense of humour, rigidly deadpan but deeply silly, with rude noises. One can warm to

Andrew Davis lavished sympathetic care on both those works, and even more on the opening and closing pieces. Nielsen's Maskarade Overture sang and fizzed; those of us who missed Opera North's first British production of the opera, 80 years late, kicked ourselves yet again, The marvel of the evening

however, was Stenhammar's expansive Serenade (1914, revised 1919), a Northerner's idyllic vision of Italy. Were it not Scandinavian, we should all have known it by heart long ago. Each of its five movements is enchanting, lit up by eager, well-schooled imagination and by judicious orchestral hints from Berlioz and Wagner. Davis made it irresistibly fresh. For jaded critics, there are few pleasures to compare with discovering that a piece you expected to be efficient and period-bound actually sends up live, heartfelt sparks. It deserves to make a

# Theatre/Malcolm Rutherford

# West Side Story

To see two West Side Stories within a week, and Annie Get Your Gun in between, prompts general. West Side Story no longer looks like the radical breakthrough it seemed when t was first performed in 1957. indeed it would be perfectly possible to dismiss it now as another piece of American sentimentalism, or to say that it has none of the inventiveness and originality of a much more recent musical: Assassins.
The trouble with the latter

argument, however, is that the lyrics for both West Side Story and Assassins are by the same man: Stephen Sondheim. The conclusion I draw is that fashions change, and so they they should, but that the basic pattern remains much the same. What seems daring at the start soon becomes conventional. A musical is theatre with song; at its best, it is a marvellous formula which still has a long

way to run. None of that is to disparage the performance of West Side Story at the Leicester Haymarket. Leicester has emerged among the foremost of our mous range of productions. It has chosen West Side Story as its Christmas show, and on Saturday evening the theatre was packed.

One can see why people like the piece. It has song, dance and drama, a passing similarity to Romeo and Juliet and a sociological theme in the conflict between Puerto Ricans whites. The direction by Paul Kerryson makes the most of it all. There is an impressive

set of tall New York tenement Cusick-Smith, but still plenty of room to display the choreography which came originally from Jerome Robbins.

The songs are terrific, of course, and the production worth travelling to. Yet I wonder if Leonard Bernstein's music and the whole set-up really are so much superior than what went before. It just seemed so at the time. With hindsight, there is a lot Cowboys and Indians in West Side Story and sentimentality is never far away.

The other West Side Story. performed by the admirable Pimlico Opera, was at Wandsworth Prison with inmates playing some of the parts. This was a smaller allair, partly no doubt because space is restricted. It had the virtue of drawing more attention to the orchestra and, under the conducting of Wasfi Kani, Bernstein's music sounded better in the prison than at Leicester. The song that went down best was, for understandable rea

sons, "Gee, Officer Krupke". Many of the audience had not seen the show before and it was plainly a great success. I muse about the psychological effect of giving the inmates the excitement of rehearsal and performance then sending them back to their cells until the next show, perhaps in a year's time. They should do it more often. Yet a piece that can serve a prison as well as being the Leicester Christmas show has surely joined the repertorie of established, even old-fashioned musicals.

# Concert/Richard Fairman

Verdi Requiem

in the dark, holy surroundings of Westminster Cathedral it is easy to let one's mind drift back in time. Recordings do not exist from 1874 and so it is left to the imagination, supported by a thorough reading of contemporary reports, to form an idea of what the first performance of Verdi's Requiem might have been like.

With this concert on Monday the issue has come alive. John Eliot Gardiner, the hare among the period performance special ists, has left the tortoises well and truly standing by racing ahead to the later years of Verdi. The keenness of intel-lect that he has focussed upon Handel and Mozart in the past was here turned on music that equally excites the physical senses. Whatever doubts it may have raised, the result was an important and compel-

ling evening.
Nothing in it was slack; nothing was done without deep thought and preparation. The biggest surprise came in the solo music, where the disciplinarian Gardiner melted to allow his singers a measure of freedom - a malleable, sensitive, yet still precise style. The choruses were thrilling, tingling with energy, every part phenomenally clear from the Monteverdi Choir (including a couple of male altos, which would have given Verdi a sur-

From a seat near the front the Requiem's extreme contrasts sounded tremendous, not least when the strident period trumpets pealed out from the cathedral galleries to announce the day of judgment. Unfortunately, the acoustics at

Westminster were too resonant to let us hear the instruments of the Orchestre Révolutionnaire et Romantique (all as close to 1870s Italy as possible) in any detail - though the pas-toral oboe at "Inter oves" was a singular success.

It was with the four soloists that the problems arose. We know from accounts of early performances that the original sonrano was renowned for the power and intensity of her top which rode over the climax of the final chorus, while the mezzo was so deep in tone as almost to be mistaken for a

Excellent artists though they are, Luba Orgonasova and Anne Sofie von Otter are not those kinds of singer. Organasova's exquisitely delicate soprano could not be heard at the big top C, or in much of the rest; von Otter's light mezzo has no tenor leanings, whatever her other virtues. The sensitive, Italianate Luca Canonici and long-breathed Alastair Miles were nearer the mark. though even they have relatively small voices. Too often the whole quartet simply disappeared from audibility.

What Gardiner did here was to take some of the singers from his Mozart team and transfer them to the music of a century later. Logic dictates that they cannot be "authentic" in both. Still, on the forthcoming recording they may well be more successful, while the exemplary technical standard of the music-making will carry all before it.

> Concert sponsored by Goldman Sachs



#### ■ BARCELONA

 Garcia Navarro conducts Barcelona City Orchestra in works by Guinjoan, Beethoven and Brahms on Fri, Sat and Sun morning in Palau de la Musica, with piano soloist Bruno Leonardo-Gelber. Dec 12 and 21: Handel's Messiah. Dec 15: Zagreb Soloists. Dec 16: Alexis Weissenberg plano recital (268 1000). Next production at Gran Teatre del Liceu: Lohengrin. opening on Dec 14 (412 3532)

 Alan Ayckbourn's Absurd Person Singular can be seen at Teixidors Teatreneu, Terol 26, till Jan 24. Information and booking available through Caixa de Catalunya 08.00 to 14.00 (310 1212)

#### **■ COLOGNE**

CONCERTS Leipzig Chamber Orchestra plays works by Handel and Vivaldi tonight in Philiharmonie. Tomorrow, choral music by Bach. Fri (also Dec 13): Andras Schiff plays Schubert sonatas. Sun

morning, Tues: Günter Herbig conducts Gurzenich Orchestra in works by Webern, Prokofiev soloist Joshua Bell (2801). Sat in St Maria im Kapitol: Gürzenich Choir in sacred music by Saint-Saens (601707). OPERA

Tonight, Fri and next Wed in Opernhaus: Entfuhrung. Tomorrow, Sun and next Fri: Der fliegende Hollander with Monte Pederson and Mechthild Gessendorf. Sat: Die Zauberflöte. Dec 20: new production of Billy Budd (221 8400)

#### **■ COPENHAGEN**

Tonight's performance at Royal Theatre is Nielsen's comic opera Maskarade. Flemming Flindt's production of Nutcracker can be seen tomorrow, Fri and Sat, continuing in repertory throughout the month. Mon: Balanchine evening. Tues: Carmen (3314 1002)

#### ■ FRANKFURT

Alte Oper 20.00 Hariem Gospel Singers. Tomorrow: Frank Peter Zimmermann plays Dvorak's Violin Concerto with Sinfonia Varsovia. Fri; choral concert including first part of Bach's Christmas oratorio. Sun morning and Mon evening: Ken-Ichiro Kobayashi conducts Frankfurt Opera Orchestra in works by Zimermann, Mozart and Richard Strauss, with plano soloist Yelim Bronfman. Next Wed, Thurs, Fri: Horst Stein conducts concert performances of Hansel and

Gretel, with Brigitte Fassbaender as the Witch (1340 400). Next Mon in Jahrhunderthalle Hoechst: Yehudi Menuhin conducts Sinfonia Varsovia in works by Corelli, Mozart and Haydn (3601 Opernhaus 19.30 Margaret

Marshall sings Violetta in Axel Corti's Vichy-era production of La traviata, also Sun. Fri: William Forsythe's ballet The Loss of Small Detail. Sat: Die Fledermaus. Dec 19: premiere of new Forsythe ballet. Dec 23: first night of Ruth Berghaus' new production of Der Rosenkavaller

#### . E**nglish Theater** Kalserstrasse 20.00 Sandy Wilson's musical comedy The Boyfriend, daily except Mon (2423 1620)

**HAMBURG** Tonight and Fri at Staatsoper: Hansel and Gretel. Tomorrow Don Pasquale. Sat and next Wed: Don Carlos with Anna Tomowa-Sintow and Roberto Scandiuzzi. Sun: Die Zauberflöte. Dec 13: Bob Wilson's production of Parsifal (351721). Sun morning, Mon and Tues evenings in Musikhalie: Gary Bertini conducts

Mahler's Fifth Symphony (351721)

#### **LEIPZIG**

CONCERTS Vladimir Ashkenazy gives a iano recital tomorrow evening In Gewandhaus. On Fri evening and Sat afternoon, Gewandhaus Orchestra and Thomanerchor join forces for Bach's Christmas Oratorio (in Thomaskirche). On

Sun at 16.00. Enoch zu Guttenberg conducts the MDR Symphony Orchestra and Chorus in Bach's B minor Mass, followed at 20.00 by a Lieder recital by Kurt Moll. Next Tues: Hakan Hardenberger plays trumpet concertos with Polish Chamber Philharmonic, Next Wed: Peter Schreier sings Winterreise (7132 280) OPERA

Tonight's performance in Opernhaus is the Jones-Schmidt musical The Fantasticks Tomorrow: Le nozze di Figaro. Fri: Werther with David Rendall in title role. Sat: Die Zauberflöte. Sun: My Fair Lady. Next Wed: Elektra (7168 273)

#### **LYON OPERA**

Barbara Hendricks, Gabriel Bacquier and Gino Quilico star in L'elisir d'amore at Theatre du Hultlème tomorrow, Sun, next Tues and Fri. Bruno Campanella conducts a staging by Frank Dunlop (7828 0960)

Manfred Schreier conducts vocal and percussion music by Berlo, None and Jarrell on Fri in Malson de la Danse. Mon at Auditorium Maurice Ravel: Labeque Sisters. Next Thurs and Fri: Emmanuel Krivine conducts Orchestre National de Lyon (7860 3713)

#### **M NEW YORK**

THEATRE ● The Seaguli: Chekhov's play launches second season of National Actors Theatre (Lyceum,

149 West 45th St. 239 6280) Someone Who'll Watch Over Me: Alec McCowen, James McDaniel and Stephen Rea portray three hostages in Beirut in a transfer from London of the drama by Irish playwright Frank McGuiness (Booth, 222 West 45th St. 239 6200)

bestselling CD.

 Woyzeck: Büchner's play directed by JoAnne Akalaitis. Music by Philip Glass. English translation by Henry Schmidt (Public, 425 Lafayette St, 598 **7150)** Mv Favourite Year: new

name, by Joseph Dougherty, Stephen Flaherty and Lynn Ahrens (Vivian Beaumont, Lincoln Center, 239 6200) Brother Truckers: murder and mayhem from the Ridiculous Theatre Company (Charles Ludlam Theatre, 1 Sheridan Square, 691 2271)

musical, based on film of same

 Jean Cocteau Repertory: two works in rotating repertory, Pinter's The Caretaker and David Fishelson's Dostoyevsky adaptation The Idiot (Bouwerie Lane Theatre, 330 Bowery at Bond St, 677 0060) Remembrance: Graham

Reid's absorbing play, set in Belfast, about a Protestant man and Catholic woman who meet regularly at a cemetery and fall in love (John Houseman, 450 West 42nd St, 967 9077) The Sisters Rosensweig:

Wendy Wasserstein's new play about the reunion in London of three American Jewish sisters (Mitzi E Newhouse, Lincoln Center, 239 6200)

Oleanna: David Mamet's

correctness, sexual harassment and other issues that will stir ideologues (Orpheum, 126 Second Ave at Eighth St. 307 4100)

#### ■ STRASBOURG CONCERTS

drama about political

Tonight in Palais de la Musique. **Hubert Soudant conducts** Strasbourg Philharmonic Orchestra in works by Weber, Mozart and Respighl, with piano soloist Yefim Bronfman. Dec 17. 18: Theodor Guschibauer conducts Dvorak and Broukner (8837 6777)

This month's performances by Opéra du Rhin at Theâtre Municipal are devoted to Die Fledermaüs: Theodor Guschibauer conducts Pierre opening Dec 9, further performances Dec 10, 12, 13, 19, 20, 22, 23 (8875 4823)

#### **■ UTRECHT** Vredenburg Tomorrow: Cyprien

Katsarls plano recital. Fri: Marc Foster conducts Netherlands Radlo Chamber Orchestra in works by Ohana, Gorecki, Saariaho and others. Sun afternoon: Harry Christophers conducts The Sixteen in Handel's Messiah. Sun evening: Lev Markiz conducts New Sinfonietta Amsterdam in works by Elgar. Britten and Heath. Next Wed: Ton Koopman conducts Amsterdam Baroque Orchestra (314544)

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at selected establishment targets.

The new neo-Nazi groupings are

less discriminating. They seek

their victims not behind the por-

tals of bankers' villas, but on sub-urban railway stations.

against people with dark skins are

manifold. Perceptions that foreign

ers are responsible for crime,

unemployment or social security

fraud have increased with the rise

in asylum seekers entering Ger-many, and in the strains engen-dered by unification. Brutality is

not a purely German phenome-

non. Germany registered 2,427

"criminal acts against foreigners" last year, against 246 in 1990. In

England and Wales, the Home

Office counted 7.780 "racially moti-

vated attacks" in 1991, against

6,559 in 1990. The German experi-

ence is exceptional not simply because of the acceleration since

1990, but because of the country's

history - including its lack of

success in integrating foreigners.

Kohl is now on track for a deal with the opposition Social Demo-

crats on amending the constitu-

tion to prevent abuses of Ger-

many's liberal asylum law.

Although it is unedifying that pol-

iticians act under the pressure of Molotov cocktalls, this is a wel-

come step. But it will serve little

purpose unless more is done else-

where. Naturalisation procedures

for foreigners need to be made less

onerous - crucially, permitting long-stay Gastarbeiter and their

offspring to vote in elections and

become German citizens. These

would-be new Germans need full

rights under the law, buttressed

by the sort of initiatives which

have helped other societies absorb ethnic minorities. Germany needs

a multiracial police force, and

banks and department stores

which give jobs mainly to Ger-

mans should hire more German-

speaking foreigners. The violence

is a challenge not simply for police

and politicians, but for Germany's

civil society. If the policies and

determination are there, it will

The determination of institu-

code may therefore decide the ulti-

mate success of this approach.

The whole emphasis on non-execu-

tive directors largely reflects the

unwillingness of fund managers to

take a direct proprietorial role.

One doubt is whether enough non-

executives "of calibre" can be

found. Another is whether they

will be backed in practice by the institutions: the latter are now

recommended to disclose their pol-

icies on the use of voting rights,

The ability of entrepreneurs to

but this does not go far enough.

flourish in such an environment

must also be questionable. Many

of them look to a board for loyal

support and encouragement

rather than for criticism and polic-

ing. However, at least the Cadbury approach allows for more flexibil-

ity in such cases than would a

The Cadbury Committee's Code

marks an important advance in

that it will force directors to think

clearly about their roles and

responsibilities. Whether in the

long run it will adequately fill the

proprietorial gap which has resulted from the growth of imper-

sonal institutional share owner-

ship is more doubtful.

statutory definition of roles.

One positive move is that Mr

The reasons for resentment

Wednesday December 2 1992

# Violent times in Germany

HAVING MADE a unique and 1970s and 1980s was mainly aimed exemplary postwar recovery as a land cleaved in two, Germany is now navigating a unique and lessthan-exemplary passage as a reunited nation. One feature of this passage has been a spate of attacks on foreigners, culminating in last week's firebomb murder of a Turkish woman and two young girls in a north German village. The German people, and their neighbours, are right to be concerned, not least because the thugs behind the latest outrage signed off their telephone message to the police with the words "Reil Hitler". Germany has a problem which requires a strategy. This must extend beyond short-term law-and-order measures into a domain to which Chancellor Helmut Kohl has thus far refrained from according much attention: an overall policy which aims both at improving controls on immigration and achieving genuine integration of the 4.5m foreign residents in Germany's midst.

"This republic is not Weimar,' Mr Kohl declared - rightly - last week. German security experts have been warning for months that right-wing gangs, some led by shaven-headed youths mouthing ideologies which everyone hoped had gone for good in 1945, have been gaining strength in both east

Yet the danger is neither that German democracy will tumble into the abyss, nor that the country is succumbing to excessive nationalism. Rather, there are three risks - all of them definable and containable. First, the perpetrators of the disorder may become branded abroad as epitomes of the new Germany. This would greatly harm Germany's image and eventually its economy. Second, the spectre of politicians expressing futile alarm at extremists' misdeeds will damage the stock of the country's leadership, at a time when Germany needs effective government. Third, if assaults on foreigners continue. the spore of insecurity will spread. The left-wing terrorism which afflicted Germany during the pass the test.

# Cadbury's code

IT WAS appropriate that the final shareholders or not at all. version of the Cadbury report on governance should have been published on the same day as Trafalgar House disclosed that its aftertax results for 1990-91 had been rearranged to show a loss of £99.4m instead of the originally claimed profit of £44.9m, while receivers were appointed to Rosehaugh, famous exploiter of murky off-halance sheet financing. In important areas of account-

ing and reporting the sins of the past are being exposed and the impetus of self-regulation is being restored. The emphasis of the Cadbury report is that these advances should be consolidated by establishing a more formalised and consistent board structure embracing chairman, executive and non-executive directors. Since the first draft was pub-

lished last May the recommendations on non-executives have been refined: there must be a minimum of three such directors, a majority of them independent.

Companies must state whether they have applied the Code of Best Practice, and justify any departures from it. But the available sanctions are scant; in practice, any shortcomings in governance will be corrected by a company's

Dragon's wrath MR CHRIS PATTEN has never support from the Hong Kong peo-

pretended it would be easy to persuade China to consider his plans for political reform in Hong Kong. But he may not have expected, in putting forward his proposals nearly two months ago, that Beijing would move so swiftly, and with such force, to thwart him.

China's threat to repudiate commercial agreements after June 1997 already appears to be having the desired effect of damaging financial confidence in the colony, and fuelling unease about Mr Patten in the business community. No doubt China has further weapons to unsettle the markets, and the governor, in coming weeks.

Worrying as its threats may be. however, they do not constitute an argument for changing course. For one thing, they are still largely rhetorical in saying that it will, after the handover, reverse reforms and refuse to honour contracts, Beijing is underlining that, notwithstanding the Sino-British deal on Hong Kong's future, it will be in charge and will do as it pleases. The hope must be that in practice its policies will be shaped by an economic self-interest based on the status quo in Hong Kong. For another thing, Mr Patten's ideas for improving democratic accountability still enjoy - so far

as can be gauged - overwhelming

ple. His proclaimed object is to ensure that they have a say in their destiny. So long as they, and their representatives in the colony's Legislative Council, continue to express the wish for greater political freedom, that is what he should be striving to provide, even if the price is friction with China and financial instability.

Nothing in recent events has undermined Mr Patten's basic judgment that trying "in a modest way" to accommodate the Hong Kong people's aspirations is the best way to promote political sta-bility. Indeed, China's rulers would be wise to consider the relevance of that notion in their southern provinces, where rapid economic growth may also spawn

rising political expectations. It may be that the communists in Beiling will refuse to accept this, preferring to confirm their own absolute power rather than to nurture Hong Kong's economic miracle: that, in other words, they remain determined to snuff out Mr Patten's "contagion" even if it means inflicting serious damage on the colony. But if so, and if the cost to Hong Kong of Mr Patten's political blueprint eventually seems too high, Hong Kongers themselves, not their colonial masters, should be the judges.

bury committee on corporate governance file into their press conference vesterday all men, all middle aged, all wearing grey suits - it was easy to under-stand the air of mild disappointment that greeted their first conclusions, six months ago.

Worthy enough stuff, no doubt, said the world - but how much good would it do in practice? Where was the magic bullet that would rid the world of future Robert Maxwells? And wouldn't the specific proposals the committee had in mind lead to the creation of two types of directors — "the doers and the checkers", as Peter Morgan of the Institute of Directors put it?

The committee has reacted to these specific criticisms by watering down some of its proposals. On the face of it, that might lead you to expect the final draft to be more disappointing than the earlier one.

Reading the report, however, gives rise to a rather different pression, somewhat at odds with the committee's air of cautious incrementalism. The proposals could well mark a watershed in the relationship between the boards that supervise the activities of UK quoted companies and the managers who run them day to day.

Companies that comply fully with the spirit of the Cadbury report will find themselves establishing a markedly more structured, formal role for the board. For the very largest companies, this may not come as a great surprise; for the typical mid-sized UK company, the change will be much more noticeable.

Suppose that, a few years hence you are just about to join the board of MidCo plc, as a non-executive director. This entirely ordinary midsized company has embraced the Cadbury principles fully. You have thus been chosen not because you bumped into the chairman on the golf course, but through a selection procedure dominated by existing non-executive directors.

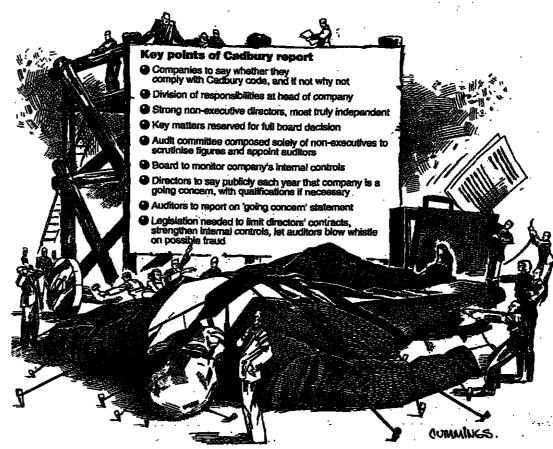
At your first meeting, you are given a list of subjects reserved for a formal decision of the full board. The list includes any acquisitions or divestitures material to the company; along with investments, capital projects, treasury policies and risk management policies. This should mean that before the bright young man the corporate treasurer hired from Megabank's dealing room commits the company's entire net worth to a short position in the Omani riyal, you'll hear about the procedures in place to stop him and get a chance to decide if they're strong enough.

Because you're an independent director - you have no involvement with the company except your fees - you are rapidly pressed into service on the audit committee. That means choosing the auditors, supervising the audit process, keeping an eye on internal controls, and getting a once-a-year private meeting with the auditors at which you and your fellow non-executives all eye each other nervously. Eventually, though, it becomes clear that rotated into the task, in line with Cadbury - isn't going to accuse the management of looting the company, and you all breathe a sigh of

Times have been hard for MidCo, and you've had your doubts about next year's cash flow. That means that the past few weeks before the annual report is signed off are rather nerve-wracking. You must satisfy yourself that the business will still be afloat at the end of the

Taming the overmighty boss

The Cadbury report hopes to makes UK companies better run, but will it make them more profitable, asks Peter Martin



new financial year, and then put your name to a statement to that effect which the auditors will comment on. Eventually, after a lot of agonising, the board agrees on an unqualified "going concern" statement, and the auditors concur but you make a note to keep a closer eye on the cash flow state-

When it comes to approving the words that accompany the annual results, you manage to make your first small impact on the company. The narrative presented by the executives rather glosses over that nasty business when the widget subsidiary lost a bundle on a Nigerian export contract. Picking up your battered copy of the Cadbury report you read the following sentence into the board minutes. "Balance requires that setbacks should be dealt with as well as successes, you quote - and the next draft of the narrative come just what went wrong.

Each of these changes is a small one, and some of them reflect policies that are already being carried out at big companies. But as a whole, and taken together with recent changes in accounting standards and the growing mood of interventionism among institutional investors, they add up to a significant strengthening of the board's formal role.

This strengthening will take place

even though the final Cadbury report makes some concessions to critics who accused it of going too far. Both versions of the report say that, in principle, it is a good thing to separate the jobs of chairman and chief executive. The two versions differ, however, on what should happen if the jobs are com-bined. The draft called for a senior non-executive director to play a formal role in representing shareholders' interests; that has become noticeably weaker in the final

Where the jobs of chairman and chief executive are combined, the draft called for a senior non-executive director to play a formal role in representing shareholders' inter-

he suggestion in the draft that the chairmen of the audit and remushould speak as of right at a company's AGM has also been watered down; it is now up to the chairman to pass them relevant questions

And the final report stresses the shared obligations of both executive and non-executive directions, to head off criticisms that the draft went too far to create two classes of directors - "the goodies and the baddies", as one company chairman

Now that the final report is published, two big questions remain: will its recommendations actually get put into effect, in the spirit as well as the letter? And if they are, will it make any difference?

On the first question, opinion is divided. Sir Adrian Cadbury believes that the existence of the new checklist of procedures and policies will give ammunition to shareholders and board members. The requirement, to be imposed by the London Stock Exchange, that companies state in their annual reports which bits of the Cadbury code they apply, and which ones they don't - and to explain the omissions - will act, Sir Adrian says, as an effective stick.

Others are less optimistic. "When I've talked around among captains of industry," said one well-con-nected critic, "they all say 'we're doing it already' or 'it doesn't make means, he says, that the code may only be given lip-service. The good boards will continue to put shareholders' interests first; the bad boards will let strong-minded chief

executives go off on the rampage.

Another influential financial figure, who has had personal experience of trying to restrain a dominant chief executive, is more sanguine. Cadbury rules would have made it easier to mobilise the they will certainly change the way board to act as an effective check many boards run in the meantime.

on the management, he says, it was the absence of strong non-executives which created much of the

But where are the strong non-ex-But where are the strong non-ex-ecutives to play the new, more oner-ous role? Significantly, one member-of the Cadbury committee has recently turned down an offered board position, because he felt the company's management style might give it problems in complying with the spirit of the new code. Yet such boards are precisely the ones that need strong non-executives. Sirneed strong non-executives. Sir Adrian talked rather hopefully yesterday about non-executives from among the divisional managers of large companies; and perhaps from public service and the universities. Still, the non-executive gap will not

ven if the gaps are filled and the procedures in place, will this add a single penny to the earnings of UK quoted companies? "Yes, absolutely," said Sir Adrian yesterday, quoting the benefits of tighter internal controls for improving efficiency. One of his supporters among the corporate community talked, perhaps more realistically, about the way in which the report would lessen the downside, rather than increase the upside. "It is more a set of safety nets to protect a company from disaster, rather than something that would enhance performance," he said.

But even this view is regarded as optimistic by Sir Owen Green, chairman of BTR. "I don't think it will change the number of failed or

failing companies," he said.
If this view is correct, then perhaps the whole exercise is an enor-mous diversion of energy that could more usefully be spent elsewhere? 'Does this report pass the 'M' Test?" said one committee member yesterday. "Would it have stopped Robert Maxwell? No." But, he said, that was not really the right question to ask. Maxwell-proofing the UK probably required such a high level of oversight and scrutiny that the financial system would have buckled under the strain.

A more relevant question, he said, is "Does it pass the 'L' Test?" – would it have brought Lonrho more into line with accepted norms of corporate governance. Judged by that test, he said, the report would probably pass. Lonrho is an unusual company, however, it is dominated by a powerful chief exec-utive, Mr Tiny Rowland, who has presided over successes as well as recent setbacks.

The real test is whether shareholders of the average British com-pany will be better off once Cad-bury's recommendations are being widely followed. It is hard to judge; just as it is hard to say whether the current obsession with proper procedures, good governance, and involvement by institutional share-holders will outlast the recession and the memory of the excesses of the 1980s. Rapid earnings per share growth, once that resumes, may well cover a multitude of corporate governance sins.

The real verdict on whether Cadof British industry will come in the upswing. If boards, by then bristling with powerful, newly-confident nonexecutive directors, are able to avoid even a tenth of the mistakes that companies made in the 1980s. shareholders and the public will have reason to thank Sir Adrian and his team. And even if, when the time comes, the Cadbury recommendations fail to pass that test,

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PERSONAL VIEW

# Life's rich rewards

#### By Jane Falkingham, John Hills and Carli Lessof



security system, they think of a more or less efficient 'Robin Hood' device for moving money from rich to poor. Yet that is not the only or even the

When people think

Today's 50th anniversary of the Beveridge Report on "Social insurance and allied services" is a good moment to reflect on the other main effect - redistribution not between people, but across the same person's life cycle. For Lord Beveridge the aim was to achieve a "better distribution of purchasing power...as between times of earning and not earning, and between times of heavy family responsibilities and light or no family responsibilities". In other words, we all pay into

the system through taxes or contributions at times when we can afford to, but get something out at times when income is low relative to the rest of our lives.

This "smoothing out" of the ups and downs of income over the life cycle happens in two ways. First, through the insurance aspect of social security; we all pay in, but only some of us suffer unemployment which the insurance covers Second, through a savings bank mechanism; we pay in during our working lives, and receive pensions

If the system works well, poverty is reduced across the lifetime what we each pay in equals what we each take out. Indeed, Beveridge suggested that poverty could be eliminated by redistribution within the working class, with no net transfer from the middle classes. Given that social security serves

both "Beveridge" and "Robin Hood"

aims, how can we tell which is more

important? Here, there is a problem. Government surveys tell us how much people pay in tax, and how much they receive from different kinds of social security. But these surveys are just a snapshot of a single year. Relatively poor pensioners will be receiving more from social security than they pay in tax. Relatively well-off people in work will be paying more in tax. But this gives us little clue as to whether looking across complete lifetimes people pay for their own benefits or

end up as net gainers or losers. Even if we had a survey following the same individuals since 1900 which we do not - we would only get information about the overlay of changing tax and social security systems through which they had lived. It would not answer questions about the lifetime effects of today's systems.

To answer such questions the London School of Economics has devised a computer simulation of the complete life histories of 2,000 men and 2,000 women.

These people live their entire

lives under conditions as they were in the UK in 1985. For instance, the proportion going to university reflects the proportions of 18 and 19-year-olds who did so in 1985. Wage levels for a given age and qualifications reflect the range in

The 4,000 people in our computer simulation are a better educated lot than the actual 1985 workforce, with 17 per cent having been to university or polytechnic. They also live to an average age of 75.

But other features of the 4,000 are more alarming. A third divorce and 37 per cent of women become single parents, an important factor in lowering living standards. On the basis of family circum-

stances and incomes in every year

of their lives, we can calculate how

much income tax each pays, how much they receive from child benefit, the state pension, etc. This enables us to tot up lifetime gains and losses from the welfare state. The model is still being devel-

oped, but the preliminary results are fascinating. On average, each of the 4,000 receives more than £60,000 (at 1985 prices) from the social security system over their lifetimes. Between 55 per cent and 65 per cent of these receipts represent returns to the same individuals of amounts they themselves have paid for. The exact proportion depends on bene-fits assumed to be financed by income tax and national insurance or from a share of general tax revenues, including VAT. Less than half of the £60,000 represents money moved between different people.

This suggests that the "savings bank" side of social security is, if anything, more important than the more commonly discussed Robin Hood aspect. Should this worry us? Not necessarily. A prime motive for Beveridge's idea of "national" insurance was the failure of the market to deliver cost-effective insurance and pension coverage for all. A particular concern, for instance, was the door-to-door sale of insurance contracts to poor families. Under this system, most of the premiums disappeared in selling costs.

There are good economic reasons why insurance markets may still "fail". We may also think it wrong for people to suffer in old age the consequences of decisions made when they were younger. Life cycle redistribution" is a rational aim of a state social security system. Beveridge might not recognise the details of today's system, but he would certainly not allow us to for-

get this aim. The authors are members of the Welfare State Programme at the London School of Economics

GREEK EXPORTS S.A. NVITATION For expressions of interest in buying the assets of GEORGOVIOMIHANIKI PIETRAS S.A. (GE.VI. S.A.)

Within the framework of the government's privatisation policy on the basis of Law 2000/1991, GREEK EXPORTS S.A., based in Athens (17 Panepistimiou str) and a subsidiary of the HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. (ETBA S.A.), has been appointed liquidator by Salonica Court of Appeal Order No. 3210/1992 and intends to sell, with the procedure described in article 46a of Law 1892/1990 as supplemented by article 14 of Law 2000/1991, the entire assets of GEORGOVIOMILIANIKI PIETRAS S.A. which is based in Methoni, Picira, and in which ILT.B.A. S.A. is a shareholder.

GEORGOVIOMIHANIKI PIETRAS S.A. was founded in 1976 (FEK No 2145/8-7-76) and is engaged mainly in the carming and freezing of fruit and vegetables, following processing, and the trade of these products.

The main industrial complex of the company covers a total area of 27,039

m<sup>3</sup>, on a self-owned plot of land of 98,444 m<sup>3</sup> in area. It is situated at the 50th kilometre of the Salonica-Katerini National Road, facing the Old Salonica-Katerini Road, and includes the factory building (which houses the mechanical equipment used for processing, freezing and canning), a machine-shop, an independent warehouse, an independent building of offices, changing rooms and auxiliary areas, and shods, The company also owns a factory-sorting facility at Argoliko near Nafplio.

which functions seasonally. The lauer covers a total area of 2,112 m<sup>2</sup> on a plot of land 4,500 m² in area. Finally, the company also owns, at 22 Acsopou str in Salonica, two self-

sufficient floors of offices, covering an area of 179.47 m' each, as well as a bosement, 131.63 m² in area.

LÍŅ	ANCIAL DATA (in million	drs)
Total Assets Tumover	39-6-88 2,033 158	30-6-87 1,713 288
Note: The above balance sheets	figures derive from the late 1-7-86 to 30-6-87 and 1-7-8	st published 17 to 30-6-881
	IVATISATION PROCEDU	

1. Within twenty (20) calendar days from publication of the present invitation, intorested buyers must submit a non-binding written declaration of interest.

II. Prospective buyers, after giving a written promise of confidentiality; can

obtain an Offening Memorandum and have access to other information concerning the company for sale: encoming the company for same.

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trapping a sipping the breactiped rune junits and in the same nearbabers. For any additional information, please contact:

s) The Head Office of E.T.R.A. S.A. Directorate of Public Holdings; 87 s) The Head Office of Land Roor), Tel. 30-1-92.94.395 and 30-1-92.94.396 b) Greek Exports S.A. 17 Paneplatimiou Street (1st floor), Tel. 30-1-32.43.111 to 30-1-32.43.115. c) The E.T.B.A. office in Salonica, 45 Nikis Ave., Salonica, 1761, 20-31-278, 672-348 (20-31-220-27) C) IR D. 1.178 622 and 30-31-239.371

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#### **Edward Mortimer**

The force of history

cleansing" must not be allowed to succeed in Bosnia-FOREIGN Hercegovina because of the AFFAIRS precedent that would set for

other parts of Europe, the argument may sound farfetched. Will Slovaks or Romamians or Azerbaijanis really pause, in the heat of their own bitter ethnic conflicts, to ask whether the Serbs got away with it?

I believe the answer is yes. "Ethnic cleansing" is apparently a new phrase, coined either by Serbs or about them to describe their policy of expelling non-Serbs from areas they are determined to control. But it is not a new phenomenon. And it does not consist of purely spontaneous outbursts of fear and hatred. It is a systematic procedure, requiring a deal of organisation, which needs to be planned by strategic thinkers. We may find their thought perverted but it is not unsophisticated; and it certainly involves a calculation about the relative strengths of various forces, the attitudes of great powers, and the likelihood of their intervention.

That view is supported by a recently published book. Expulsion of the Palestinians: the Concept of Transfer in Zionist Political Thought, 1882-1948 (Institute for Palestine Studies, \$11.95). The author, Nur Masalha, is an Israeli Arab and a graduate of the Hebrew University of Jerusalem. He shows, using docu-ments from the Israeli archives, that the flight of the Arab population from what became Israel in 1948 - which Israel's first president Chaim Weizmann hailed as "a miraculous clearing of the land" - was in fact "less of a miracle than the culmination of over a half century of effort, plans, and (in the end) brute force".

What is particularly interesting is that in discussions among themselves Zionist leaders repeatedly cited the precedent of the exchange of populations between Greece and Turkey which followed Ataturk's defeat of the Greek inva-sion of Anatolia in 1922. Vladimir Ze'ev Jabotinsky, the founder of "revisionist" or more extreme Zionism and mentor of Menachem Begin, alluded to this "transfer" in several articles during the 1930s and 1930s. He described it as a brutal, coercive action, imposed by the victorious Turks yet ultimately beneficial to the Greeks as well (since it made both states ethnically David Ren Gurion, the leader of the mainstream Zionists and later Israel's first prime minister. replied in 1936 that the precedent was not applicable to Pal-

Republican

■ Her Majesty's offer to pay

income tax has had some unexpected knock-on effects

in the outer reaches of her

governor-general Bill Hayden

and his six state governors,

for instance, are finding to

their horror they may have

Hayden, who takes home

A\$95,000 a year, has the use

Sydney, a fleet of limos, and

which would normally he

taxed under Australia's

of mansions in Canberra and

gets to fly in the government's VIP aircraft. These are perks

loathsome fringe benefits tax.

But compared with the Queen,

Hayden's annual running cost of A\$8m a year makes him a

Oddly, it is the conservatives

who want him to pay up. Labor

MPs have been pointing out

in taxing Hayden because he

would have to be paid more

But there might be some

interesting arguments about

The tax is normally paid by

technically the government's

employer, which might make

taxation on all those houses.

Alternatively, he might argue

that the Queen should pay

because she employs him to

Either way, it looks like

further ammunition for

Australia's republicans.

employers. But Hayden is

him personally liable for

aircraft and cars.

represent her.

liability for fringe benefits tax

to compensate.

that there would be little point

bargain compared with the

cost of Britain's royals.

to follow her example.

roulette

The Palestinians face a familiar dilemma in peace talks with Israel which resume on Monday



Yitzhak Rabin (left): an Israeli prime minister in the tradition of Zionist leader David Ben-Gurion

not do it for us". "The possibility of a largescale transfer of a population by force was demonstrated," Ben-Gurion admitted in 1941, "when the Greeks and the Turks were transferred." But this had been the result of a crushing Turkish military victory. One could not assume that a victorious Britain would take "the responsibility of forcibly transferring the Arabs of the land of Israel merely for the benefit of the Jewish peo-

nor I have ever understood. Even the Palestinians now accept that the events of 1948 cannot be undone, and that the land occupied by the Jews in that war has become, irrevocably, the state of Israel. But that history has to be borne in mind when one considers the current peace talks, which are to resume in Washington next Monday. The Israeli Labour party, which returned to power in

Yitzhak Rabin's strategy is to leave the Palestinians no option but to accept what they are offered

**OBSERVER** 

ple". Only in 1948, when Israel became a state and was in the process of defeating the Arabs. did Ben-Gurion come to see the Turkish-Greek precedent as

fully applicable. It may seem tasteless to drag this up now, when Israelis (among others) are disturbed hy signs of resurgent anti-Semitism in Germany, and when Israel, under a new moderate government, is trying to negotiate peace with its Arab enemies, including the Palestinians. But I am not seeking to establish any "moral equivalence" between Serbia and Israel, or between Ben-Gurion and Slobodan Milosevic, presi-Jews did in Palestine has to be seen in the context of what was done to the Jews in Europe, though why Palestinian Arabs should pay for crimes committed by Germans and other Europeans is some-

Burson-Marsteller is the

is hardly a great cause.

world's biggest PR firm. But

becoming a full-time flack, albeit with a seat on the board,

Wilson says that if he were

serious money, he would have

to believe that a man who has

establishing Shelter to chairing

campaigning very successfully for lead-free petrol, has run

out of campaign ideas.
But he insists that he has,

campaigning two years ago

if Paddy Ashdown had not

twisted his arm to take the

unpaid job of running the

Liberal Democrat election

of the biggest egos in the

However, even his critics

in mobilising grassroots

opinion is second to none.

chance to modernise the

strategy and his experience

He would have loved the

Queen's image, but save there was never a chance that

someone like him would have

of it, the money wouldn't have

been picked. Come to think

heen much good either.

Blackballed

■ Still on the subject of PR

what are we to make of the

latest bit of house-cleaning

by the Public Relations

Consultants Association?

end of July - leaving its

principal directors in business

business, and some Liberal

he crowded them out of the

Democrat MPs were livid that

TV studios during the election.

admit that he is good at setting

campaign.
Wilson is said to have one

and would have stooned

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done so long ago. It is hard

done everything from

Friends of the Earth and

cally the party of Ben-Gurion. Its present leader and now prime minister, Yitzhak Rabin, was a military commander in the war of 1948 and played a personal role in the expulsion of Arabs, as he has recounted in the Hebrew edition of his memoirs. He was also minister of defence, responsible for public order in the occupied territories, when the Palestinian uprising (intifada) broke out in December 1988. It was Rabin who gave the notorious order to Israeli soldiers to break the bones of demonstrators as a method of riot control. It was in large part thanks to this this year's election, since float-

elections last June, is histori-

with Israel's security. Mr Rabin is tough, but he is also intelligent and pragmatic, not dedicated ideologically to

was his predecessor, Yitzbak Shamir. He seems sincerely convinced that Israel can now achieve security through peace rather than war. His strategy, however, is not to seek a direct reconciliation between Israelis and Palestinians. Rather it is to reach an accommodation with Arab states, leaving the

Palestinians no option but to accept what they are offered. That is suggested by the fact that he has kept on the hardline negotiator with the Palestinians, Elyakim Rubinstein. appointed by his predecessor, while putting in a new and more flexible negotiator, Itamar Rabinovich, to conduct the talks with Syria (and now to be ambassador in the US as well). Mr Rabin has brushed aside as unacceptable the Palestinian proposals for a "Palestinian interim self-governing authority" (PISGA). calling them "a blueprint for a state".

In the past few months the Israeli-Palestinian talks have focused, mainly in "informal discussion groups", on two documents outlining Israel's ideas for "interim self-govern-ing arrangements" (ISGA). And the further they have gone into these arrangements, the more restrictive the Palestinian negotiators have found them.

The Israeli settlements and the land cordoned off by Israel for security reasons (comprising between them about 30 per cent of the West Bank), as well as the whole of East Jerusalem, would be completely outside the scope of the ISGA. Even in the remainder of the territories Israel would retain some say in almost every sphere of administration. through a complex network of "liaison committees". Nabil Shaath, head of the

Palestinian negotiating team, has described this arrangement as "Swiss-cheese Bantustanisa-tion", implying that the areas of limited Palestinian authority would be like the holes in the cheese. Although it would be formally only an interim arrangement, leaving the final settlement still to be negotiated, the Palestinian negotiators inevitably fear that by accepting it they would lose the status of occupied territo-ries in international law, and allow Israel's occupation of the areas excluded from ISGA to become accepted as irreversible, just as the 1948 conquests have been. Such a deal would be hard to sell to an increasingly discenchanted public

opinion within the territories. Yet if they refuse, the Palestinians risk being blamed for the failure of the talks and left with nothing at all. It is a painfully familiar dilemma, from ment of the US might save ing voters could feel confident them - something they could perhaps have expected from a that he would take no chances re-elected Bush administration. but which is unlikely to be so high on Mr Bill Clinton's list of

#### LETTERS TO THE EDITOR

Number One Southwark Bridge, London SEI 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for linest resolution

# are not a vote loser

From Mr James Dickens. Sir, in "Lonely ride into sun set" (November 27), Joe Rogaly claims that proposals to raise income tax to finance improvements to welfare benefits are a "proven vote-loser". This is not so. Despite the serious misrepresentation in the Tory tabloids, Labour and the Liberal Democrats received a clear majority of the votes cast - 53 per cent - for precisely this proposition at the last general election. These voting intentions were not translated into a parliamentary majority because the opposition parties are split. Britain's first-pastthe post electoral system there-

cent of the vote. It is a complete misreading of the election result to claim that parties of the left and cen-tre-left should abandon the case for higher direct taxation

fore produced a minority Tory

government with only 43 pc

of the wealthy. Mr Rogaly also quotes from Professor Galbratth's recent lecture in London. But he curiously omits any reference to Galbraith's declaration that Labour must not abandon its commitment to income re-distribution: "A firm stand for a more equitable sharing of income must be strongly a part of our platform."

I would, however, agree with Joe Rogaly that tax policies should, in future, also cover environmental protection and road financing. However, these new taxes should be in addition to, and not a substitute for, a much more progressive income tax on the higher paid. James Dickens, 64 Woodbastwick Road, London SE26 5LH

#### Higher taxes | Real competition would save coal from being marginalised tricity, no fix would now be retailers, banks, hotels, and

improved further.

From Mr Peter Rost. Sir, David Lascelles ("Coal on his Christmas list". November 30) quotes our evidence to the trade and industry select committee: "What we need is price decreases, not price increases." The threat to ICI's chlorine production is evidence

enough. But why do we assume that saving UK coal by increasing its share of the energy market would raise prices to consumers or cost taxpavers?

Sufficient evidence is available confirming that coal. under private-sector management, could not only underprice the "dash for gas" but compete with imports, if coal had been privatised before elec-

downward pressure on prices. In a genuine competitive market, only the lowest cost power would sell. The economics of gas versus coal would then be subjected to the market test.

with a transitional government

"dowry" while productivity is

Second, the electricity mar-

ket should be liberalised, not

stitched up even further. Over-

capacity, as in any other mar-

ket, should be reflected by

Deferring the extension of the contract market below LMW from the 1994 timetable would be unacceptable. Large multiple site users such as

required. The industry should local authorities organisabe offered for sale immediately. I tions with many sites each below 1MW but, in total, large electricity consumers - look forward to shopping around.

The solution of Michael Heseltine, the trade and indus try secretary, is to establish the genuine competition in coal, gas, nuclear and electricmy, which government promised but has so far failed to provide. Energy policy would then not be "in a mess", our coal would not have become marginalised and prices to con sumers would be lower. Peter Rost.

Major Energy Users' Council, 9 Cork Street. London WIX 1PD

and backward-looking then

#### Chambers of commerce missed an opportunity

From Mr P J Kennedy. Sir. I refer to Mr D P Roberts' letter "New role of chambers of commerce" (November 24). 1 am always rather amused when organisations that extol the virtues of free enterprise suggest protectionism when it comes to their own organisa-

Compulsory registration is an absurd suggestion. Indeed,

must offer and effectively market services that others want. and have the vision to grasp opportunities that various gov ernment departments create from time to time. I have no doubt that if cham-

chambers of commerce.

bers of commerce had been more dynamic and forward such a suggestion calls into | thinking instead of lethargic

question the credibility of the they could have been doing the The solution is simple; they job of the training and enter prise councils. The chambers of commerce were ideally placed but failed to exploit the opportunity that was theirs for the taking. P J Kennedy.

manaying director, Brimley & Co. 187-189 Cleveland Street, Birkenhead L41 3QN

#### Happiness is a smoke-filled railway carriage

From Mr Victor Ross. Sir, Last Tuesday I travelled on the 17.50 from Paddington to Oxford in one of the newstyle Network SouthEast trains. There was no smoking compartment. On enquiry I was told that this was "the new policy". Since when, may I ask? Affecting which services?

can find nothing about it in the Citizen's Charter, nor is it the way to woo traffic back from road to rail. I am a smoker, sir, and do not wish to be reformed by stealth, certainly not by BR who call me "customer" to my face but decide behind my back what I should not have. What a Arrived at by what process of relief it was to return to the | Kent. TN23 3BS

reasoning or consultation? I squalor of the old smoking carriages (ca. 1948) plying between Charing Cross and Ashford, Kent, where the beer cans gently roll as the train sways from side to side, and cigarette butts float in the drees. Victor Ross. Worten Mill. Great Chart.

#### Customs and Excise displays an exceptionally long reach

From Mr Philip Nuttall. Sir. Tales of the treatment of the taxpayer by Customs and Excise are becoming legendary. The following is a case

which we feel quite exceptional A client company had only one director. Unfortunately the director, although only young, time of death be was not in default with Customs and Excise. When we received the various papers to finalise the company's affairs some time afterwards, we also received a notice of assessment and sur-

died of a sudden illness. At the | executors were in a position to | does constitute reasonable deal with the situation. Subsequently we dealt with the final return and deregistration.

We have now received a further surcharge notice in the sum of £52.31. After telephoning and reiterating the facts, charge. We wrote asking that we have been informed that we Station Road, this be suspended until the must appeal in writing. What Horsforth, Leeds LS18 5NT

excuse? Death, it would appear, does not qualify. More seriously, who is policing these people?

Philip Nuttall, Sanderson House,

# She itsoft paid tax for 15 years She transfers money in and our for her is her husband.

Clever Jady. She based her company at Jebel Ali Free Zone in Dubar. 100% foreign ownership. Free to channel her profits out to wherever Another reason for choosing Jebel Ali is she's free from Corporation Tax (for 15 years). Not to mention ridiculously low overheads, no currency restrictions, or Income Tax,

> Textile manufacturer? Ceramics? Cosmetics? That's her business. Well, what's yours?

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#### Campaign's end ■ Des Wilson, the Liberal Democrats' former campaign director, is terrific at public

It has finally got round to blackballing the management buy-out remains of Charles Barker and Georgeson – four months after the parent Corporate Communications went into receivership at the

substantially out of pocket The PRCA says that while former board members remain with the two companies, neither will be considered as members. The Institute of Public Relations, the other professional body, is still deciding on its response. Martin Langford, the PRCA chairman, denies that the action was simply designed to prop up the industry image and says there can be no further action unless and until the DTI rules on the role of

receivership. Even so it looks

like a toothless PR gimmick.

the directors in the

and its past creditors

Talking heads ■ Does Kenneth Clarke, Britain's home secretary, really enjoy splitting hairs with his EC partners at taxpayers' expense? After chairing yesterday's neeting of EC interior ministers in London, Clarke confessed, rather surprisingly, to an inexplicable relish for the sort of fruitless debate

which characterises many such

gatherings.

Yesterday's discussion was on the far from frivolous enhiect of how to combat drug-trafficking in the EC. But policy was stalled by a good old-fashioned ministerial dispute over where a European drugs agency should be located. France, the Netherlands and Italy are all rooting for their own favourite. For once the UK was not being difficult and was prepared to go along with any of those suggestions. But compromise was not possible. Instead, the ministers passed the morning in the sort of discussion "which would have done justice to medieval schoolmen, dancing round the edge of hair-splitting

Wishful thinking ■ The social clout of the board of directors of Pilkington. glass-makers to the world, is definitely not what it was. A peer and a knight are retiring from the board and being replaced by a couple of commoners. Admittedly, one of the new boys, Rover was knighted for an hour and five minutes yesterday before the Stock Exchange news service noticed and knocked him back down to plain mister. However, with Simpson's

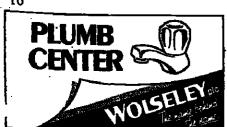
arguments on semantic

issues," says Clarke.

increased responsibilities at BAe, and the possibility of his becoming the next president of the Society of Motor Manufacturers & Traders, he might not have to wait too long for his gong — if he's into that sort of thing.

#### Accessible

■ Sign outside Bin Ends off-licence in Streatham, south London: "Norman Lamont pays cash here."



# FINANCIAL TIMES

Wednesday December 2 1992



# Bundestag expected to give solid support to Maastricht

By Quentin Peel in Bonn

GERMANY'S Bundestag, the parliament's lower house, is expected today to vote overwhelmingly for ratification of the Maastricht treaty on European union. Only the former East German Communists, and a handful of individuals in other parties, are expected to vote against.

In spite of this show of solidarity, which many Germans hope will persuade waverers in Den-mark and the UK to drop their doubts about the treaty, there are several stings in the tail of the ratification process in Germany.

The two houses of the German parliament, the directly elected Bundestag, and the Bundesrat representing the 16 federal Lander (states), have decided they must reinforce their national democratic control over the process of European integration. They have also inserted a strongly worded resolution insisting on their right to inspect the precise preconditions for European economic and monetary

union before the final phase of a single currency and a single European central bank comes

They are also greatly increasing the direct involvement of the 16 Länder in the EC negotiating process, requiring close co-operation and respect for their views from the central government, and even the right to take the government's place in Brussels discussions. The co-operation must take place on all subjects for which the federal states have a domestic responsibility, which includes questions of the EC budget.

Although the amendments, both to the German constitution and in the shape of amplifying legislation, are intended to enhance the process of European integration, many senior officials in the government, and President Richard von Weizsäcker, the state president, have expressed the fear that they will make it more difficult.

"As far as Europe is concerned, we are turning ourselves into a confederation, not a federal

republic," a senior official said. In Brussels and other EC capi-

tals, the changes are also viewed with alarm, as likely to lead to more complications in all future negotiations with Germany, both on day-to-day initiatives and on substantial transfers of national sovereignty to a European union. All moves involving sovereignty will require a two-thirds majority in both houses of parliament

The European union, moreover, must be as defined in the amended German constitution: committed to the principles of democracy and of a law-based, socially oriented, federal state. For Germany, that means a significant strengthening of the European parliament before further integration will be possible.

Full details of the laws and constitutional amendments, as approved by a special ratification committee of the Bundestag. were published vesterday. They will be put to the vote in the lower house today and in the

Bundesrat on December 18.

uty leader of the Christian Demo-crats in the Bundestag, said the parliament had made two key moves to reassure increasingly hesitant German public opinion over the progress towards European union. The first was to insist on a second debate on Emu - although he insists this does

not amount to a British-style "opt-out clause". The second was a "European union committee" in the parliament, which will require the government to consult it in detail before embarking on any negotiations in Brussels, and observe any negotiating mandate it may be given.

According to the draft resolution agreed by the four main government and opposition parties. the Bundestag "takes seriously the concerns of the population over the introduction of a com-

mon European currency".
"Everything must therefore be done in order to show that these concerns are groundless. The stability of the currency must be guaranteed under all circum-

# Treaty foes dominate debate in UK

By Ivo Dawnay and Ivor Owen

THE BRITISH parliament's marathon debate over the Maastricht treaty entered its committee stage in the House of Commons yesterday at a pace pleased Euro-sceptics and confirmed the worst fears of those seeking an

The debate follows the Conservative government's narrow escape by three votes last month on a technical vote on the treaty. In wooing several rebels before that vote, Mr John Major, the prime minister, promised that the final UK vote on the treaty would not be held until after Denmark had held its second referendum, expected to be in May

next year at the earliest. Yesterday, the treaty's oppo-

Hong Kong

Hang Seng Index.

**Governor** 

Continued from Page 1

on October 7.

Hong Kong.

defies China

angered China and led to a vir-

tual cessation of official dialogue.

Yesterday in the Legislative

Council Mr Patten said he would

not withdraw his proposals

which he said had twice been

given general approval by the

council since he unveiled them

The governor said he was pre-

pared to discuss them with China

at a time and venue of its

choosing. He would consider any

alternatives that were fair, open

and acceptable to the people of

The view among political ana-

lysts in the colony yesterday was that Mr Patten can still secure a

majority in the Legislative Coun-

cil in support of his proposals.

But the determination of the gov-

ernment to press ahead with leg-

islation in February is bound to anger China, and further unsettle

the business community which wants Mr Patten to shelve his

Robert Manthner, Diplomatic

Editor, writes: Britain yesterday

said it had no intention of being

"derailed" by the Chinese campaign aimed at undermining Mr Patten's policies. The UK fully

backed the reforms put forward

by Mr Patten, but the final deci-

sion on their implementation

would be taken by the colony's

Legislative Council, Foreign

Office officials said.

6.000

nents dominated from the outset. insisting on painstaking attention to procedure and detail. They took the first hour and 32 minutes entirely on parliamen-

tary points of order. Of the 45 interventions, barely half a dozen were from support-ers of the bill. Several prominent Conservative anti-Maastricht MPs - including Mr Bill Cash, Mr Tony Marlow, and Sir Teddy Taylor spoke three times. Mr Nicholas Budgen, a key critic of the treaty, topped the scoring with five interventions.

Many on both sides of the chamber made clear, however, that their intention was not to filibuster. The chief aim of the queries was to press Mr Michael Morris, chairman of the ways and means committee, now responsible for chairing the committee

Both Labour and Conservative MPs repeatedly sought clarification as to how they could insure that the Commons was given the right to debate whether a referendum might be held on the treaty. The first point of order, from

Mr Nigel Spearing, a veteran Labour anti-marketeer, centred on a complex question as to the validity of voting on the treaty when many of the key decisions at the Maastricht summit last vear created intergovernmental bodies outside its scope. His intervention allowed Mr

Morris to make the point that the bill was not about ratification of the treaty, but to amend existing European legislation. "Amendments to put a limitation on such ratification . . are therefore out

stage, to broaden the parameters of order," he ruled.
Sir Teddy Taylor immediately followed with an impassioned plea for a referendum amendment to be taken. "I fear that this bill has been drafted in such a way as to prevent members of the House of Commons in expressing a view," he argued.

His plea was quickly followed by several other MPs, with Mr Dennis Skinner, the veteran leftwinger, accusing the chair with bowing to pressure from the pro-European leaders of the two major British parties.

In two interventions, Mr Tony Benn, a long-time ally of Mr Skinner, took up the referendum cause, arguing that it was the right of the British people to be

#### consulted over the loss of their powers implicit in the Maastricht Farmers besiege Strasbourg

witnessed a spectacular display of international solidarity for French farmers opposed to the

the US on farm subsidies. By mid-morning, about 50,000 demonstrators had gathered around a bonfire in the Place de Bordeaux to rally for a 6km march in one of the largest ever pan-European labour demonstra-

Every EC member state was represented, as were several outside the community, including Switzerland, Austria and South Korea. Japanese rice farmers, looking jet-lagged, protested against attempts to open their protected market.

Britain's National Farmers' Union, however, sent an even smaller delegation than did

By far the biggest non-French presence was an 8,000 strong delegation of German farmers, some of whom clashed with police in a failed attempt to storm the Euro-

pean Parliament. Union leaders' speeches were drowned by a barrage of fireworks, which lasted throughout the demonstration. Rockets and bangers were aimed at surrounding buildings and passing police motorcyclists, but succeeded only

in injuring other demonstrators. Adding to the din was the

in protest over farm deal William Dawkins sees a display of European solidarity against the EC-US agreement on subsidies

> clanging of cow bells by Swiss, German and French Alpine farmers, the braying of hunting horns and the howl of an air raid siren. brought by the Dutch delegation. It took nearly two hours for the procession to file, 20-30 abreast, out of the Place de Bordeaux, by which time the first marchers had already reached the end of the route at the Meinau sports

stadium, south of the city. Police kept a low profile, under instructions to avoid trouble, even at the cost of some damage to public property.

The demonstration began with

a festive atmosphere, but spordaic violence broke out once it got moving and one marcher was badly hurt in a scuffle outside

the stadium. As they strolled through mainly deserted streets and shuttered shops, demonstrators pushed over parking signs, burned tyres and smashed bus shelters, car windows and cash-

card machines. One of the few shops that dared stay open, a patisserie, did a roaring trade serving cakes to the hungry marchers, behind a shop window spattered with raw

egg by other demonstrators. Apart from these incidents, union leaders kept the demonstration under tenuous control. Police said the damage was less

than expected for such a large gathering. Marchers' anger appeared directed at several targets, of which the Gatt deal for a reduction in subsidised EC exports was only one. A multilingual forest of banners and signs variously criticised Common Agricultural Pol-

icy reform, the European Com-munity, Germany and the US. As one banner confusingly proclaimed: "Gatt: One Mercedes to the US equals one less European farmer. Danke Schon, Helmut." Others included "Gatt-astrophe" and EuroDisney, IBM, Coca-Cola. John Deere, go home." Mr André Legallo, a beef and

dairy farmer from Brittany, maintained that CAP reform left him with an income of FFr40,000 (87,400) a year. He and his neighbours were now reduced to selling their farm buildings as holiday cottages for English families. "After today," he said, "perhaps the Commission will listen to

# Brittan abandons EC drug pricing plan

Continued from Page 1

manufactured products. A muchdelayed document on the transparency of the means national governments use to set drug prices is expected to be published before the end of the year.

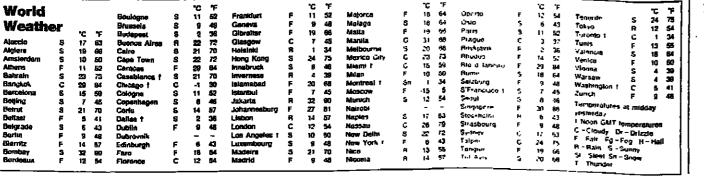
Increased use of parallel imports was one means of encouraging greater competition, he said. Parallel trade presently represented only 2 per cent of EC prescription drugs sales because

must be removed. Sir Leon also stressed the need for greater substitution of expensive branded drugs by cheaper unpatented generic products. He said the practice was common in the US, but there was presently little generic substitution within

The decision to shelve harmonisation illustrates the Commission's increasing caution about trespassing on sensitive areas of

national competence. Member states have moved quickly to defend themselves when they think national interests are at stake.

Sir Leon, in particular, has had to rein in his desire to attack inefficient public monopolies in the energy, postal services and telecommunications sectors. But he has insisted that Commission competition policy is generally in line with the requirements of subsidiarity.



#### THE LEX COLUMN

# American dreams

The balloons and ticker tape which have greeted the better US economic news of the last week may just be a little premature. True, the National Association of Purchasing Managers survey for November showed a distinct improvement to 55 per cent yesterday and confidence is certainly up since the election. But the revised figure of 3.9 per cent economic growth in the third quarter owes much to rises in inventories, which have see-sawed erratically over the past year. Equally, the change in sentiment greeting Mr Clinton may not spark a charisma-led recovery any more than Mr Major's triumph did in the UK.

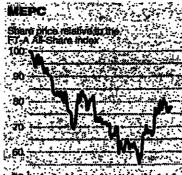
Much of this year's fits-and-starts recovery has come from investment and exports, while consumer spending has swung unpredictably. In part that may be because savings are still low. so small bursts of additional spending are the most that consumers can manage. That pattern is unlikely to change much while unemployment continues to rise and, unfortunately, there is no real sign that companies are hiring more staff. Indeed, the sharp rise in information technology investment suggests they are finally reaping the

benefits of office automation. While efficiency gains may help company earnings, economic growth may be limited to 2 per cent in 1993, with the mooted fiscal boost from the incoming administration adding another 0.5 per cent. Such an expansion would be barely enough to maintain employment around current levels. Those looking for straws in the wind might be encouraged that smaller companies are at last reporting easier credit conditions. That may just provide an engine for employment

#### Allied-Lyons

If one judges Allied-Lyons simply by how it is surviving the recession, then the company deserves some praise. To hold interim retailing profits unchanged while reducing the number of tied outlets by 500 is good going. So is the slight increase in brewing profits that appears after stripping out an extra £4m in bad debt provisions. With a 1,200 staff reduction in spirits and wine and the benefits of the Carisberg venture yet to come, it is tempting to assume that only weak demand is holding the company back. Sadly, though, the truth may be

more complicated. Allied says the beer price has stabilised, but free trade supply agreements, which make up a risFT-SE Index: 2792.0 (+13.2)



ing proportion of its total sales of beer, come at lower margins than sales to its tied estate. Even after recovery starts, brewing's main hopes may be in cutting costs. And it remains uncertain how food manufacturing - a particularly weak performer - will fare.

Besides, recovery would benefit competitors, too, while Allied's £2bn debt could prove a handicap. True the Carisberg venture will shortly reduced this by £135m, but the Château Latour disposal is proving slow to materialise and it will take Allied a while to trade its way into a position where gearing is less of a constraint. Until then its wine and spirits division must carefully pick and choose the acquisitions, on which the business heavily depends for growth. A large one would require a rights issue - something that will doubtless keep the shares in

#### MEPC

The UK's second largest property company yesterday cozed caution after its 24 per cent pre-tax profits fall. Given that property is one of the lagging sectors of the economy, MEPC suggested any recovery might be deferred until at least late 1993. That looks at odds with the 54 per cent surge in its share price since Black Wednesday. The conventional explanation is that

falling interest rates mean many property companies now yield more than cash, so investors are prepared to return to the better-managed stocks. Although MEPC sailed into the recession with a dangerously over-extended portfolio, its management has steered away from the shoals. Its development

programme is now complete. It is raising useful funds from asset disposals
witness yesterday's Finsbury Circus sale - and aggressive progress has been made on lettings. It would, however, be dangerous to get carried away. Gearing has risen to 82 per cent and profits were flattered by capital-ised interest of £31m. That practice may soon have to end. At 12 times, dividend cover looks tight.

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EPC chairman to step down

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PACE TO SERVICE TO SER

MEPC hopes that property company shares will again become a safe haven for those desiring exposure to bricks and mortar and argues that investors will do better with shares than with real estate. But that would have its downside too. If fund managers switched to buying property compa nies on that basis, who would end up buying their developed sites?

#### Trafalgar House

For all the new faces and upright accounting policies, Trafalgar House has yet to demonstrate a really fresh approach. The £138m property writedown in yesterday's full year figures looks like the sweep of a new broom but, judging by the standards of other property developers, there could be more to come. That Trafalgar ended the year only a shade above the minimum net worth specified by its loan covenants simply adds to the suspi-cion that it could have gone further. With the earnings figure so mud-

died, the market might prefer to look at cash flow. Trafalgar sees a balanced cash position this year at an operating level. Equally there seems little scope for paying down debt without disposals. Selling the mid-market cruise ships and the smaller London hotels will help but that will only make a small dent in net debt over £450m once guarantees to associated companies are included. The Ritz may prove more of a problem. Trafalgar can comfortably fund capital expenditure in engineering and its existing property commilinents; but there seems little hope of it finding the extra funds needed to develop its commercial property

As the company indicated yesterday, joint ventures could be the solution One can only trust Hongkong Land not to take advantage of its privileged position to cherry-pick the best of these assets. But since Trafaigar has cut the final dividend and left the way open for another reduction next year, Hongkong Land's option to buy more stock at 85p is the only convincing prop for the shares.



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# **COMPANIES & MARKETS**

OTHE FINANCIAL TIMES LIMITED 1992

Wednesday December 2 1992

#### Swedish banks' credit rating cut

Skandinaviska Enskilda Banken, Sweden's largest bank, yesterday suffered the third cut to its credit rating this year by Standard & Poor's, the credit rating agency, reflecting continuing concern over the severe troubles facing the country's banking system. Svenska Handels-banken also had its rating cut, while the rating of Swedbank, a savings bank, remains under review. Page 18

MEPC chairman to step down

Sir Christopher Benson yesterday announced plans to step down from the chairmanship of MEPC, the UK's second-largest property company. "Much has happened since I joined the board in January 1974 and the company has successfully ridden out three major economic hurricanes," he said. Page 24

#### **Battle over neglected mine**



In a remote Siberian mountain chain, at the end of a snow-covered track, is one of the world's biggest and until now most neglected copper mines. Almost half a century since it was first discovered, the Udokan deposit has become the subject of a fierce battle over who

Caribbean trading out of favour

Economic uncertainty and stagnation have dampened cross-border trading on the Caribbean's nascent stock exchange. Between May and December 1991, Jamaican Investors speni \$5.4m on Trinidadian stocks. Trinidadians bought \$4m worth in Barbados. Barbadians bought \$5m of Trinidad stocks. But hopes for expansion of cross-border trading have been lashed. Back Page

#### Chasing a new image

The image of Chase Manhattan, the New Yorkbased banking group, was tarnished by errors during the 1980s. Now Mr Arthur Ryan, who took over as president in 1990, is keen to high-light the bank's recovery. Page 20

#### Exporting banks to Switzerland

Crédit Sulsse Financial Products (CSFP), the London-based swaps and options affiliate of the leading Swiss bank, has just opened a representative office in Zurich. This move of a foreign subsidiary opening an outlet in the home among Swiss banks. Page 18

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Duncan Peek		Solvay	
Dundee & London		Spring Ram	
Fluor		Sterling Publishing	
Forsayth		TSB Group	
Fyffes		Thames TV	
Gas del Estado		Tomkins	
Gibbon Lyons		Trafalgar House	24
Hunters Armley		UBS	
Huntingdon Inti	23	Uni Storebrand .	

#### Chief price changes yesterday FRANKFURT (DM)

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# DAF may pull out of Renault venture

By Kevin Done,

DAF, the Dutch commercial vehicle maker, is facing serious problems over the future financing of its joint venture with Renault of France for the production of a new range of light commercial vehicles.

Motor Industry Correspondent

DAF, which is in its third year of heavy losses, must decide soon whether to press ahead with the planned investment of around £100m (\$152m) at its van plant at cial decision has been made, but it is understood that Renault is making contingency plans for DAF's withdrawal from the joint venture, which could put at risk the long-term future of DAF's

Birmingham plant. DAP and Renault formed a joint company, Van Technology, in 1990 to develop and engineer a new generation of medium/heavy vans. Under the terms of the joint venture the two companies were to make separate invest-

Birmingham in the UK. No offi-ments at their respective van plants in Birmingham and at Batilly in eastern France for the production of the new vehicle. which was due to start in 1994-95.

DAF insisted yesterday that vans remained a part of its "core business activity". It said that reports in France that it wished "to abandon this market segment" were "entirely without foundation". It said: "Work on the joint van project with Renault is continuing as scheduled. This involves a large team of

engineers from both DAF and Renault based in Birmingham." The UK plant has a workforce of nearly 2,000 including production workers and engineering

The scale of DAF's financial problems has already forced it to seek a "strategic alliance" for its mainstream truck operations with talks currently under way with Mercedes-Benz, the automotive subsidiary of Daimler-Benz of Germany and the world's lead-

hoped a new partner would provide fresh equity. This hope appeared to be

dashed last month when Daimler-Benz ruled out any move to take a shareholding in the Dutch vehicle maker.

According to DAF, the van project with Renault Involves a total investment of around £500m, of which some £250m comprises spending by Van Technology on design, development and

top. But the paradox is easily

resolved. More than half the bor-rowing will be from Amstrad

itself. The rest will be repaid next

summer, presumably through the partial liquidation of the business

This is the answer to share-

holders who suspect that Mr

Sugar has some grand plan up

his sleeve. When he goes private, he says, he will do little different

from now. "Except, if I want to.

one day I can close the company down, liquidate it in a nice

orderly fashion and put the

money in the bank. Or perhaps I can find someone to buy it off me

in a couple of years' time - not

try to pass it on and make a

quick buck, as people are accus-

The accusation plainly rankles.

"If the shareholders were to turn

me down, one has to take it quite

bluntly that they think I've been

lying to them. I've told them it's

best for them to get out. If they don't believe me, it's because

if necessary.

ing me of now."

CIGA, the international luxury

hotel chain controlled by the Aga Khan, is expected to announce later this week an agreement to slash debts by selling a substantial stake in its hotel portfolio to an Italian private investor.

reduce Ciga's debts, totalling almost L1,000bn (5717m) including rolled-over interest and a convertible bond issue, to

stantial" stake in the subsidiary which owns Ciga's 36 hotels in six European countries. Ciga faces a continuing fall in demand

they think I'm trying to trick The new transaction, which them. That's the most hurtful thing at the moment." But if it did happen? "I would have to protect my investment. I've said I would sell today at 31p so long as someone offered all the shareholders the same deal. If they turned me down, I'm not saying I would do the same in the

"Suppose someone came along and offered me 30p for all my shares. It's obvious that these people don't want 30p, so I might take it and go. No one will ever tie me down to anything. At the i come first.

idea of someone offering him 30p a share for the company on its

#### Alan Sugar tells Tony Jackson there is no hidden agenda in his buy-out proposal The bittersweet task of assets the debt-averse Mr Sugar is borrowing £93m and paying another £20m of his own cash on

r Alan Sugar has been talking to the newspapers a lot lately. This is not in character, but he has his reasons. He has until next Wednesday to persuade his shareholders to sell his company back to him. He is pretty sure the institutions will play ball. He is a good deal less sure about his army of private investors.
In spite of his supposed aver-

sion to publicity, Mr Sugar is a master of the media. The general press comes away with a portrait of Essex Man, aggressive and profane. The financial press is con-fronted by the sober and thoughtful businessman. However, either way, the main nagging question for shareholders remains: why does he really want to take Amstrad private?

The answer seems in two parts. First, Mr Sugar is a proud man: if Amstrad is finished, its demise will be a private affair. Second, he has an insatiable thirst for cash: not wealth tied up in the business, but the stuff itself.

The first point is not as obvious as it looks. There is nothing diffident about Mr Sugar. In spite of Amstrad's fall from grace, his self-belief seems unshakeable. But he is deeply touchy about being beholden to anyone, the City of London in particular.

It is revealing that throughout the weeks of argument over the buy-out, he has not once visited the City of London to put his case to the institutions. "I don't want to convince anyone of anything," he said this week. "I don't want to go down there and have to talk my heart out to them. They've got the figures, they've got the money on the table, and they'll make their own minds

But this is, after all, a straight-

If it involved the supply of elec-tronics instead of shares, he would travel to Taiwan or Hong Kong at the drop of a hat. The City of London is just 30 minutes from his office by train. Is he too proud to ask? "Maybe. But I'm not asking their permission, I'm suggesting it to them."



Alan Sugar: "So I'm stuck in the middle with 205m shares. What the bloody hell am I allowed to do?" company which was worth noth-

broader sense of ego. "I don't want to be considered one of the failing entrepreneurs of the '80s. I want to gracefully bow out temporarily, short-term,

ing. I sold 25 per cent of it for £2m [\$3m]. So in the first year I had £2m, didn't I, which I didn't have before. Two years later I sold another £2m worth, and two This suggests he is not necesyears after that I sold £4m worth. The legal challenge brought by an individual cote, an accountant owning 1,000 Amstrad shares.

shareholder to the planned buy-out of Amstrad by its chairman Mr Alan Sugar has been brought forward to tomorrow, writes John Mason. A High would go ahead Court judge said the appeal by Mr Edward North-

City of London for ever. This is £25m worth, and then last year I where the thirst for cash comes sold 234m worth. That all went in. As a public company, Amst- into my pocket." e verv litle ca shareholders' money. But for Mr Sugar, this is not the point. Being public was a great advantage for me. How? Because I've sold lots of shares and made a personal fortune."

But surely the company would have been worth as much private? Not to him, he explains patiently. "Look, in 1980 I had a

sarily turning his back on the and a few years after that I sold

for? "To buy property, for exam-ple. That's what I've done in the past five or six years. That's a form of insurance in a very stable and safe, boring investment: reasonably yielding, safe covenant, freehold commercial properties." Mr Sugar's view of life begins to sound like that of a footballer

for selling my shares, and now I'm getting criticised for trying to buy them. So I'm stuck in the middle with 205m shares. What do? You ask me why I want to do the buy-out. One of the major reasons is to be able to realise my investment one day. OK?"

"I don't see how you make that

out," he says. "What's the point in owning shares in a public com-

of the buy-out. "I got criticised

pany if you can't sell them?"

should be heard this week to avoid confusing

shareholders about whether next Thursday's meet-

ing, when approval for the plan will be sought,

There is a seeming paradox here. At the offer price of 30p a share, his one-third holding in the company is worth £62m. The remaining two thirds will cost £113m. Thus, to realise £62m of

#### moment, the shareholders come first in my mind. They don't believe it, but they do. If the offer As Amstrad is Mr Sugar, the

own seems unlikely. There is also rather an ugly air of threat about the whole argument. But Mr Sugar's contention is only that he is an honest man. Probably not even he would insist that he is a nice one as well.

#### Ciga to sell hotels to reduce debts

By Haig Simonian in Milan

The transaction is set to

between L350bn and L400br

The agreement, which is at a very advanced stage but has not yet been signed, should allow the company to lift much of the financial burden which has pushed it into increasing losses and provide a breathing space for further asset sales and

restructuring.

However, after the deal, expected to involve the sale of a "subfor top price hotel accommoda-tion in the economic recession.

Ciga's share price has plunged as a result of its growing financial difficulties, which earlier this year led to a debt rescheduling deal with its bankers and the suspension of interest payments. Group losses rose to L98.9bn last year from L33.4bn in 1990. Yesterday. Ciga's shares shed a further 3.1 per cent to L1.151, having fallen by 4.2 per cent on

should be revealed later this week, supersedes an carlier plan to lower Ciga's debts by the sale of up to six of its top Italian hotels, handled by Goldman Sachs, the US investment bank. A number of buyers came for-ward for both individual properties and all six hotels, but prices offered were unsatisfactory.

The plan for hotel sales has now been suspended pending completion of the new deal, which takes up an earlier scheme to bring in outside investors into Ciga's property interests. However, the company may still pursue outright disposals. subject to agreement with new partner, later in order to further reduce its debts.

Losses at Fimpar, the holding company, which controls Ciga, increased fourfold to L65bn from L15.3bn. Meridiana, the Aga Khan's fast-expanding Sardinia based airline, will be in the red this year after reporting a mod-

# Pirelli amends shareholders' terms in proposed rights issue

PIRELLI, the Italian tyres and cables group, yesterday bowed to pressure from minority shareholders in its Amsterdam-listed Pirelli Tyre Holding (PTH) sub-sidiary by amending the terms of its proposed rights issue announced in October.

Under the new proposal, dis-closed at a shareholders' meeting yesterday, Pirelli is giving minorities in PTH more time to decide to subscribe to new shares being issued through the use of warrants. However, the timing for the rights issue, which will double PTH's share capital by raising Fl 465m (\$260m), will remain

The original proposal for a onefor-one rights issue at PTH's nominal share price of Fl 10 was criticised by minorities, which exercisable over a six-month

own 21 per cent of the company. Brokers complained the terms obliged them to subscribe to the new stock or see their holdings vastly diluted.

The announcement of the original plan triggered a 45 per cent fall in PTH's share price as minorities dumped shares ahead of the deal. Shares in PTH were sold at FI 54 on flotation in June

The decision to revise the terms, taken in conjunction with Pirelli's advisers ABN Amro Bank and Pierson Heldring & Pierson, gives minority shareholders a six-month breathing space to decide whether to sub-scribe after the rights issue takes piace next January.

Pirelli will underwrite the entire transaction and offer minority shareholders warrants,

June 1993, at a price equal to the shares' nominal value of Fl 10

Minority shareholders will thus have time to assess PTH's financial performance throughout 1993 before committing themselves to PTH will benefit from urgently needed new funds as soon as the rights issue takes place next January. The proposal to issue war-rants has still to be approved by an extraordinary general meeting

of PTH in early January. Shareholders have already been warned that the outlook for the second half, after an upturn earlier this year. The company warned that losses in the second half were likely to be higher than expected. PTH lost Fl 76.5m in

# Trafalgar reports £30m loss

By Roland Rudd in London

TRAFALGAR House, the construction, engineering and shipping group, reported a loss before tax of £30.3m (\$46m) after exceptional property write-downs of £138m to the year ended September 30.

Last year's pre-tax profits of £122.4m were restated as a loss of £38.5m in light of the Financial Reporting Review Panel's decision that property write-downs should be taken through the profit and loss account and not through reserves. The final dividend was held at 1.6p, making a total of 6p. Mr Allan Gormly, chief executive, said the group will seek to establish a dividend level which can be sustained". He said he was keeping his

options open as to what the

group could afford to pay in the

Trafalgar's ordinary and A shares fell by 6p to close at 89p and 88p respectively. Mr Gormly signalled his disap-

proval of the decision by Hong-kong Land, the Jardine Mathe-son-controlled Hong Kong property company, to enter into an option arrangement with a financial house to buy a further 36m shares, taking its Trafalgar stake above 20 per cent.

He said he had asked both the Stock Exchange and the Takeover Panel to look into the arrangement, but both said it was "right and proper". Trafalgar is concerned that Hongkong Land will exercise a

"significant amount of control" with a minority shareholding. Group borrowings, including off-balance sheet debt, amount to £452.2m, giving gearing of 86 per

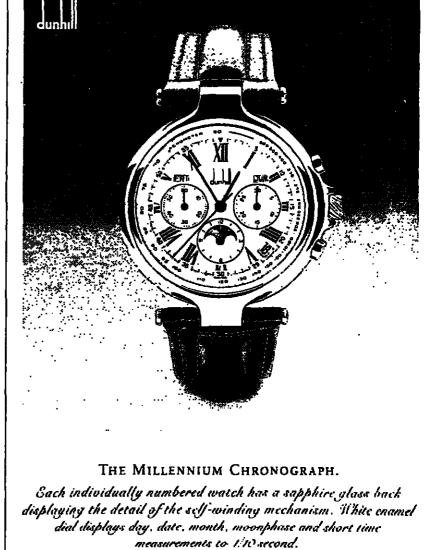
Exceptional property writedowns, and the advance corpora-tion tax write-off of £40.3m reduced shareholders' funds by 21 per cent to £542.2m.

The group hopes to make number of disposals. It said it had two interesting offers for the Stafford and Duke hotels which are valued by Trafalgar at £40m. Sir Nigel Broackes and Sir Eric Parker, former chairman and chief executive respectively, are to receive compensation of £1.9m arising from early termination of

their service agreements. Sir Nigel is honorary president without a seat on the board while Sir Eric remains a deputy chairman until he reaches 60 next

There was a loss per share of 17p compared with a restated loss Lex. Page 16; Details, Page 24

ALFRED DUNHILL -



measurements to 1/10 second.

VISIT ALFRED DUNHILL IN: LONDON AT DUKE STREET, SY JAMES'S. THE BURLINGTON ARCADE, S SLOANE STREET AND AT ALFRED DUNHILL IN HARRODS AND SELFRIDGES, WATCHES ALSO AVAILABLE AT WATCHES OF GWITZERLAND LTD. THE GOLDSMITHS GROUP HARRODS WATCH DEPARTMENT, AND LEADING JEWELLERS.

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#### INTERNATIONAL COMPANIES AND FINANCE

# **Leading Swedish** bank suffers cut in credit rating

By Robert Taylor in Stockholm and Tracy Corrigan in London

SKANDINAVISKA Enskilda Banken. Sweden's largest bank, yesterday suffered the third cut to its credit rating this year by Standard & Poor's, reflecting continuing concern over the severe troubles facing the country's banking system.

Svenska Handelsbanken, another leading commercial bank, also had its rating cut, while the ratings of Swedbank, a savings bank, and a number of mortgage companies, remain under review.

Despite the proposed package of strong support from the government for the banking sector. Swedish financial institutions still face serious diffi-

"We would expect 1993 to be another very bad year for credit losses in Sweden." said Mr John Paulsen, a director of S&P. While the worst of banks' property-related problems may be over, broader credit losses in the commercial and personal loan areas, resulting from economic recession, are expected next year.

SEbanken, which started the year with a AA rating, yester-day had its \$3.8bn of long-term debt downgraded from A+ to A-, with a stable outlook. S&P added that the change incorporated "an expectation of continued high levels of asset quality problems for the next

Svenska Handelsbanken's \$4.2bn of long-term debt was downgraded from AA- to A+, reflecting a sharp deterioration in the bank's asset quality due mainly to the depressed commercial property market.

S&P added that while Handelsbanken had "maintained stronger core earnings" than other Swedish banks, its long-term debt outlook was still "negative" due to deteriorating economic conditions. The drop from AA to A status is a crucial one for banks, since many institutions are restricted from dealing with

The bank scuppered the

Retailing profits were unchanged at £118m in spite of

Brewing and wholesaling profits were 6.3 per cent lower at £45m because of a £4m increase in bad debt provisions. Beer volumes and market share improved 1 per cent against a similar overall industry decline. Major brands per formed well: Tetley Bitter volumes increased 8 per cent, and Castlemaine and Skol lagers

Exchange, Page 27

# scheme to reshape Uni **Storebrand**

By Karen Fossii in Oslo

THE FUTURE of Uni Storebrand, the troubled Norwegian insurer, looked uncertain yesterday following a rejection by Uni's biggest creditor, West Deutsche Landesbank, of a plan to recapitalise the crippled group.

The board appointed by the Norwegian government to administer Uni said that it **vould see**k a new solution to strengthen the group and did not rule out disposals.

The most saleable unit is the non-life insurance business which has an estimated 40 per cent domestic market share. But a disposal of this unit could be disruptive for the life business, which is the biggest investor in the Oslo bourse. The failed recapitalisation

plan called for, among other things, 70 per cent of NKr4.5bn (\$690m) of debt to be converted to equity and a share issue to raise NKrlbn in fresh capital, but it relied on the backing of Uni's creditors. The administration board

said it would work to achieve a solution by next summer. West Deutsche Landesbank. which holds NKrlbn in Uni debt, has also suffered heavy currency losses on the debt.

recapitalisation plan – also rejected by numerous small creditors - and demanded cash reimbursement instead of payment in shares.

#### Racal and Chubb double dividend

By Richard Gourlay

RACAL Electronics, the UK communications group, and Chubb Security, which demerged from Racal in October, reported separate interim profits for the first time yesterday.

line with expectations, Sir Ernest Harrison, chairman of both companies, announced a doubling of the combined interim dividend. Details, Page 24

# Bank rejects | London is now a banker bet for the Swiss

Ian Rodger reports on the leading financial institutions' switch out of Zurich

HEN a foreign sub-sidiary of a bank opens an outlet in the city in which its parent is based, something is up. Credit Suisse Financial Prod-

ucts (CSFP), the high-flying London-based swaps and options affiliate of the leading Swiss bank, has just done it, opening a representative office

This cheeky move is only the latest of many steps taken by the three top Swiss banks -Union Bank of Switzerland (UBS), Swiss Bank Corporation (SBC) and Credit Suisse which reveal a pattern of centring more and more operations in London while letting their Swiss bases slide gently and parochially towards the sidelines

UBS and CS Holding, the parent company of Credit Suisse, each employ more than 2,000 people in London, com-pared with only a few hundred 10 years ago. SBC employs 1,000 in London.

At a time when Germany is promoting Frankfurt as a European financial centre, this build-up provides welcome reassurance for those worried about the future of the City of London. The Swiss, at least, have no doubts. In their view, no other European city can hope to challenge the City as an international financial centre for the foreseeable

The Swiss may even help London maintain its pre-eminence. They have established themselves in the past two years among the world's lead-

ers in the new high-tech game of using financial derivatives, mainly swaps and options, to help clients - and themselves - control risks in their investments. And London is their

main base for these activities. "London is the central information point. There is a different quality of professional dialogue here than in any domestic market," says Mr Bruce Brittsin, managing director of capital markets and treasury at SBC in London.

Like many other large banks with international operations, the big three Swiss banks have had outlets in London for decades. But, while many other foreign banks have reduced their presence in the City in the past few years, the Swiss have continued to expand. This is perhaps best symbol-

ised by the rather grand City premises of UBS and SBC. More concretely, it is apparent in the range and scope of the activities the big three undertake there. Their concentration of Euromarket business, excluding Swiss franc issues, in the City is similar to that of other international banks.

Yet it is unlikely that French or German banks will follow in putting most of their European investment and corporate banking in London. They believe they can compete from On the Swiss trend, an Italian banker remarks: "We see

Swiss bankers in our country a lot more than we used to, and they are coming from London, not from Zurich." have nurtured institutional fund management services in London and have even beefed up their private banking operations in the City, apparently in response to the preference of more of their rich indi-

vidual clients. UBS has gone a step further than its rivals, taking major shares in some UK domestic financial markets through its acquisition, starting in 1984, of the front-line UK equities firm, Phillips & Drew.

To an extent, these moves reflect the decline of Zurich. Until the 1980s, Zurich was the pre-eminent European foreign exchange market. It has lost that title to the City, and the Swiss banks have, like others, boosted their dealing presence in London

Swiss tax laws have driven away securities transaction related business, such as broking and fund management, even in Swiss securities. Crédit Suisse felt obliged to have its London branch take out a London Stock Exchange membership last summer to keep pace

wiss restrictions on immigration and workerimmigration and worker-friendly employment policies are also factors. "Labour laws are very important. It costs you a fortune to change people in some European countries. Here, my maximum commitment is six months," says Mr Rudolf Müller, executive vice-president for Europe of

UBS in London. Mr Jean-Christian Cheysson, managing director of CSFP. recalls that, when his company faced the challenge of forming a team of 300 people in a very short time to service its complicated transactions, "it was easy in London; it would have been impossible in Zurich."

None of the big three publishes figures on the size and profitability of their London operations, but they give clues. SBC says the capital employed in its London-based businesses is roughly equivalent to that of SG Warburg, the largest UK investment bank. Credit Suisse says about one-fifth of its total capital is tied up in London

operations.
For UBS, London is the most important foreign centre. Mr Müller says more than half its foreign profits last year came from London. For SBC and CS Holding, US operations are still larger than those in London, mainly because of long-established commercial banking activities CS also has a 64 per cent stake in US investment bank, CS First Boston.

The banks' performance in London is less impressive. SBC and UBS made profits there last year for the first time since 1986 and 1987 respectively. Credit Suisse and SBC have figured prominently among the creditors to compa-nies controlled by the late Mr Robert Maxwell and other large UK bankruptcies.

The three are confident that their troubles in London are now behind them, and the word in Zurich is that they made killings during the recent currency market turmoil. But they have yet to show that they can make triple A quality returns in London or anywhere abroad.

t<sub>herein time</sub>

All three expect that, within a few years, most profits will come from abroad, which raises the question whether they will effectively, if not formally, move their headquar-ters to London.

Mr Georges Streichenberg, executive director for interna-tional finance at SBC, diverts the question. "With modern communications, it does not make much difference where you are, but we could not call ourselves Swiss if we were in

Paradoxically, the banks seem to be increasing central control in Zurich and Basie, partly in response to bad lending experiences abroad and partly because of the increasingly large and com-plex risks involved in derivatives business.

Last summer, UBS appointed Mr Pierre de Weck as executive vice-president for Europe, based in Zurich, and made clear that he would rank ahead of Mr Müller in London, who carries the same title. Mr Georges Blum, who will become chief executive of SBC next April, says that the free-dom of individual units "has been very largely reduced".

build up expertise in Zurich as well as London. "Being a Swiss bank, we need to have canabilities in both centres." he says. But neither he nor any other

> the single inew freed

ing on a ver

#### Allied-Lyons' 2.5% rise in line with expectations

By Philip Rawstorne

ALLIED-LYONS, the UK drinks, food and retailing group, weathered depressed trading conditions worldwide to raise first-half pre-tax profits 2.5 per cent to £283m (\$430m).

The result - broadly in line with market expectations was achieved while the group was refocusing on its core busi-Capital investment and mar-

keting expenditure were increased to £326m "to ensure long-term competitive strength", said Mr Michael Jackaman, chairman, Group trading profit during the six months to September 19

fell from £379m to £372m on turnover reduced 2.9 per cent to £2.57bn (£2.65bn). Translation of foreign cur-

rency trading profits had an adverse impact of £7m; but the second half is expected to show compensating gains.

Overheads were cut, particu-larly in the US and UK, and staff employed in continuing operations was reduced by

the disposal of 500 pubs.

Lex, Page 16; London Stock

#### Veba chief warns of 14% fall in profits for full year

By David Waller in Frankfurt

VEBA, the big industrial conglomerate based in Düsseldorf, has warned that net profits for the full year will proba-

After profits rises broadly in DM1.22bn, fractionally above

the previous year's result.

bly fall by 14 per cent. Mr Klaus Piltz, chief executive, made no comment on the likely outcome for pre-tax profits, which fell by nearly 20 per cent in the first nine months to DM1.2bn (\$753m). Net profit for the whole of last year was

The dividend will be held at DM12 per share, Mr Piltz confirmed. Veba was one of the few big German companies to raise its dividend last year, and its decision to hold this year's pay-out may not be matched by

Mr Piltz said Veba planned to cut 7,000 jobs by 1993, 5,000 of them from the chemicals sector, saving DM400m to

other German chemical

#### Berliner Bank climbs 60%

BERLINER Bank, which earlier this year merged with three other Berlin banks, reported partial operating profits up by 60 per cent to DM286.1m (\$179.5m) in the first 10 months of the year compared to the same period last year, writes David Waller in Frankfurt.

Most of the rise reflected the merger of Berliner Bank with Landesbank Berlin and Berliner Pfandbriefbank, together with one smaller institution.

#### Solvay warns profits will be lower than last year

By Paul Abrahams

SOLVAY, Belgium's largest chemical group, yesterday downgraded its profits forecast, warning that its net profits would be lower than the BFr11.69bn (\$356m) last year.

The group said the general slowdown in European economic activity was to blame for the profits warning. In July, the company had said full-year results would be broadly comparable with 1991.

The profits warning follows a series of poor results by German chemical groups. reflecting the slowdown in the German economy.

Solvay is the second-largest European manufacturer of PVC, but prices have been hit by overcapacity and imports from former eastern bloc countries. Operating earnings last year from plastics fell 81 per cent to BFr1.7m. The interim dividend is unchanged at

All of these securities having been sold, this announcement appears as a matter of record only.

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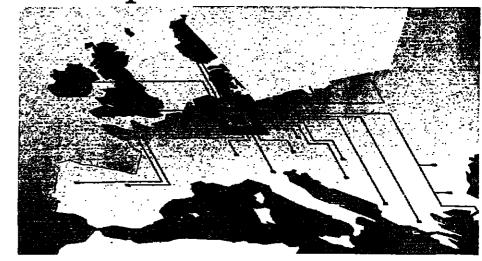
For European companies as well as the rest of the world. However, one of the most important prerequisites for more effective and successful economic cooperation is obviously an efficient telecommunications system.

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#### INTERNATIONAL COMPANIES AND FINANCE

#### **Difficulties** seen in sale of Fluor lead unit

By Kenneth Gooding, Mining Correspond

BANKERS and analysts suggested yesterday that Fluor Corporation, the US-based international engineering group, would have great difficulty disposing of its Doe Run subsidiary, America's biggest integrated lead business.

"Doe Run has been up for sale for about four years and I doubt if they will find a buyer now," sald one banker.

"The price has come down considerably in recent months - Fluor is practically giving it away. But lead is not a business people want to be in, particularly in the US."

Fluor said on Monday it would take a charge of about cover the cost of the disposition of Doe Run. This included an loss after tax of \$17m. Mr Jeffrey Zelms, Doe Run's

president, said various methods for Fluor to divest itself of his company would be considered during the next year.

These might include outright sale to a third party, a management buy-out, a sale of Doe Run shares to the public or a distribution of shares to existing Fluor shareholders. Fluor has retained Merrill Lynch as investment adviser.

Mr Zelms said the \$95m charge included a reserve for clean-up obligations related to Doe Run's past operations while "we believe we are regularly improving the situation so as to keep clean-up costs to a minimum"

Doe Run owns six mines, four mills and two smelters. A strike at its Herculaneum smelter since July 30 has cut production to 50 to 60 per cent of capacity.

Mr Euan Worthington, head mining research at S. G. Warburg Securities, said a pound of lead was cheaper than a pound of potatoes.

"No one wants to produce it. But one day the price will rise and when, for example, people have to pay \$300 each for leadacid batteries to keep their cars going, they will understand lead is an essential

# Chase applies some polish to its image

Alan Friedman reports on the US bank's move to expand its operations worldwide

name remains a nd, but lately it  CHASE M	ANHATTAN	AT A GL	ANCE (\$m	)	
become a trifle shed.	1988	1989	1990	1991	1992 (firs 9 months
lyan, president of Net income	1,059	(665)	(334)	520	. 470
ttan, is the first Bad debt provisions	750	1,737	1,300	1,085	915
famous New Net loan write-offs	714	1,182	1,754	1,927	912
king group's Common equity cap, ratio	4,27%	3.82%	3.97%	4.36%	5.04%
cause of US commercial property loans ing the Non-performing US commercial property loans and foreclosed	7,122	9.163	9,061	8,603	. 7,384
n, highly loans as % of total commercial Street ana- property loans	8%	10%	26%	35%	39%

acterisation. As I travelled around the reaction was 'Chase is not doing well. What's wrong?" recalls Mr Ryan, an affable 50-year-old who made his name building up Chase's profitable retail banking

Mr Ryan also admits that when he took over he found Chase could no longer rely on the blue-chip cachet of being "the Rockefeller bank," a legacy associated with the tenure of Mr David Rockefeller as chairman and chief executive

in the 1970s. There was, however, a great deal of sympathy for the Chase name, one of the legends in world banking. "What we have done is to turn that into a plus

To do that, Mr Ryan, along with the top management and Mr Tom Labrecque, chairman of Chase, introduced a series of harsh measures. The one that surprised Wall Street the most came in the autumn of 1990, when Chase halved its divi-

The bank also moved to reduce its workforce by 12 per cent to reduce annual operating costs by \$300m, to sell retail banking businesses in the UK, Italy and Spain, to dispose of \$400m of UK mortgage assets, and to sell property assets in Europe, starting with its office building in Frankfurt.

The cost cuts have proved successful, with staff numbers now at 35,000, some 8,000 lower than the 1990 peak, and the annual operating base \$300m lower at \$3.8hn, down to 65 per cent of total revenues.

The common equity capital ratio has been strengthened significantly, to 5.04 per cent. And the bank has made heavy bad debt provisions and is working its way through the problem property loans. Net profits were back to \$520m in 1991 and could rise to \$600m

for the whole of 1992.

As Mr Tom Hanley, senior banking analyst at First Boston, puts it: "The Chase turnround is progressing on target. The goals that have been set are clearly being met in terms of asset quality, capital and

But at the heart of the turnround is a strategic redirection of the bank that is also on

Mr Ryan sums it up as an attempt to be strong in domes-tic retail banking (in the north-east of the US and not nationwide), while focusing international operations less on branch networks and more on wholesale businesses, such as corporate finance, risk management and clearing and information services.

"This kind of strategy has worked well for Deutsche Bank and Union Bank of Switzerland. It should also work for Chase," Mr Ryan notes.

Chase's planned turnround

merge with another institution and would rather concentrate on its chosen market niches. In earnings terms, Chase's corporate finance made an esti-

US banks because Chase says it does not feel the need to

mated \$130m last year, the risk management business produced about \$55m of income and the Infoserve division, one of the biggest US dollar and D-Mark clearers in the world, had more than \$100m of profits. These figures compare with an estimated \$250m from US consumer products, \$90m from US branch operations and a further \$90m from international private banking client

Although these are all improving results. Chase has faced average quarterly losses from commercial property loans of about \$100m, a level expected to continue into

The goal at Chase is to increase revenues from non-US businesses from the current 34 per cent to half of the total by the middle of the 1990s by targeting borrowers and investors and offering them a worldwide network of services.

Mr Ryan reckons only 10 to 15 banks in the world will be truly competitive players in this range of services, of which only five will be American. Chase wants to make sure it is among those five.

First Boston's Mr Hanley maintains the goal is realistic:



Arthur Ryan: highly regarded for hands-on manage

"If, as I believe, international banking will come back into favour during the 1990s, then Chase is one of the best positioned American banks to ben-

all Street recognises the repositioning of Chase Manhattan has not been easy - and that it is by no means complete. The bank's stock price reflects as much.

While it has recovered from its low in 1990 of under \$10 per share, and has bovered in recently in the range of \$25 to \$27, the price is still below.

Its 52-week high of \$30%. Mr Ryan says he would like to see Chase's relative succe at meeting its goals for the 1990s measured in two ways. First, he wants to see the bank's return on equity rise to 15 per cent from its present 11.2 per cent and its annual expenses-to-revenues ratio

drop to 60 per cent. Second: "We will measure our position as a major global institution by seeing what the market place says about us," notes the Chase president.

The aim, therefore, is to burnish a legendary name in

# Loan losses hit RBC earnings

By Robert Gibbens

THE ROYAL Bank of Canada, after nearly doubling loan loss provisions in the fourth quarter, saw net income drop to C\$107.3m (US\$83.6m) for fiscal 1992, from C\$983m a year ear-

to point to the recovery he and

his colleagues have engineered

since he took over as president

"Two years ago, the bank

was clearly in a serious prob-

lem state. We were in more

businesses than we should

have been. We didn't listen to

the market. We had credit

quality problems, and we had

to change the broader game

plan for Chase because of a

The problems were real

enough. The bank's return on

equity was negative in 1990, following a \$334m loss caused

by a \$1.3bn bad debt provision

related to problem commercial

Annual operating expenses

were excessive at 78 per cent of total revenues. And the bank's

ratio of common equity to total

assets was an anaemic 3.97 per

"I would have to say that the

name of Chase was damaged

back in 1990. That's a fair char-

changed business environ-

ment." savs Mr Ryan.

property loans.

in October 1990.

After preferred dividends, the country's biggest chartered bank showed a net loss of 5 cents a share, against profit of C\$2.92 a share in fiscal 1991.

It had warned provisions would increase by C\$900m in the quarter, bringing the year's total to more than C\$2bn.

More than half the extra pro-vision related to the depressed higher provision. Toronto property market. All the bank's estimated C\$780m exposure to Olympia & York

Developments was placed in the non-performing category. Mr Allan Taylor, chairman, said that, despite the severe problems in property and domestic corporate loans and C\$130m of restructuring costs, retail banking did well with strong growth in residential mortgages and personal

savings business. The treasury group did well and the investment banking subsidiary posted record prof-

its. International business was less profitable, partly due to

At October 31, total net nonperforming loans were C\$3.5bn, up C\$1.4bn on a year earlier. The domestic loan portfolio accounted for C\$1.1bn of the increase. Total net loan loss provision stood at C\$2bn, against C\$605m a year earlier. The fourth-quarter net loss

was C\$473m, or C\$1.63 a share, after the increase in provisions, against net income of C\$260m, or 75 cents, a year earlier. Total assets at October 31 were C\$138bn, up 4 per cent from a year earlier.

#### Arco to sell oil and gas sites

By Alan Friedman

ARCO, the US oil and gas group, has agreed to sell 146 onshore US oil and gas properties for a total of \$362m. The property disposals are

part of Arco's previouslyannounced programme to reduce overall costs and to focus on core holdings by selling non-strategic assets. Arco said the sales would be part of its plan to sell proper-

ties valued nearly \$600m by The sales will be made in three separate transactions.

# Argentina in \$2bn privatisation

By John Barham

ARGENTINA today will carry out its largest privatisation to date when it sells off Gas del Estado, its state-owned gas company, for more than \$2bn.

The government is expecting bids from consortia comprising companies ranging from British Gas to a clutch of regional North American operators, all allied with local companies. Each consortium is competing for control of one of 10 indeendent business units which will make up the privatised and deregulated gas industry.

Argentina has already sold the national airline, telephone network, manufacturing companies, plus part of its electricity industry and railway system. Next year, it will begin privatising YPF, the oil company, valued at \$8bn.

The 10 gas units include two transmission companies and eight local distribution companies, the largest valued at over \$1bn and the smallest at under \$50m. Each unit will be awarded to the consortium with the largest offer - in cash or debt instruments over the minimum cash price. Together, the 10 units' minimum price totals \$680m. The successful bidders will also have to take on \$947m in short and long-term debt and promise to invest at least \$550m in the companies over five years.

The government is selling 60 to 90 per cent of each unit, and will later float its shares, averaging about 20 per cent in the companies, on local and international equity markets, while the rest will be held in trust for

An independent regulator will oversee the industry and enforce competition between companies.

We take pleasure in announcing the admission of the following General Partners, effective November 28, 1992:

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J. David Rogers Joseph Sassoon Peter Savitz Chip Seelig Ralph F. Severson Michael L. Smirlock Gene T. Sykes Gary A. Syman Leslie C. Tortora John L. Townsend III Lee G. Vance David A. Viniar John S. Weinberg Peter A. Weinberg Laurence M. Weiss George W. Weilde Jr. Jaime E. Yordan

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3i International B.V. ormerly known as Investors in Industry International B.V.) £125,000,000

GUARANTEED FLOATING RATE NOTES 1994 FOR THE THREE MONTH PERIOD

36TH NOVEMBER, 1992 TO 26TH FEBRUARY, 1993

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 % 16 per cent. per annum and that the interest payable on the relevant interest payment date, 26th February, 1993 against Coupon No.21 will be £182.33 from Notes of £10,000 nominal and £18.23 from Notes of £1,000 nominal.

S.G.WARBURG & CO. LTD. (Agent Bank)

#### Nationwide

£150.000.000 Floating rate notes due 1993

Notice is hereby given that the notes will bear interest at 7,41795% per annum from 30 November 1992 to 26 February 1993. Interest payable on 26 February 1993 will amount to \$179.57 per \$10,000.

Nationwide Building Society Agent: Morgan Guaranty Trust Company

**JPMorgan** 

#### TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 8 December 1992 1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 8 December 1992. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

The ECU 1,000 million of Bills to be issued by tender will be dated 10 December 1992 and will be in the following

maturities: ECU 300 million for maturity on 14 January 1993 ECU 300 million for maturity on 11 March 1993 ECU 400 million for maturity on 10 June 1993

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 8 December 1992. Payment for Bills allotted will be due on Thursday, 10 December 1992.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

The Bank of England will announce early on 8 December the maximum yield for each maturity of Bills on offer which will be acceptable in the tender. Any tenders at yields above the relevant maximum yield will be rejected. The maximum yields for each maturity of Bills on offer will be published on the following wire services: Reuters (pages GBAA - AF); Telerate (pages 6473-73) and Topic (page 44751).

Notification will be despatched on the day of the tender 6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested delimitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m. on Thursday, 10 December 1992 provided cleared tunds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Pic, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA, Definitive Bills will be available in amounts of amounts of ECU 10.000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000

Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented) and to the provisions of this notice.

9. The ECU 50 million of Bills to be altotted directly to the Bank of England will be for maturity on 10 June 1993. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate contemport. lacilitate settlement.

Any Bills of any maturity on offer not allotted in the tender will be allotted to the Bank of England. Such Bills may subsequently be sold into the secondary market or made available through sale and repurchase transactions to the market maker listed in the Information Memorandum (as

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended. Bank of England 1 December 1992

# Ungermann-Bass, Inc.

a wholly-owned subsidiary of

#### Tandem Computers Incorporated

has purchased an additional 920,000 shares of common stock to maintain its 50.1% interest in

NetWorth, Inc.

The undersigned acted as financial advisor to Ungermann-Buss, Inc. in this transaction.

Unterberg Harris

November 25, 1992

HMC Mortgage Notes 2

\$175,000,000 Class A \$14,000,000 Class B Mortgage backed floating rate notes due 2015

For the interest period 30 wember 1992 to 26 February 1993 the Class A notes will bea erest at 7.7875% per annum. interest payable on 26 Februar 1993 will amount to \$1,877.53 per \$100,000 note.

The Class B notes will bear interest at 8.7875% per annum far the same period. Interest payable on 26 February 1993 will amount to \$296,608.22 (subject to deferral provisions of the conditions of the Class & Notes) per \$14,000,000 being the principal Amount Outstan ing (as defined in the Candi-tions of Class B Notes). Agent: Morgan Guaranty Trust Company JPMorgan

Notice to the Holders of Notes and Warrants of JUJO PAPER CO., LTD.

US\$80,009,000 81/4 per cent. Guaranteed Notes 1993 US\$400,000,000 41/s per cent. Notes due 1993 with Warrants ¥20,000,000,000 6.3 per cent. Notes due 1997

Notice is hereby given that Jujo Paper Co., Ltd. ("Jujo") and Sanyo-Kokusaku Pulp Co., Ltd. ("Sanyo") entered into an agreement for merger on I October, 1992 (Ispan time, the same is applicable hereinafter), whereunder Sanyo will merge into Jujo and be dissolved, and Jujo as continuing corporation will assume all of the business, assets and liabilities of Sanyo. New shares of Jujo will be distributed to shareholdern of Sanyo by exchange at the rate of one Jujo share for one Sanyo share held. The new name of the continuing corporation will be "Nippon Paper Industries Co., Ltd." effective as of 1 April, 1993, subject to the commercial registration thereof. The merger agreement is expressly made subject to approval by special resolutions of shareholders of the two companies at the extraordinary general meetings mentioned below.

The merger agreement will be submitted for approval to extraordinary meetings of the standardinary of the two companies to be held on 18 December 7 he merger will become effective as of 1 April, 1993 if, as expected, the coun registration requirements of Japanese law are duly completed. Such cornegistration is expected to be completed towards the end of June, 1993.

Neither the Nones nor the Warrants of the above issues will be stamped or exchanged. Instead they will remain listed on the Luxembourg Stock Exchange or, as the case may be, the International Stock Exchange of the United Kingdom and the Republic of Ireland Limited under the present name, Jujo Paper Co., Ltd. followed by the new same, Nippon Paper Industries Co., Ltd.

All further notices regarding the above issues will refer to both present and ner A complementary legal notice as well as the Articles of incorporation of Nippon Paper Industries Co., Ltd. will be registered with the Greffe du Tribunal d'Arrondissement de et à Luxembourg in due course,

JUJO PAPER CO., LTD.

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Osted: December 2, 1992

#### INTERNATIONAL COMPANIES AND FINANCE

# Bank of Tokyo acts to aid | NTT bond loan-burdened affiliate

By Robert Thomson in Tokyo

BANK OF Tokyo, the Japanese foreign exchange specialist, is helping to restructure a nonhank affiliate, BOT Lease, which is burdened with an increasing amount of nonperforming loans to troubled property developers.

The case highlights the close relationship between Japanese banks and the so-called nonbanks, which have been blamed for fuelling property and stock speculation during the late 1980s. Many of the nonbanks are affiliates of commercial banks, and heavily reliant

At the end of March, BOT Lease had about Y600bn (\$4.9bn) in borrowings, including about Y170bn from the Bank of Tokyo, which has set aside Y20bn in loan-loss reserves to relieve some of the pressure on the leasing and

BOT Lease, founded in October 1979, was involved in the leasing of office equipment and ships, but later became heavily exposed to the property market, which has collapsed over the past two years.

financial company.

The leasing company apparently provided funds to other non-banks, some of which were also exposed to the property market and have since been unable to repay the loans, adding to the pressure on BOT Lease.

Apart from forgiving Y20bn in loans, the bank is likely to accept lower-than-market rate repayments on its remaining lebts from BOT Lease, which is to review employee numbers and its branch network.

The leasing company plans to trim staff and restructure the organisation, as well as make a third-party share allocation to lift its capital from Y1bn to Y5bn. BOT Lease expects a loss this year, but is forecasting a return to profit-ability in the following year.

#### investors and activate the secondary market. The issue will be the first to be sold in Japan that allows

(\$403-\$806m).

investors to trade the bonds during the offering period. Under current market practice, investors are forced to hold bonds until the offering period is over, making bond-holders vulnerable to market

issue aims

to cut risk

for investors

By Emiko Terazono in Tokyo

NIPPON Telegraph and

Telephone, the Japanese

telecommunications company,

is preparing to launch a

straight bond issue this week

of between Y50bn and Y100bn

The issue will use the fixed-price method, which will

include some alterations

intended to reduce risk for

NTT will also remove the call option clause, giving issuers the choice to redeem bondholders before maturity. The move will allow institutional investors to use corporate straight bonds as hedging instruments against government bonds.

Last December, NTT launched Japan's first fixed price deal, paving the way for other Japanese companies to use the fixed price re-offering system in the domestic bond

Mr Masaaki Nogawa, deputy general manager of NTT's finance and treasury division, said he hoped the new issue would enhance liquidity of the domestic secondary market, which is virtually stagnant.

Domestic corporate bonds have traditionally been issued using the "proposal method", where underwriting is awarded to the most competitive bid. The excessive competition for underwriting con tracts led to unrealistic

Nikko Securities and Morgan Stanley Japan, have yet to be decided, but NTT expects the amount to total between Y50bn and Y100bn depending on investor demand. The issue will have a maturity of seven to 10 years. See Capital Markets

# Bleak winter for industrial Japan

Sharp falls in profits reflect weak demand, writes Emiko Terazono

Sales Pre-tax

4.8 60.7

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Source Wake Rosearch Institute

posted a 66 per cent fall in con-

solidated pre-tax profits, while

Sony fell 61 per cent. The rise

vouchers as part of employees'

per cent fall in new car sales.

Nissan Motor (which saw its

first pre-tax loss) and Mazda

(which posted a 73 per cent

profits fall) were hit by surging

depreciation costs due to

its, but had to take in a Y13bn

(\$104.83m) profit on stock sales to do so: Kobe Steel did not

include appraisal losses on

Many industrial equipment

nakers misjudged the sharp

Minebea, the world leader in

securities for the half-year.

fall in capital spending.

winter bonus payments.

1.6 52.8

JAPANESE INDUSTRY

% declines year on year

Pulp and paper

Machinery

Electronics

Motors and

components

OR THE past few weeks, haggard corporate executives have utives have filled the press room of the Tokyo stock exchange, painting daily a hleak picture of company balance sheets and earnings

prospects. The latest six-month reporting season has been a grim business, with Japanese companies turning in their steepest profit declines in 17 years. Hopes for an early economic recovery have dimmed.

Most companies have announced cuts in executive salaries, staff and capital spending.

Japanese manufacturers have been hit by weak domestic demand and high depreciation. Some of the country's most famous companies have announced losses - and the pattern of returns would have been far worse but for the way large sections of industry deferred losses on securities

For the six months to September, pre-tax profits at Japan's leading 516 manufacturers fell 38 per cent on average, and the Nomura Research Institute is predicting a 30 per cent fall in earnings for the full year to March 1993.

The sharp profit falls at carmakers and electronics compa-nies reflect the severe decline ing. Electronics makers notably Matsushita - have been hit by market saturation of video machines, televisions and stereos, and the sated consumer appetite for upgraded

versions of appliances.

Matsushita, the largest consumer electronics maker, miniature bearings, posted spe-

cial losses of Y2.4bn due to inventory liquidations at NMB Semiconductor, its semiconductor subsidiary, and other

Companies which at the peak of the bull market used valuation gains on securities investments to bolster earnings saw the value of their holdings tumble. With the Nikkei average

down 55 per cent from its 1989 peak, Minebea posted a Y2.9bn valuation loss. Fuji Heavy Industries increased profits for the first time in three years by postponing a write-off of Y1.2bn for stock appraisal

in inventories forced NEC and Sanyo Electric to hand out The prolonged weakness of the Tokyo stock market also hurt those companies which Carmakers were hurt by a 20 raised finance through equitylinked bonds in the late 1980s. Since the funds were raised when stock prices were at their peak, many equity-linked instruments have failed to be exercised, leaving companies with redemptions on bonds.

aggressive capital investments For example, Wacoal, the The weakness in the leading underwear maker. motor and electronic repaid investors for warrant honds worth VII 6hn Redemn-L industries filtered through to the machinery, tions of convertible and warmaterials and chemicals secrant bonds are expected to peak next year, with some The steel industry saw a 60 Y10,000bn worth of paper per cent fall in pre-tax profits. NKK maintained pre-tax prof-

Wacoal said its cash in hand and deposits fell due to the repayment, leading to a decline

in interests received. Many other companies have also dipped into their cash reserves due to the fall in sales and profits.

In contrast, high-technology toymakers posted strong profit increases, with pre-tax profits

surging 63 per cent to Y27.4bn at Sega Enterprises, the video game maker. Its rival, Nintendo, improved by 55 per cent to Y80.2bn. Aoki International and Aoyama Trading, retailers of cheap office workers' uniform blue suits, saw firm increases in sales and profits.

The key elements of an earnings recovery will be capital spending and domestic demand. But the outlook is gloomy. The Ministry of international Trade and Industry says companies are planning to cut capital investment for the year ending March 1993 by 11.9 per cent and heading for a similar cut for the year ending March 1994. Economists are reluctant to predict a

rebound in consumer demand. However, construction companies – major beneficiaries of the government's public works projects - may lead the way to an earnings recovery. Ms Kathy Matsui, strategist at brokers Barclays de Zoete Wedd in Tokyo, is recommending leading exporting companies, such as electronics groups, on the back of the yen's expected weakness against the dollar together with a recovery in the

US economy.

Japanese manufacturers are clearly trying to adjust to low growth, and may emerge leaner and stronger from the sharp profit downturn. However, with companies slow to implement use the sort of painful measures taken by Japan's western counterparts - notably in relation to workforce levels - any earnings recovery may take longer than most Japanese executives hope.

# US group in Hungary venture

By Nicholas Denton in Budapest

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Mr. seven a series and the seven than a seve First to a district the first to a district the first to be districted to the first to be distri COLUMBIAN Chemicals, the industrial chemicals subsidiary of Phelps Dodge of the US, yesberday announced a \$55m joint venture in Hungary to produce carbon black, the material used in manufacturing rubber and car tyres.

Columbian is taking a 60 per cent stake in Columbian Tiszai Carbon, the new entity, in partnership with Tiszai Vegyi Kombinat (TVK), Hungary's largest chemicals company, which will hold the remaining 40 per cent.

The \$55m planned investment will be part-financed with a \$33.5m loan package involving Overseas Private Investment Corporation, the US gov-

ernment investment promotion corporation, and the European Bank for Reconstruction and Development, the Londonbased multilateral institution

aiding eastern Europe. The joint venture partners said that the new carbon black factory on TVK's Tiszaujvaros site in eastern Hungary would use by-products from existing refining facilities at the same location and so enjoy substantial savings on transport costs. Excess gas from the plant would in turn generate steam for TVK's other operations.

Columbian, the world's second-largest carbon black producer, said that half of the planned 50,000 tonne annual production would go for export to help meet west European

The company added that it expected to benefit in the longer-term from the influx of car which executives expected would be followed by an investment by a leading inter-

national tyre manufacturer Columbian investigated existing carbon black plants in eastern Europe but decided to avoid involvement because of the cost of bringing the old facilities, which have a terrible reputation for pollution, up to acceptable environmental stan-

Cabot of the US, the world's largest producer of carbon black, took a different route in forming a joint venture earlier this year with Deza, an established producer of the material in the Czech republic.

latest year. FAI Insurances directors said

yesterday that the company

had made a profit of more than

\$A8m on its sale of Forsayth

shares to Plutonic.

### Plutonic bids for rival gold miner

By Bruce Jacques in Sydney

PLUTONIC Resources, the Western Australian gold miner, yesterday continued the trend towards rationalisation in the gold mining industry by bidding almost \$A81m (US\$55.3m) for rival mining group Forsayth NL.

Plutonic is bidding 25 cents cash a share for Plutonic and has already reached agreement in the company from FAI

Insurances at the same price. However, Forsayth shares quickly moved above the bid price, gaining 3 cents to 26 cents on Australian stock exchanges yesterday.

on the offer.

few cashed-up and debt-free West Australian gold miners has been looking for acquisition targets for some months.

shareholders to take no action Plutonic plans to fund its bid mainly through its \$A70m cash holdings, built up through pro-ceeds of the rich Plutonic

Forsayth directors advised

The company is one of the

offering prices. In contrast, Forsayth is Details of the deal, led by recovering from a string of losses, returning to the black with a \$A5.6m net profit in the

#### Turkish government to rescue Denizcilik Bank

By John Murray Brown in Ankara

DENIZCILIK Bank, Turkev's maritime bank, has become the second bank this year to be rescued by the government. Denizcilik's operations are being taken over by the stateowned Emiak Bank.

Emlak will take over Denizcilik's balance sheet, its 41 branches as well as more than 1,000 bank personnel. The bank had assets of TL2,314bn (\$279m) at the end of 1991. It suffered a loss on operations of

TL483bn in 1991. Denizcilik was earmarked for privatisation. However, like Tobank, taken over by stateowned HalkBank, the government did not find a buyer.

TL88bn, compared to a loss of

#### **Toronto luxury hotel** goes into receivership

By Robert Gibbens In Montreal

SUTTON PLACE, one of Canada's best-known luxury hotels and part of the Kempinski world franchise, has gone into receivership.

The owners are German investors in limited partnerships managed by Lehndorf, a Toronto property group which is trying to restructure heavy borrowings.

The 33-storey hotel, a Toronto landmark, carries about C\$30m (US\$23.3m) in debt, partly held by a banking group led by Fuji Bank

Sutton Park will continue to operate normally and has two potential buyers. Lehndorf

#### ENGLISH AND DUTCH INVESTMENT TRUST (Engels-Hollandse Beleggings Trust N.V.)

NOTICE IS ITEREBY GIVEN that a meeting of the holders of the Part alf, will be held at its offices at One Aldgate, London I/C3N 1RE respect of each of the resolutions to be put to the Extraordinary General Meeting of Shareholders of the Company to be held in Amsterdam on Thursday 17th December

One Aldgate, London ECSN LRK A copy of the Agreement dated 4th April 1929 together with agr centioned offices of Royal Exchange Assurance. Holders of PCs wishing to atten

A holder of PCs who has had issued to hun a Power of Attorney to enable at the HOM will not be untitled to vote at the Meeting. The quotum required for the Mosting as three holders of PCs present in person. If a quorum is not present within thirty minutes of the appointed time for the Meeting it shall stand adjourned to the same time and place on Wednesday 16th December 1992 and at which one or more PC holders present in person shall form a quenum.

# Established in Amsterdam

Certificates ("PCs") issued pursuant to an Agreement of 4th April 1929 (as arrended), for whom Royal Exchange Assurance act as trustees ("the Trustees") holding Ordinary shares in English and Datch Investment Trust ("the Company") on salay 9th December 1992 at 10.30am ("the Meeting") for the purposes of ering and if thought fit giving directions as to the manner in which the Trustees shall exercise the voting rights attaching to the Ordinary shares so held in 1992 at 10.00 hours ("the HGM") contained in the Notice for the HGM published

Dated this 2nd day of December 1992 ROYAL EXCHANGE ASSURANCE

temental thereto, copies of the report of the Meeting of 17th June 1992, nation of Management, nomination of Supervisory Directors and the proposed drawns to the Articles of Association are available for inspection at the above and vote at the Meeting must arrange to rictant from Hill Samuel Bank Limited at least three days before the Meeting Voting Certificates which will enable them to do so. To obtain Voting Cartificates holders of PCs mast deposit their PCs with Itill Samuel Bank Limited, to be held on deposit until after the meeting or any neat thereof. Forms for this purpose may be obtained from the offices of Hill Samuel Bank Limited, 45 Beech Street, London EC2P 2LX on request.

#### ENGELS-HOLLANDSE BELEGGINGS TRUST N.V. (English and Dutch Investment Trust) Established in Amsterdam

NOTICE IS ITEREBY GIVEN that the Extraordinary Gen Shareholders will be held on Thursday 17th December 1992 at 10,00 hours at the office of the Company, Keizengracht 674, Amsterdam.

Agenda: 1. Opening.

2. Report of the Meeting of 17th June 1992.

- Appointment of Management.
   Appointment of Supervisory Directors.

7. Any other busin 8. Closure.

Shareholders wishing to aucod the Extraordinary Moeting of the Company must leposit their Shares not less than seven days before the Meeting with Hollandse Koopmansbank N.V., Keizensgracht 674, 1017 FT Amsterdam or with Hill Samuel Bank Limited, 45 Beech Street, London PC2P 2LX. A deposit certificate will be issued to such Sharcholders which, upon surrender, will entitle them to vote at the

Holders of Shares registered with the Company in its Shareholders' Register mus inform the Board of Managing Directors in writing at least four days prior to the Meeting that they intend to attend the Meeting in person or by proxy.

Holders of Participation Certificates issued by Royal Exchange Assurance who wish

to attend and vote at the Meeting most contact the Trustee Department of Royal Fachange Assurance, One Aldgate, London ECIN IRE at least ten days before the Royal Exchange Assurance is prepared to issue a power of attorney for the same

umber of Shares held in trust as the Certificate Holders shall have deposited with Royal Exchange Assurance. Copies of the report of the Meeting of 17th June 1992 and of the Resolutions to be put before the Meeting will be available at the offices of the above named.

By order of the Board HOLLANDSE KOOPMANSRANK N.V.

AMSTERDAM

Market Myths and Duff Forecasts for 1992 The recession is even stockmarkets are in a buil trend; the US dollar will continue to recover.". You did NOT read that in *fullerMoney* – the (concotastic investment letter. Call Jane Farquharson for a sample Issue (once only) It tondon 71 - 439/4961 (071 In UK) or Fax: 71 - 439/496



#### International Bank for Reconstruction and Development

U.S. \$250,000,000

U.S. Dollar Floating Rate

Notes due February 1994 For the interest period 30th November, 1992 to 26th February, 1993 the Notes will carry an interest rate of 3.64635% per annum with a coupon amount of U.S. \$89.13 per U.S. \$10,000 Note, payable on

Bankers Trust Company, London

Agent Bank

B.T. SALES & SERVICES LIMITED

(Company Manher 790975)
DUCTING SUPPLIES (SHEFFTELD) LIMITED (Changeny Number 1583542) Principal place of business: 69 Curveed Read,

Shellidd 547SA NOTICE IS HEREBY GIVEN, PERSONA

Sention 48(2) of the Insolventy Act 1966, that a accessing of the metocared coedium of the above named Companies will be held at The Quaker Mooting House, St James Street, Shellfield on Thundry 10 December 1992 at 3.45 pm for the surpose of having laid before it a copy of the seport prepared by the administrative acceivers under Section 48 of the said Act. The meeting may, if it thinks fit, establish a commit exercise the functions conferred on ered committees by or under the Act. D J Stokes Joint Administrative | 18 November 1992

M:C Mortgage Funding Corporation No 2 Plc \$115,000,000 Class B-1 \$11,000,000 Class B-2

Mortgage backed floating

rate notes August 2023 For the interest period 30 November 1992 to 26 Februar 1993 the Class B-1 notes will bear interest at 7.7625% per annum. Interest payable on 26 February 1993 will amount to \$1,871.51 per \$100,000 note. The Class B-2 notes will bear interest at 7.9375% per annu Interest payable on 26

Agent: Morgan Guaranty Trust Company **JPMorgan** 

February 1993 will amount to \$1,913.70 per \$100,000 note.

£65,900,000 **CARPS III Limited** Secured Amortising Floating Rate Notes due 1999 For the three month interest period November 30, 1992 to February 26, 1993, the rate has been determined at 7,6375%. The interest payable

on the relevant interest payment date February 26, 1993 will be £1,477.62 per £80,245.54 principal amount of Notes.

By: The Chase Mackethia Back, N.A. Leadon, Agent Bonk

December 2, 1992

£150,000,000 HALIFAX **BUILDING SOCIETY** Floating Rate Loan Notes Due 1996 (Series A)

7.6426% 30th November 1982 31st December 1982 C 5,000,00 Not Credit Salase First Beaton Limited Appro.

To the holders of

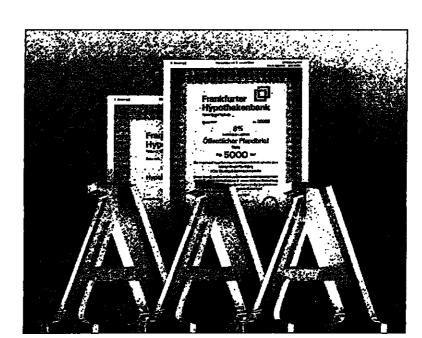
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Mortgage Capital Trust I

Collateralized Mortgage Obligations, Series A Class A-I Bonds Due 1st June, 2017 Notice is hereby given that the interest rate on the Class A-1 Bonds for the interest period 1st December, 1992 through 1st March, 1993 is

4.5375% per annum By: Bankers Trust Company, as Trustee.

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By Tracy Corrigan

THE derivatives operations of investment banks are in danger of slipping outside the jurisdiction of securities regulators, Mr Carter Beese, a commissioner of the US Securities and Exchange Commission,

warned yesterday. Speaking at a conference arranged by Risk magazine, Mr Beese said he was con-cerned that "current SEC capital rules bave created an incentive to run over-thecounter derivatives hooks out of unregulated affiliates". He said there was anecdotal evidence that securities firms had been shifting derivatives business offshore, where regulatory regimes were less onerous, or into off-balance sheet derivative units, out of the

reach of regulators.
While recognising there is "a fair argument to be made" that segregating risks into entities that do not hold customer funds and securities is a good policy, he warned that "if we follow current practice, regulators will end up stubornly standing guard over a shrinking core of the retail-related markets, while ceding growing portions of institutional and cross-border finance to the unregulated arena."

While a few specialist derivatives vehicles have been established so far, over half a dozen US banks and securities bouses are considering setting up such units next year.

Last summer, the SEC adopted risk assessment rules which give it new powers to look at the scope and nature of risks in such affiliates. Under the new rules, which come into force next year, firms have to file quarterly summaries that include a breakdown of their exposure in off-balance sheet deals,

 Speaking at the same conference, Mr Pen Kent, an executive director of the Bank of England, said concern over extra risks created by the growth of the derivatives markets had been overstated in some quarters. Derivatives markets "bave on balance reduced rather than increased risk," he said.

# Domestic and foreign enthusiasm greets UK's \$3bn Euro-issue

By Brian Bollen

THE UK government accelerated the pricing on its \$3bn 10-year Eurobond after what joint bookrunners Credit Suisse First Boston and

#### INTERNATIONAL BONDS

S. G. Warburg Securities described as a textbook distribution.

Demand was reported to be evenly spread across the far east, middle east, continental Europe and the UK, where there was slightly higher than expected interest from domestic institutions. Some of the UK investors are thought to have switched out of US Treasuries to buy the bonds. The issue, the biggest international dollar bond yet, was

priced yesterday, a day ahead of schedule, to yield 22 basis points over US Treasuries. This is at the bottom end of the indicated range, and is said to represent the tightest pricing yet for a sovereign 10-year

borrowing, other than on tax-

related deals. The coupon was

tember 3

set at 7% per cent.
The government was widely commended for the size and the pricing of the issue, which neatly rounds off the Eculobn foreign currency borrowing programme announced on Sep-Earlier market chatter,

which some bankers dismissed contemptuously, had suggested the amount might be as much as \$4bn to \$5bn, with pricing in the 18 to 20 basis points range. There was never any contem-

ation of an increase, said the bookrunners, despite the warm reception. There will be no further borrowing under the programme unless an unmissable opportunity presents itself to refinance the Ecu5bn revolving credit facility. The only reported signs of

disappointment came from houses who said their tickets were too small and from New York investors disappointed that the borrower did not opt for the global issue structure. Traders reported that good two-way activity in early trading after the issue broke syndicate confirmed its popularity

and liquidity. "We're naturally very feel that these fine terms reflect very well on the credit standing of the UK government," said Mr Ian Plenderleith, associate director of the Bank of England responsible for market operations.

Other deals in an exceptionally busy day were overshadowed by the UK's borrowing. The volume of equity warrant bonds from Japanese issuers caused some concern among lead managers. They noted, however, that the issues were helped by being relatively small and, in the case of three out of four of the dollar issues. being guaranteed by banks. The guarantees helped cut the coupons slightly on these deals from otherwise prevailing lev-

KfW International's £150m 51/2-year bond was described as a touch demanding in comparison with existing paper. KfW is understood to have swapped the proceeds of the BZW-led transaction into floating rate dollars at between 20 to 25 basis points under the London interbank offered rate.

The rash of collared floater issues continued with a \$150m notes that the government will

10-year deal for Eurofima, the Basel-based rolling stock company, through Goldman Sachs The issue's slightly long payment date is thought to be its one drawback, although Goldman Sachs reported it had been well received, particularly

in Switzerland. UBS Phillips & Drew reopened the collared FRN it launched earlier for Eléctricité de France, in response to existing demand. The amount was increased to \$150m from the original \$100m.

• Belgacom, the 100 per cent Belgian state-owned telephone monopoly, has become the first Belgian corporate borrower to be awarded a long-term triple-A rating for its debt, albeit only for debt denominated in Belgian francs. Standard & Poor's, the US

was launched yesterday through Générale de Banque and Banque Paribas. This marks the utility's first public borrowing in its new name and without an explicit

state guarantee, although S&P

credit rating agency, assigned the rating to a BFr15bn, eight-year 8.2 per cent bond which

NEW INTERNATIONAL BOND ISSUES Sook runner US DOLLARS US DOLLANS
United Kingdom
NGK Spark Plug Co.(a,c)+
Euroffma(b)+
Lion Corp.(d)+
Nippon Comeys Corp.(d)+
Electricité de France(e,b)+
Honen Corp.(c)+ 32.5bp CSFB/8G Warburg-214/112 % Yamaichi/ Nomura 50/25bp Goldman Sachs Int. 2002 1996 2003 1996 1996 2002 1996 1997 1997 Osiwa Europe Nikka Europe Honen Corp.(c) P Sunkyong Industries(f,g) P Columbus 3 Int.Finance(j) Salomon Bros.Int. 214/1.95% Swiss Bk.Cp.(Deutsch.) 7.375 101,7 1999 STERLING KW Int.Finance Inc. 25bp Barclays de Zoeta Wedd 29.994

100 100 Ohki Corp.(d)+\*\* Coupon pays 25th below 6-month Libor. Minimum coupon 5½%, maximum 8½%, c) Final terms fixed on 8/12/92, d) Final terms fixed on 7/12/92, e) Fungible with outstanding \$100m teamched on 4/1/92. Pius 16 days accuraci interest. If Final terms fixed on 3/12/92, g) Coupon indicated at 5½-8% and conversion premium at 3-5%, h) Callable with 60 days notice on 17/12/94 at 101% and on 17/12/95 at 100½%. I) Callable on 17/12/94 at 101% declining by ½% semi-annually. I) Senior tranche of \$100m issue, k) Junior tranche of \$100m issue, k) Junior tranche of \$100m issue.

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100.95

economic and political incentives to assure timely support".

BELGIAN FRANCS

called Régle des Téléphones et gium, international investors Télégraphes. Partly thanks to might be approached, particuthe size of the borrowing, the Belgacom was previously largest ever public issue in Bel- and Luxembourg.

larly those in the Netherlands

# French bonds rally as speculation increases over devaluation of franc

By Sara Webb in London and Patrick Harverson

FRENCH government bonds rallied up to half a point on hopes of lower interest rates. as the performance of the French franc in the foreign exchange markets continued to

#### Dealers said that as the GOVERNMENT BONDS

come under close scrutiny.

French franc came under pressure against the D-Mark moving from DM3.40 to approach DM3.41 - there was increased speculation that the French currency might be devalued or even pulled out of the European exchange rate mechanism, paving the way for the Bank of France to cut domestic interest rates.

The December bond future contract ended at 110.16, up 0.50, while in the cash market the yield on the bond due 2003

HOUSE INTERNATIONAL BOND CERVICE

ended at 8.26 per cent, against its previous close of 8.33 per

■ THE Bundesbank again stressed its commitment to tion, putting a dampener on several of the European gov-

a newspaper interview with Mr esbank president, who said there was no room for mone-tary policy easing in the nearterm. He added that German money supply growth and

to 91.92 as hopes of lower interest rates were dashed.

keeping domestic interest rates high in order to conquer inflaopening yesterday.

However, after a weak start

ernment bond markets at the The German government bond market fell in the morning following the publication of Helmut Schlesinger, the Bund-

The March Euromark futures contract fell sharply from 92.11

ment bonds picked up and prices closed either slightly

to the day, German govern-

firmer or little changed. The

	Fi	FIXE	D IN	EKE	ST INI	JICES		
	Dec 1	Nov 30	Nav 27	Nov 26	Nov 25	São Aest	High *	Loe "
GovtSecs (UK) Fixed faterest	92.90 107.92	92.56 108.01	93.44 108 38	93.75 108.66	93.98 108.89	85.98 95.84	95.54 110.26	85.11 97.15
Basis 100: Gove * for 1992. Gove Fixed Interest h	otrurrent.	Socumos compilation	high sinc on, 110,26	o compile ( 12/1 1/92)	tion:127 40	(3/1/75)	Igw 49.1	18 (3/1/75
ladices*		Nov 30	Nov	27	Nov 26	Nov 25	<b>i</b> 1	Nov 24
GBL Edged Barg 5-Day average		1550 161.9	129 149		133.1 155.2	156.6 160.3		185.0 163.6
" SE activity ind	ices reba	sed 1974						

Liffe bund futures contract, which closed Monday at 91.04, fell to a low of 90.93 and then traded up to 91.05 by late after-

Treuhand, the German priva-

tisation agency, issued DM4.0bn of 10-year bonds with a coupon of 7% per cent and at an initial price of 100.50. The bond was priced to yield 7.30 per cent at issue. Additional portions of the bond will be sold via the traditional bond consortium, the results of which are due today

Dealers said the issue was not well received. While the

issue is deliverable into the DTB bund futures contract, it will not be deliverable into the Liffe bund contract until the June 1993 delivery month.

■US Treasury prices held on to early gains yesterday morning. despite an economically bullish purchasing managers' report. By midday, the benchmark 30-year government bond was up & at 100%, yielding 7.566 per cent. At the short end, the twoyear note was up 1/32 at 9941. yielding 4.774 per cent.

Although the morning's economic news was predomi-

	ENC	IMAR	K G	OVER	NMEN	IT BO	NDS	•
		Coupen	Red Date	Price	Change	Yleid	Week	Month
AUSTRA	LIA	10.000	10/02	107,9339	•	8.78	8.78	8_98
BELGIUN	1	8.750	06/02	104,3800	-	8.07	8.01	8.18
CANADA	•	. 8.500	04/02	102.0500	-0.100	8.18	8.14	7.54
DENMAR	K	9.000	11/00	100.3500	+0.700	8.93	9.16	8.94
FRANCE	ETAN OAT	8.500 8.500	03/97 11/02	101,0971 101,8660	+0.352	8.16 8.24	8.21 8.25	8.17 8.18
GERMAN	Y	8.000	07/02	104.0400	+0.120	7.39	7.32	7.40
ITALY		12,000	05/02	93.8200	-0.425	13.591	13.54	13.60
JAPAN	No 119 No 145	4.800 5.600	08/99 03/02	101.4928 105.7594	+ 0.102 + 0.342	4.51 4.61	4.51 4.62	4.61 4.72
NETHERL	ANOS	8.250	08/02	104,8700	+0.210	7.51	7.40	7.58
SPAIN		10.300	06/02	88,9500	+0.025	12.70	12.58	12.46
UK GILTS	3	10.000 9.760 9.000	11/98 08/02 10/08	108-11 108-01 101-12	+7/32 +13/32 +17/32	7.54 8.51 8.84	7.18 8.36 8.89	7.07 8.13 8.58
US TREA	SURY .	6.375 7.625	08/02 11/22	96-04 100-17	+9/32 +13/32	6.93 7.58	6.85 7.56	- 6.74 7.59
ECU (Fre	nch Govi)	8.500	03/02	97.8500	+0.190	8.84	8.85	8.82
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dents.) Prices: US, UK in 32nds, others in decimal

nantly positive, which is usually bad news for bonds, the market managed to post solid gains at the long end.

This was primarily because investors had discounted the ment's index, which climbed day's statistics, which included from 50.6 in October to 55.0 last

9 Debs & Laurs (62) 122.16 +0.80 121.19 2.24 11.13 16 Least 17

tax at 12.5 per cent payable by non-resi Technical Data/ATLAS Price Source

the October index of leading economic indicators, which rose 0.4 per cent, and the November National Association of Purchasing Manage

month. Both sets of data were evidence of accelerating economic growth, but market sentiment remained upbeat due to confidence that the recovery will not re-ignite inflation.

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5 years 9.63 = 9.60 15 years 9.99 10.16 25 years 10.16 10.25

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■UK government bonds ros about % of a point ahead of today's £2.5bn gilt auction. making up some of the ground lost on Monday. Dealers noted a squeeze on gilt prices ahead of the auction of the 8 per cent gilt due 2003. Domestic investors are expected to dominate at the auction.

■JAPANESE government bonds closed higher as the sharp fall in the stock market yesterday prompted renewed speculation about lower interest rates. The Nikkei stock average ended down 370.61 points at 17,313.04, leading to hopes that the Bank of Japan will ease monetary policy.

The benchmark No 145 opened with a yield of 4.65 per cent and moved to 4.60 per cent before ending at 4.62 per cent.

SHOULD THAT SAME

#### **MARKET STATISTICS**

	FT/ISI	AN	NTE	RN	ATK	NAL BOND SERVIC	E			
Listed are the latest international	bonds for 1	eftich d	iere is a	n ade	quate s	econdary market. Late	est price	a at 7.05 p	m on De	cember I
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RISES AND FALLS YESTERDAY Other Fixed Interest. Commercial Industrial Financial & Property Dil & Gas 410 Totals 633 1,629 LONDON RECENT ISSUES EQUITIES Am mt Lates, Pard Remark Date High Lors 118% 100 249 250 103 33 92 161 22 14 170 130 26 16 238 F115 - 174

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TRADITIONAL OPTIONS							
First Dealings	Nov 23	3-month call rate indications are					
Last Doalings	Dec 4	shown in Saturday editions.					
Last Declarations	Feb 25	The report was not available from					
For selllement	March 8	source yesterday.					

#### FT-SE ACTUARIES INDICES

The FT SE 100, FT SE Mid 250 and FT-SE Actuaries 350 indices and the FT-SE Actuaries industry Backets are calculated by The international Stock Exchange of the United Eingdom and Republic of Ireland Limited, 9 The International Stock Exchange of the United Kingdom and Republic of Ireland Limited 1992, All rights received.

The FT Actionles All-Share Index is calculated by The Financial Times Limited in compinetion with the Institute of Actuaries and the Faculty of Actuaries.

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Norweb advances 11% to £37m

Ken Harvey: staff cuts and reduced loss in the supply side helped

Smith & Nephew in £46.5m Nivea deal

In the first half contracting

incurred losses of £900,000. The

aim is to be back in profits

Mr Harvey said the supply

business was expected to make

profits this year. Non-franchise

customers were up 58 per cent in the first half. Tariff

increases next April would be

Retail profits fell from £3.9m to £1.6m, the result of cost

inflation outstripping a 10 per

its part of the brand.
"This is part of a wider strat-

egy to focus on our healthcare

businesses and yet maintain

our critical mass in the con-

sumer business in the UK," Mr

Smith & Nephew's Nivea

sales were £20m last year.

Beirsdorf had sales of over

£300m in the rest of the world.

Mr Robinson said the sale

represented a p/e multiple of 29

By Raymond Snoddy

television trader, whose job it

is to please viewers through any channels of any medium in

any country," Mr Dunn said.

have revenue of £30m. Thames'

brewing, hotels and property group negotiating a financial

restructuring with its banks,

has won an extension of the

standstill agreement on its bor-

rowings until December 18.

This allows it to continue trad-

ing during the discussions.

The standstill is intended to

Huntingdon

declines

to £14.4m

**HUNTINGDON** International

Holdings, the engineering and environmental services group,

announced a fall in pre-tax

profits from £16.9m to £14.4m in the year to September 30. Profits in the final quarter

amounted to £4.22m against

Revenues for the year

improved from £123m to £150m

and to £40.6m (£34.6m) in the

final three months, with sub-

contract costs at £9.8m

(£7.69m) and £3.19m (£2.68m)

Earnings per share worked through at 11.5p (14.6p) and 4.3p (3.4p). An unchanged final dividend of 1.9p is proposed to

respectively.

By Maggle Urry

of £100m next year

Robinson said.

well below inflation.

The manpower reductions in

distribution mean that the

company has cut its staff there

by 500, half way into a five-

year programme by which it intended to shelve 700.

Further job losses are in

prospect in the contracting

ousiness where the company is

negotiating a new terms and

conditions package with unions, and wants to cut the

650-strong workforce by about

countries where it owns the

brand and it will continue to

manufacture in Australia and

South Africa where Beirsdorf

Mr John Robinson, chief

executive, said that because

profits from Nivea were rela-

tively low, the interest on the

sale proceeds combined with

the profits from distribution

would be greater than the prof-

its stream from ownership of

Macquarie said Hill Samuel

had confirmed its intention to

retain a 15 per cent sharehold-

ing "for the foreseeable future subject to price." A Hill Sam-

uel representative will join the Macquarie board.

Mr David Clarke, executive

chairman of Macquarie, said

his bank's equity base of A\$300m exceeded present

requirements or likely future

needs, and the timing of the

capital adequacy ratio at Sep-

tember 30 was 12.57 per cent, and would have reduced to

11.69 per cent had the buy-back

been implemented at that date;

the Tier I capital ratio would have been reduced to 9.62 per

These ratios compared with

a Reserve Bank minimum

requirement of 8 per cent ade-

quacy overall and 4 per cent

Issued fully paid or credited as fully paid £1,806,885

HENRY COOKE, LUMSDEN pk Crowne House 56/58 Southwark Street

SEI IUL

for Tier 1 capital.

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and Republic of Ireland Limited (the "London Stock Exchange"). Application has been made to the London Stock Exchange for the whole of the issued share capital of Tadpole Technology ple ("the Company"), which will be in issue following the placing, to be admitted to the Official List. It is expected that admission will become effective and that dealings will commence on 7 December, 1992.

Tadpole Technology plc

[Incorporated and registered in England solder the Companies Acts 1948 to 1981 - No. 1760839

PLACING

of 7,426,098 Ordinary shares of 10p each at 65p per share payable in full on application

HENRY COOKE CORPORATE FINANCE LTD

Details relating to Tadpole Technology plc are included in the Companies Piche Service available from Extel Financial Ltd, 37-45 Paul Street, London ECZA 4PB, from 2 December, 1992. Copies of Listing Particulars relating to the Company may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 4 December, 1992 from the Company Announcements Office. London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London (by collection only) and up to and including 16 December, 1992 from the registered office of the Company, Unit 330, Cambridge Science Park, Milton Road, Cambridge CB4 4WQ and from:

2 December, 1992

He said Macquarie's overall

buy-back was appropriate.

has no production facilities.

provisions following an expan-

sion into out-of-town stores.

Shops are performing "better than expected" in the run-up to

ment in combined cycle gas

turbine generation and in retailing. The shares have suf-

fered in recent weeks because

of the CCGT links; but they

edged ahead slightly yesterday

attempts to improve cashflow

vourable decisions by the regulator. City expectations for full-

year pre-tax profits vary widely

around £150m but the more

important figure is the divi-

dend. The consensus is that

this is likely to be about 19.8p,

giving a yield of 5.7 per cent,

about the average for regional

times and his company was

also retaining an income

Smith & Nephew's consumer

products division, which

includes its Nivea brands, was

hit by recession in the UK.

This division helped restrict

the increase in pre-tax profits

By Michael Smith

NORWEB, the Manchester.

based electricity company, said

yesterday it planned for real growth in dividends of 6 to 8

per cent until the end of the

century, as it unveiled an 11

The performance was helped

by staffing cuts - in distribu-

tion 100 jobs were lost against

a five-year plan of 700 - and a reduction in losses in the sup-

ply business from £25.6m in the first half last year to £12.9m.

Separately, the company indicated resistance to signing

long-term contracts with gener-

ators for coal-fired electricity

prior to the completion of the government's review of energy policy scheduled for publica-

In the six months to Septem-

ber 30, Norweb recorded pre-

tax profits up from £33.4m to £37.1m on turnover ahead from

2575.6m to £610.8m. Earnings per share were 15p (12.9p) and the interim dividend is raised to 5.9p (5.3p). In distribution, under-recov-

ery in 1991 and "prudent" pro-visions meant that operating profits were down from £60.1m

to £50.3m. Underlying growth was 6 per cent in profit and 0.8

per cent in units, said Mr Ken

SMITH & NEPHEW, the

healthcare and toiletries com-

pany, has sold its share of the

Nivea skincare product brand to its joint venture partner,

Beirsdorf of Hamburg, for

The UK-based company will

continue to distribute Nivea

products in the UK, South

Africa and Commonwealth

By Bruce Jacques in Sydney

HILL SAMUEL the UK merch-

ant bank owned by TSB Group, will halve its stake in Mac-

quarie Bank, the Australian

financial services group, to 15 per cent in a deal worth almost

an undertaking to the Austra-

lian government in 1985 when

Macquarie was granted a bank-

16.3m shares at A\$3.25 each.

ing licence, would involve

Macquarle plans to buy back

7.7m of the shares with the

remaining 8.6m going to Australian institutions which have

already expressed interest in

The proposal is subject to

approval by Macquarie share-

holders but has already been the go ahead by the Reserve

Bank After the deal Macquarie

will no longer be classified in

Australia as a foreign bank.

The sell down, in line with

A\$53m (£24m).

the deal

Authorised £2,800,000

PO Box 369 No. 1 King Street

Manchester M60 3AH

Hill Samuel to halve

stake in Macquarie

Bank in A\$53m sale

Harvey, chairman.

By Richard Gourlay

tion in January,

per cent rise in interim pre-tax

HENRY COOKE CORPORATE FINANCE LTD

on 15th December 1992, to facilitate the preparation of the payment of the half-yearly dividend on 31st December 1992. By Order of the Board

M.A. Newman, Financial Director and Company Secretary

#### maintain the total at 2.775p. National Express offer oversubscribed

Strong interest from private investors has led to an oversubscription of the offer for sale of shares in National Express, Britain's biggest coach company.

to only 6 per cent. The group sees its greatest potential in its core orthopaedic and wound bandaging healthcare division. Thames TV forecasts turnover in excess

studios at Teddington should bring in £5m.

UK Gold, founded by Thames THAMES Television, which ceases to be an ITV broadand the BBC would, Mr Dunn caster at the end of this month, forecast, be worth as much as all but the largest ITV compa-nies by the end of the decade. expects a turnover of more than £100m next year. Mr Richard Dunn, chief exec-Mr Dunn admitted last night utive of the largest ITV comthat he expected to lose in "the pany, outbid by Carlton Televi-sion, made the forecast last and destructive" auction for night at the Royal Television ITV franchises. "We bid the maximum the London weekday licence was worth to us, close "We have moved within 12 to £33m per annum. I would months from team-player pubnot have bid any more," he lic service broadcaster to sole

> Mr Dunn detailed how there were several series of talks for the sale of Thames to Carlton but that each time discussions collapsed on price,

Thames expects its television production business next year to bring in between £45m and Mr Dunn said if Carlton had £55m. Its international distri-bution arm should have a turnacquired control of Thames it would have had no qualified over of £15m while Reeces, its rival in the auction and "could US production arm, should have saved itself £43m per year for 10 years".

**Control Securities extension** cover the period when the banks' credit committees are Control Securities, the coming to decisions over the restructuring. The standstill is likely to be extended again

> for documentation to be finali-The group has debts of £259m. Its shares have been suspended at 16%p since October last vear.

Details of the allocation will

be announced today, but it is

likely that some applications, particularly the larger ones,

will have to be scaled down.

Dealings in the shares begin on Thursday December 10.

Rentaminster, the USM-quoted supplier of business services,

including the provision of sales

and management training courses, yesterday requested

the temporary suspension of

tion of the company's financial

The 5p shares were at the

year's low of 4p when

Sterling Publishing

recovery continues

suspended, against a 1992 high

Recovery at Sterling Publish-

ing Group, publisher of annu-

als and magazines, continued

in the six months to September

30 with pre-tax profits up from

on turnover from continuing

activities up from £13.6m to

214.78m. Interest charges were

The outcome was achieved

£571,000 to £1.04m.

Rentaminster

suspended

of 13p.

thereafter to allow time

#### | Ex-Spring Ram chiefs cent rise in sales in high street shops and "mainly" one-off to launch new venture

By Jane Fuller

• COMMENT A GROUP of ex-Spring Ram executives, led by co-founder Mr Bob Murray, has got With so much uncertainty surrounding the electricity sector, the regional companies will be together to launch a home products company that will doing their best in the next few include kitchens and bathweeks of results to make the most of their dividend potenrooms - the territories where their former employer has tial. Norweb, the first to report, has set a high target for flourished. Mr Murray, who resigned growth, which is perhaps just as well considering its involve

from Spring Ram Corporation in 1990, has gathered four of his former colleagues in a company called Omega. They are: Mr Francis Galvin, who was the main board director responsible for kitchens; Mr Martin Croxen, ex-manag-

as the market approved the ing director of the property subsidiary Ramfield; Mr Henry Johnston, ex-production direc-tor at Spring Bathrooms; and nearly half of household customers are now paying through budget plans - and minimise the chances of unfa-Mr Newton Winfield, ex-managing director of Ram Bath-The four, who left between

October last year and Febru-ary this year, say their departures were unrelated to prob-lems that have since emerged at another Spring Ram subsidiary, Balterley Bathrooms, causing considerable damage to the group's share price in the past few weeks.

Because a dispute developed

last winter over whether some of them should serve out two years' notice, Mr Galvin and the others concerned are legally bound not to sell prodncts competing with Spring Ram until May 7 next year.

Meanwhile they are about to move from Leeds to an indus-trial park off the M62 to continue planning the launch of various consumer products. The portfolio of brand names acquired so far includes Hepplewhite Kitchens, Taps UK, Thomas Hope, Thomas Shera-ton and Leeds Pottery Com-

As with Spring Ram, building factories on greenfield sites will be part of the formula. But they say Omega will be more diversified than Spring Ram and "pan-Euro-

pean".
Factory building is due to start next year and the first products are expected to come

#### Sale Tilney near to deal on refinancing By Maggie Urry

SALE TILNEY, the lossmaking mini-conglomerate, is close to agreement with its banks on a financial restruct-

uring. The group's borrowings total about £24.5m. The deal is believed to involve a debt-for-equity swap which would dilute existing shareholders. Any proposals will have to be put to shareholders but the group's

problems may give them

little option but to approve the The group has interests in food, industrial products, insurance and financial services. Its net liabilities at the end of its half year, May 27, were £11.6m and it incurred a pre-tax loss in the period of £2.5m, after losing

24.45m in the year to November 29 1991. A facility was agreed with its banks, led by National

Westminster, in January 1991 shortly after Mr Andrew Coppel joined the group as chief executive. This facility expired on Monday, hence yesterday's

#### Move into eastern Europe helps Oriflame leap 79% film to the overall operating planned a shift in emphasis

By Peggy Hollinger

A LUCRATIVE eastern European market and the acquisition of Sweden's leading pharmaceutical cosmetic brand helped to boost interim pre-tax profits at Oriflame International, the direct sales cosmetics company, by 79 per cent to £4.2m. Sales for the six months to September 30 rose by 40 per

cent to £37m. Mr Robert af Jochnick, the chairman and one of two Swedish brothers who set up the company 25 years ago, said the move into eastern Europe had been "going like an absolute rocket". Oriflame set up a group called Oresa as a separate company in 1990 and holds

a 25 per cent stake. Oresa, which sells Oriflame products, contributed some Jochnick said the group

return of £4.6m, compared with

The acquisition of Aco, the leading cosmetic brand with 75 per cent of cosmetic sales in Swedish pharmacies, boosted the operating return by between £1.5m and £2m.

Purchased for about £10m in January, Aco had "developed . . . beyond our expectations. said Mr af Jochnick. Oriflame planned to introduce the brand into pharmacies in the rest of Europe with special emphasis on the east.

In the direct sales division, Oriflame's core business, the main Scandinavian market had remained "very solid". However, trading in the UK, the group's second largest market, had been more difficult. Mr af from a middle to up-market range to a middle to lower

market. The mail order divisions in France and the UK had incurred minor losses and were

likely to be discontinued. Mr of Joehnick said that in western Europe, the group still faced the challenge of "showing a continuing improvement in sales and profits" of the core business. However, he was optimistic that Oriflame would show a "very healthy increase in sales and profits" this year. given the inclusion of both Aco

and eastern Europe.
The dividend was maintained at 4p, reflecting "our determination to maintain a strong balance sheet". Earnings per share rose by 66 per cent to 6.8p.

#### Leeds 35% ahead to £5.5m

trade." Mr Wade said.

By Paul Taylor

Yorkshire-based textile dyer and printer, reported a 35 per cent increase in full year pre tax profits. It is proposing to raise its dividend by 13 per cent and make a 1-for-2 scrip

For the year to September 30 profits increased to £5.53m (£4.11m) helped by higher sales in the Middle East and further growth in its non-apparel business. Turnover grew by 31 per cent to £41.3m (£31.4m).

Earnings per share increased to 33.1p (25p) out of which the group plans to pay a final dividend of 7.5p (6.75p) lifting the

total to 11p (9.75p). Mr Robert Wade, chairman and managing director, said all seven of the textile operations posted increased profits. Although the UK retail sector remained difficult because of weak sales, the group increased market share in a number of areas.

"The need for us to maintain this improvement is paramount, as the pressure on margins is relentless wherever we

Last month an arson attack LEEDS GROUP, the West at Walsden Printing damaged some of the printing machines. Although it will be some weeks before full production can be resumed. Mr Wade said the group was fully

insured and there should be no

impact on profits. Among the non-textile operations Leeds Leasing has been concentrating on protecting its exposure to bad debt. and has reduced new business written by 9 per cent. However. the benefit of lower interest rates and the disappearance of many competitors helped profits increase to £285,000

(£124,000.) In March West Yorkshire Insurance had a 1-for-2 rights issue which resulted in Leeds' stake falling from 34.7 per cent to 23 per cent. Leeds did not take up its rights, allowing a fellow shareholder, CNA International Reinsurance, which underwrote the issue, to increase its holding to 41 per

cent. Mr Wade said the outlook for the group "continues to be dominated by difficult condi-

tions in most world markets" However, he added: "While it is harder than ever to anticipate the future, the new financial year has started well, and prospects for the first half are not without promise."

#### COMMENT

Leeds has maintained its reputation as a recession-buster. Its core textile printing business has benefited from diversification away from the fickle apparel business, with moves into printed furnishing fabrics. curtains and military camouflage. The balance sheet is in good shape with the £2.5m in cash at the end of the September almost exactly offsetting debt. Meanwhile the group has reduced its exposure to the insurance sector by not taking up the rights issue at West Yorkshire. Pre-tax profits should climb to about £6m this year and carnings could reach almost 36p a share producing a prospective pre of about 14.3. This is a quality stock in an unfashionable sector which. despite its run-up in the last two years, is still a

#### BSS feels the chill of recession

Mr Alan Milne, finance direc-

supplier whose key assets BSS

but only \$286,000 in operating

By Matthew Curtin

September.

THE BSS Group's new position as the UK's second largest distributor to the domestic heating market provided it with little insulation from the recession in the half year to

Pre-tax profits tumbled 21 per cent to £4.08m (£5.16m). That was in spite of a 7 per cent increase in turnover to £112.5m (£104.8m) and a sharply reduced interest bill, down at £776,000 compared

profit. Overall operating profit fell to £4.85m (£6.23m). gration with BSS's domestic heating and plumbing division would be completed by March. The division would contribute

Mr Milne said Cadel's inte-

tor, said that Cadel - a rival loss-making domestic heating was weak in all the sectors BSS served. The purchase of Cadel had limited the impact of a 4 to 5 per cent fall in domestic bought from the receiver for £19.1m in June - contributed £14m in revenue in the quarter demand, and increased market share helped offset an 11 per it was under BSS management,

by next year. He said demand

cent drop in industrial and commercial demand. Mr Milne said: "We are ho ing for growth in 1993-94, but it is too early to see any sign of

an upturn yet." A 5.75p interim dividend is maintained. Earnings per share fell from 16.4p to 11.44p.

at least half of group turnover

#### Acquisitions behind 26% growth at Prospect

PROSPECT Industries reported a 26 per cent increase in pretax profit from £3.53m to £4.44m in the year to Septem-Prospect's shares climbed 10

per cent from 14%p to 16%p. Mr Philip Wilbraham, chairman, said the group, formerly an engineering components supplier, had completed its transition "from a company to being a group serving the power generation and process industries".

fell from 277p to 221p over the

Net revenue for the year to the end of October was lower

at £1.84m (£1.92m) for earnings

per share of 10.84p (11.32p). An

12 months to October 31.

because the results included a 12-month contribution from its core operation Dunn International bought for £13.4m in May last year; six months from Greenbank, a pipeworks supplier, bought for £2.4m in March, and two months from Davenport, acquired for

Turnover jumped to £52.5m (£30m), to which engineering services contributed £34.4m and manufacturing £18m. Operating profit increased to £5.03m (£4m).

31 1992.

ously written off.

1.46p (2.36p).

per cent.

operating loss of £1.95m (£2.17m). Losses per share were

Reorganisation, improved

trading at the screen ink com-

pany, and sale of the loss

making Dutch subsidiary

enabled Gibbon Lyons to lift

its interim pre-tax profit by 47

Surge to £712,000

at Gibbon Lyons

A final dividend of 0.5p He noted that year-on-year makes a total of 0.75p. Earn-comparisons were difficult ings per share were 2p (2.68p).

toes for shock of contentional for the representation of the content of the content of the representation of the content of th £1.65m in the year ended May Of the loss, £2.2m related to Tavern Leisure, a subsidiary disposed of during the year for a net consideration of £2.24m. An extraordinary loss of £1.99m arose on the disposal after deducting goodwill previ-Turnover in 1991-92 came to £3.38m (£8.77m) and led to an

to resistant or correction shall four acous pressure to resistant or correction shall four acoust pressure acceptance approximately heart-four days of trading Accordingly, due to the possibility of the trevision and/or correction, no retarcia should be facilitied to the case as they produce the produce of the case as they produce the produce of the case as they produce to the case as they produce the case as they produce the case of the case of the produce according a rangitudents. It is dependent upon the dissertmentation of Pool Purchase Picco Futther advantagement of Pool Purchase Picco Futther and Po

Loan Stock

Interest Rate 7.1875% per annum Interest Period 1 December 1992 to i March 1993

Midland Bank plc

#### **NEWS DIGEST**

sharply down at £654,000 (£1.01m). The interim dividend is increased from 0.5p to 0.6p, payable from fully-diluted

earnings of 1.5p (1.1p). If results for the full year match expectations, the board expects a comparable increase in the final dividend.

#### Lyons Irish shows 11% rise to I£4.29m

Lyons Irish Holdings, the cash-rich Irish tea and coffee wholesaler, has reported an its quotation pending clarifica-11.5 per cent increase in pretax profits for the 28 weeks ended September 19 1992.

> I£4.29m, or £4.68m, on turnover ahead 3 per cent to I£13.5m (IE13.1m). As in previous years, invest-

ment income contributed sig-nificantly to the result, accounting for I£1.37m (I£1.15m). Earnings per share rose to 12.95p (11.64p) and the interim dividend is lifted to 3.15p (2.85p).

#### **Dundee and London** net assets lower

Net asset value for Dundee and London Investment Trust

unchanged final dividend of 8.2p is recommended for a intained total of 12p.

ACT Group yesterday placed expenses.

The rise was from I£3.85m to part the acquisition of NMW Computers which was declared

ACT £8.85m placing for NMW purchase

6,495,240 new 10p ordinary shares at 137p per share to raise about £8.85m cash, net of Net proceeds from the placing will be used to finance in

Application will made for the new shares to be admitted to the Official List. It is expected that dealings in the shares will

unconditional on Monday, and

to retire NMW's bank indebted-

#### Millwall losses reduced by £1m

Millwall Holdings, which runs the First Division football club and other activities, cut its loss from £2.67m to

The group's principal activities are the manufacture of printing inks and related prodcommence on December 8. ncts.

Turnover was little changed at £11.55m (£11.45m). However, the pre-tax profit worked through at £712,000 (£483,000)

after reorganisation costs of £104.000. to 4.4p (3.1p) and the interim

Earnings per share improved dividend is again 2p.

SmithKline Beecham PLC Floating Rate Unsecured 1990/2010

Agency Bank

TEREST INDICES 400 

.

By Vanessa Houlder. **Property Correspondent** 

MEPC, the UK's second biggest property company, yesterday underlined the weakness of property markets across the world by announcing a 23.5 per cent decline in net assets per share from 608p to 465p in the year to September 30.

Pre-tax profits fell by 23.5 per

cent from £143.3m to £109.6m in the period, which Mr James Tuckey, managing director, described as "a dreadful year for the property industry.

Sir Christopher Benson, chairman, said that there was "precious little evidence of any improvement in our markets. although he stressed the resilience of the group, which has three quarters of its UK income secured by leases running beyond the end of the cen-

tury. Sir Christopher sharply criticised the government's atti-

tude to the property industry concerning issues such as the levy of rates on empty buildings, the proposed register of contaminated land and lease-Taken together "they further

threaten the stability of the property market," he said. The value of MEPC's properties fell by 12.5 per cent overall. The UK properties, which accounts for four-fifths of portfolio, fell by 12.6 per cent, while those in Continental Europe, Australia and the US fell by 15 per cent, 15.7 per

MEPC said 1992 was a year of consolidation, in which it com-pleted its development programme and reduced its worldwide vacancy rate from 19 per cent to 8 per cent.

cent and 5 per cent respec-

In particular, MEPC has found tenants for 60 per cent of Alban Gate, its flagship development in the City of London.

Concern that Chemical Bank, the largest tenant in the building, might pull out of this week when it began talks with MEPC about eradicating the break clause which allows it to cancel its lease after one

Although rental income increased by 4 per cent, pre-tax profits fell as a result of lower property trading profits and an increase in finance charges from £79.7m to £107.0m. Gearing increased to 82 per

cent despite investment sales of £127m. MEPC yesterday con-firmed that it has sold a building in London's Finsbury Circus to DIFA, a German property fund, for about £73m. Earnings per share fell by 22.7 per cent from 31.3p to 24.2p. An unchanged final dividend of 14.75p net was proposed, making a total of 20p net for the year.

See Lex and People

# Trafalgar steers conservative path to a depressing result

MR ALLAN GORMLY, the new chief executive of Trafalgar House, said there was an element of clearing the decks before reporting yesterday's full-year results.

"We have properly taken a somewhat more conservative view of the accounts as a result of recent management changes. It would have been surprising if we had not looked at this in a different way."

However, while the City expected poor results, the pretax loss of £30.3m for the year ended September 30 was worse than most analysts predicted. Exceptional property writedowns of £138m were also big-

ger than expected. Of the total write-down, £70.7m was charged at operating level, £46m was reflected in results of associated companies and £21.3m was included in the

The loss after taxation rose

Authorised

₹3,800,000.00

London EC2Y 9DS

Pannure Gordon & Co. Limited

ا باران - فران

,这一句话,我就是这种的一个话,这是一个好像我就是我们的,我们就是这个时候,我们也没有一个时间,我们也没有一个时间,我们是这一个时间,我们也会会一个时间,这个时间,我们 1997年,他们就是这一个时间,我们也是我们的,我们就是我们的我们的,我们就是我们的,我们就是我们的,我们就是我们的人们的,我们就是我们的人们的人们的人们的人们

to £80.6m because of the substantial advance corporation tax write off of £40.3m. The group has not been able to make sufficient profits to offset

against its ACT. Of the company's gross ACT surplus of £183.8m to be offset against future UK corporation tax liabilities, £31.8m has been offset against deferred taxation. Some £2.7m, arising from the final dividend, is carried as a debtor in the balance sheet and the rest has been written over to the profit and loss account over the past few

Exceptional write-downs and the ACT write-off reduced shareholders' funds from £684.6m to £542.2m.

Engineering was the one bright spot. The division's operating profits rose from £56.9m to £89.4m on increased sales of £2.4bn (£1.5bn). Davy corporation, which Trafalgar took over last year

after it ran into severe finan-

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to subscribe for or purchase any of the Ordinary shares. Application has been made to the London Stock Exchange for the

whole of the Ordinary share capital of Hunters Armley Group PLC ("the Campony") to be admitted to the Official List.

HUNTERS ARMLE

(Incorporated and registered in England and Wales - Registered Number 2451966)

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Panmure Gordon & Co. Limited

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Share capital following the Placing

Ordinary shares of 10p each

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Finacial Services Limited, 37-45 Paul Street, London EC2A 4PB from 3.00pm on 4th December 1992.

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4th December 1992 from the Company Announcements Office, the London Stock Exchange, London

Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2 and on any

weekday up to and including 16th December 1992 from:

2nd December 1992

This adventisement has been approved by Pannaue Combon & Co. Limited, a member of the Securities and Futures. Indiviny and of the London Stock Exchange.

cial difficulties converting the Emerald producer oil rig, contributed £30m. Midland and Scottish Resources, the original customer for the rig, is leasing it from Trafalgar for \$65,000 (£43,000) per day. But MSR had failed to meet purchase conditions for Trafalgar to pay former shareholders in Davy their second takeover

> Overseas orders account for more than 60 per cent of the engineering division's £2bn The construction division suffered a fall in profits from

payment, totalling £54m.

£16.9m to £10.1m on reduced sales of £785.8m (£928.4m). Profits from shipping and hotels fell from £36.9m to £25.3m. The group is still looking for a partner to help it restructure the shipping fleet. Trafalgar said the results should be considered in light of

last year's restated pre-tax loss

Issued and fully paid

Hunters Analey Group PLC

Ring Road, Seacroft

Leeds LS14 INH

₹2,037,333.30

#### Shares fall 17p as turnround fails to meet company's expectations **Tomkins** cash call attracts

RACAL ELECTRONICS, the data communications, radio

TOMKINS, the industrial

acceptance

90.42%

congiomerate, received accep-tances in respect of 90.42 per cent of the 335.78m shares on offer through its rights issue to help acquire Ranks Hovis McDougall. The remaining 32.15m

shares not taken up have been placed with shareholders. The first payment under the rights became payable on Mon-day with the last date for acceptance of the rights issue. Tomkins £653m cash call is the third largest fully under-written rights issue in the London market, behind BT and Rine Arrow.

Tomkins shares edged 3%p higher yesterday to 232p above the see-through price at which its cash and paper offer for RHM is worth more than its 260p cash alternative. Mr Greg Hutchings, Tomkins chief executive, said he

was "delighted with the level of support from shareholders". The first closing on its bid for RHM is on December 7 ahead of which the company needs approval for the deal at

an EGM on Friday. The recent rise on the Tomkins share price means the share and cash offer may be better value than the cash alternative and could leave the company with low gearing, after payment of the second tranche of the rights issue.

Racal back in the black with £23m By Richard Gourlay lost £3m in the first half after

demerger of Chubb. and network services group,

yesterday reported the expec-ted turnround but not to the extent anticipated by Sir Ernest Harrison, its chairman. Operating profits for the half year to October 9 increased by 28 per cent to £26.8m while at the pre-tax level a loss of £2.4m was turned into profits of

The interim dividend of 1.5p is 3.4 times covered and comes from earnings per share up Racal-Redac, the computeraided design systems business,

£23.1m. Sales declined 6 per cent to £448m.

appearing to be on target for break-even at the time of the

The data communications division produced operating profits of £4.3m against a loss of £1.78m. This was cut on sales of £173m (£178m) and included profits for the first time of £2m from the Government Network Services arm. Mr David Elsbury, chief executive, said the market had to remember that data communi-

volume in the second half Radio communications improved its margin by two percentage points to 16 per cent. Profits were £12.5m Following the demerger of

Chubb Security the result included interest receivable of £4.1m, an £11.6m swing from the £7.4m charge last year. The group also took high excep-tional charges of £7.78m, covering redundancies, although it was half the figure for the

same period last year. Net debt was reduced by positive cash flow from a proforma £61.2m, at the time of the demerger, to £59.7m after £18m of capital expenditure.

O COMMENT cations always enjoyed greater While these figures were

broadly in line with expecta-tions, the market remains concerned that Racal's biggest division, data communications. has still not convincingly

turned the corner. And Redac again disappointed, turning in a loss where break-even was expected. Yesterday's share price fall - down 17p to 154p - has much to do with the shaving of full-year forecasts that this triggered and some profit taking after a strong run up in the share price. But earnings growth is still good and the possibility of a bid - the prize being the potential for raising data communications' margins — still cannot be ruled out. Even with shaved full-year forecasts of £50m, giving earnings of 11.1p, Racal is still on a slight prospective dis-count to the market and good

value as it started its recovery

# Chubb margin rebuilding locked on course

CHUBB SECURITY, which was floated off from Racal Electronics in October, yesterday said its strategy of rebuilding margins and cutting costs is on course.

The group reported pre-tax profits up 92 per cent at £26.9m for the half year to October 9 on sales down 5 per cent at £328.3m. Earnings per share rose from 2.09p to 5.44p and the group is to pay a 1.5p interim dividend.

Mr David Peacock, the chief executive who has overseen a rapid turnround in the company's fortunes, emphasised that Chubb, like Racal, has a policy of paying a dividend that is 2.5 to 3 times covered at the full year.

Mr Peacock said that he did not think the security market was growing, in spite of rising crime rates. "I think the market is still steady and our job is to increase

our market share but we must recognise we are in a recessionary environment." he

Chubb had a 3 per cent share of a world-

wide market worth £23bn.
In the electronic security area, where the group sees most growth, the intention was to increase the 7.5 per cent share of the world-wide market, worth 25bn. by 2.5 percentage points over the next two years.

Chubb's tax rate came down from 56 per cent to 41 per cent and Sir Ernest Harrison, the chairman, said he expected this to be 36 per cent "over a period of time". Net debt was reduced from a pro-forma £60m at the time of the demerger to

238.6m, giving gearing of 24.9 per cent. The group took an additional extraordinary charge of £1.9m to cover costs of closure and disposal of businesses, including an additional charge connected with the sale of Hoermann Sicherheitstechnik in Germany.

COMMENT

As one would expect two months after demerger, there were almost no surprises in yesterday's figures, apart from higher than expected exceptional reorganisation costs. The story of margin rebuilding and introduction of new products remains compelling. And first indications suggest that margins are indeed being re-built up from 6 per cent to 10 per cent. But the shares, have had an exceptionally good run. Chubb's market capitalisation is also now within a whisker of the value Sir Ernest Harrison put on it during his suc-cessful defence of Williams' hostile bid last year. Profits forecast for the year at about 260m, give 121p of earnings, and a 19 times prospective multiple. It is hard to see much upside with the shares on this premium to the market.

# Allied Colloids advances 7%

By Roland Rudd

ALLIED COLLOIDS, the speciality chemicals group, reported a 7 per cent increase in pre-tax profits, from £21.1m to £22.5m, in the half year to October 3.

The group said its lack of dependence on the UK enabled it to sustain volume growth. Sales, up 9 per cent, from £124.6m to £136.3m, had increased in all regions. Only 16 per cent of the group's turn-

By Tim Coone in Dublin

TWO TOP directors of Fyffes,

the UK and Irish fruit and veg-

quarter of their holding in the

company, raising II10m

Mr Neil McCann, chairman,

and Mr Carl McCann, group

finance director, have sold a

total of 11m ordinary shares at

64p each, and a further IE3m in

preference shares, which were held by Balkan Investment Co,

the investment vehicle of the

The sale reduces the family

holding in Fyffes to 9.3 per

cent of the ordinary share capital, down from 13.3 per cent.

Mr Carl McCann, said that

the shares were sold to repay

loans which had been taken

out to build a stake in Fyffes

He said: "That was fine when

interest rates were normal, but

with the current rates it cre-

ated a situation we were not

One-month money market

rates on the Dublin market are

The sale took place at a four-

year low in the Fyffes share

willing to continue with.

in the 40-60 per cent range.

during earlier share placings.

McCann family.

(£10.1m) to repay horrowings.

over is based in the UK. The company said:

"Although we can as yet discern little favourable change in market conditions around the world, we nevertheless expect to be able to sustain the improvement for the remainder of the year."

Hydrolabs, the US speciality chemicals company supplying the textile industry which was acquired last year for \$18m, broke even after start-up costs. The group is planning to

price. "It was not very pleasant

to be seiling at that price, but ... it was either now or wait until next February," he said.

directors are not permitted to

make share transactions in

their own companies within

two months before the release

Ordinary shares formerly

held by Balkan, worth 7.7m,

have been sold to the Develop

ment Capital Corporation

(DCC), a Dublin-based

industrial and financial hold-

ing company, which is 20 per

cent owned by the Bank of

DCC has increased its stake

in Fyffes through the purchase

from 8.2 per cent to 11 per cent.

DCC began as a venture capital

company in 1976, and has been

a strong supporter of the

McCanns, helping to bring

their FII company to the Stock

Mr Jim Flavin, the chairman and chief executive of DCC

said yesterday: "We have no

further intentions ... to

increase our holding. Fyffes is

a very cash-rich company, and

it just seemed like a very good

Exchange in 1981.

opportunity to buy.

Ireland.

of annual financial results.

**Fyffes directors sell shares** 

to repay I£10m of debt

expand this company in order to market its products around the world.

The tax charge increased from £7.7m to £8.2m after an exceptionally low payment at the end of the last financial year. This was because a provision for deferred taxation of 25m relating to accelerated capital allowances was no longer required.

Earnings per share increased to 5.47p (5.17p). The interim dividend is 0.94p (0.88p).

**Hunters Armley** 

via placing

By Paul Taylor pany which was established in 1845, is seeking a full listing by way of a £10.8m private

shares and 5.56m new shares are being sold to raise £4.6m

continuing expansion.

Since then operating mar-gins have risen from 6 per cent to 9 per cent and pre-tax profits have grown from £898,000 in 1990 to £2.05m in the year to September 30. Dealings in the shares are

# seeks listing

Hunters Armley, the Leedsplacing of 11.96m shares at

Based on the placing price, and its enlarged share capital base of 20.4m shares, the group will have a market capitalisation of £18.3m. Existing shareholders are selling 6.4m net of expenses, which will be used to wipe out debt and fund

Early in 1990 a team led by Mr David Bird, chairman, and Mr Brian Sugden, managing director, backed by the Yorkshire Fund, organised a management buy-out from Parkway (now part of Wace.)

expected to begin on Monday.

#### **Restructured Andrews** Sykes jumps to £0.8m

By Paul Taylor

PRE-TAX profits at Andrews Sykes Group, the specialist industrial services company, grew to £802,000 in the six months to September 30 compared with £519,000. Mr David Hubbard, chair-

man said the results represented "significant progress" given that the poor summer weather and lower air conditioning hire revenues had exacerbated underlying weak demand from the group's traditional construction industry customer base:

Turnover slipped slightly to £27.7m (28.1m) and the profits gain mainly reflected the group's efforts to contain costs and a reduction in interest costs, which fell to 2992,000 (£1.16m), offsetting redundancy The group has undertaken a

substantial restructuring in the past two years, aimed at

reducing overheads and improving productivity. The number of depots has been cut from more than 50 to 35, and staffing has been reduced by 25 per cent resulting in a 23m pa saving on overheads.

Earnings per share in the latest period were 1.7p (nil) out of which the group is paying an unchanged interim dividend of

1.4p per share. Mr Hubbard said the company was "encouraged by the results for the first half and are confident that actions to improve productivity will continue to henefit the group." However, he added, "we do not foresee any early upturn in demand".

Two months ago the company rebuffed an attempt by Mr Jacques Murray, the dissident shareholder who holds a group, to unseat Mr David Hubbard and take control of

#### Sedgwick £19.5m share issue to fund purchases

By Richard Lapper

SEDGWICK Group, the second biggest insurance broker in the UK, is raising £19.5m via a share issue to finance its first overseas acquisitions since the mid-1980s.

It has purchased new bustnesses in France and the US, and is negotiating to buy a regional broker in Germany. It is paying £6.1m, compris-ing an initial £4.9m and two deferred considerations of £600,000, to buy Cabinet Billet, one of France's largest credit insurance brokers, and \$10.5m (£7m) to acquire Duncan Peek, a US broking and employee

benefits consultancy.

The completion of the German acquisition is expected to take place early in 1993. A total of 13.89m shares are

are being placed through SG Warburg Securities. The expansion is the first by Sedgwick since 1986, when it acquired three regional US brokers - Crump Companies, Armistead and Arthur L Owen. Mr Sax Riley, chief execu-tive, said: "The market has been in a trough. It could be

the right time to buy." Both purchases also demonstrate that Sedgwick is seeking to expand its product base by building niche businesses. In France, where Sedgwick is already the fifth biggest property/casualty broker, Cabinet Billet specialises in credit

based Duncan Peek has specialist expertise in sports insurance broking. Sedgwick has some £8.4m to complete its acquisition of a

insurance. Similarly Atlanta-

DIVIDENDS ANNOUNCED

being issued, of which 9.92m new German operation.

Altied Coffolds ... Altied-Lyons .... Andrews Sykes 0.94 6.95 1.4 5.751 8.2 2 1.9 7.5 3.15 4 0.5 1.5 0.6 1.6 0.75



£5,500,000

arranged and provided by

This announcement appears as a matter of record only



and subsidiary companies

**CREDIT FACILITY** 



# **APV** chief gets restructure underway with £56m sale

By Peggy Hollinger

MR CLIVE Strowger, the new chief executive of APV, has launched his own programme to restructure the food processing equipment maker with the sale of a ventilation company to Smiths Industries for £55.8m

Mr Strowger, who was appointed in June, said the sale of Vent-Axia, a manufacturer of hand drier and ventila-tion equipment, would "unlock a lot of value. With this headroom I can attack our business in a positive way."

The company also announced a refinancing of its \$250m multi-option facility (Mof), which was originally due to expire in May, 1993. Mr Strowger said the refinancing not only strengthened the balance sheet - with debt matur-ing at between three and 10 years - but the loans were now more flexible. The need for a refinancing was partly due to the raft of

acquisitions made in the 1980s

which had an adverse affect on

had launched a restructuring programme that year, but Mr Strowger said considerable work remained to Further non-core disposals or closures, representing less than 10 per cent of APV's £874.4m turnover, were

planned. Proceeds would be

invested in core businesses,

with particular emphasis on the cash generative operations such as components.

The sale to Smiths Industries represented an "extremely attractive" price, significantly above book value, Mr Strowger said Last year Vent-Axia con-tributed £5m in profits, and

had £16.5m in net assets. APV was likely to take an exceptional credit for the book value premium in the year to end-December, although restructuring costs would be

offset against it.
Mr Russell Plumley, of Smiths Industries, said the acquisition of Vent-Axia fitted into the company's plan to build up the industrial side of its business. Smiths planned to



Clive Strowger: sale would unlock a lot of value

the export market, particularly the US and Germany. in the last two years, Smiths has spent £200m on acquisttions, with the majority in the lower technology industrial and medical systems busi-

s expectation, again disappointed by the whore hear hearth ....

a loss where breaken expected Yesterday. price fall - down in has much to do shaving of full year that this triggered and profit taking after a street up in the share price rate growth is still the possibility of a ball prize being the potential targing does companie margins still came ruled our Even with the full-year forecasts of the ing carnings of 11 16. h atili on a stight property

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£19.5m shan ind purchase

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On October 29th, the Financial Times, in partnership with Izvestia, Russia's leading quality daily, launched 'Financial Izvestia'. A weekly 8-page newspaper, it accompanies Izvestia and is printed on the FT's distinctive pink paper.

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No Financial Izvestia.....no comment.

#### COMMODITIES AND AGRICULTURE

Russia

misses US

grain loan

repayment

By Laurie Morse in Chicago

NEWS THAT Russia has again

been suspended from a US

grain credit guarantee pro-

gramme because it had missed

a payment deadline depressed

grain prices slightly in Chicago

yesterday morning, although

traders did not yet believe that

Russia's credit problems would

reduce US grain exports.
"We see this as an ongoing

saga. The USDA [US Depart-

ment of Agriculture] is paint-

ing this as an operational prob-

lem that is based on Russia's

lack of hard currency and the

unfavourable dollar/rouble

exchange rate." said Mr Daniel

Basse, grain analyst for Chica-go-based AgResources. "It's a pothole for the market."

For the second time in as

many weeks, a US bank noti-

fied the IISDA that Russia was

behind on payment of US-

# Oil prices drift lower on Opec deal disappointment

OIL PRICES drifted lower yesterday after losing ground at the close of the New York market on Monday. North Sea Brent crude for January deliverv was down 50 cents at \$18.60 a barrel in London trading. Oil traders say the price weakness reflects the market's disillusion with the agreement reached at last week's meeting of the Organisation of Petroleum Exporting Countries. 'The market took a good look at this agreement and decided

ney in London. Market traders believe Opec's agreement, which does little more than formalise existing production levels, does not go far enough to support

it didn't add up to much," said

Mr Peter Gignoux, head of

energy trading at Smith Bar-

The planned production cuts should take overall oil output to 24.58 barrels a day from November's production of about 25m b/d. But the ceiling does not include a production rel from a high of almost \$2.50

DEADLINE

negotiations on a new coffee

pact was extended by three

months from December 31 as

talks in London drew to an

inconclusive close yesterday. However, prices on the world

markets were rising yesterday,

mainly because other factors

had emerged to push the

International Coffee Organisa-

tion negotiations to the side-

on Monday as traders returned

from an extended Thanksgiv-

ing Holiday. The March arab-

ica contract rose through resis-

tance levels to close 2.65 cents

ahead at 73 cents a lb on Mon-

day, and continued upwards

yesterday, trading at 75.55

cents near the close. In London

Prices from Metal Bulletin (last

ANTIMONY: European free

market 99.6 per cent, \$ per

tonne, in warehouse, 1,660-1,720

BISMUTH: European free

market, min. 99.99 per cent. \$

CADMIUM: European free

market, min. 99.5 per cent. \$

per lb. in warehouse, 0.50-0.60

week's in brackets).

2.25-2.45 (same).

The rise in New York began

for

By David Blackwell

left the organisation. Without Ecuador, the organi-

sation was pumping at a rate of 24.7m b/d which implies a cut of just over 100,000 b/d. Nevertheless, the meeting did allocate production quotas

to individual members without

official dissent. This is the first

time this has happened since

the Gulf war and was meant to

avert a price collapse. "To Opec watchers this looks constructive, but the market is looking for something more." one trader at an international oil company said.

At the same time, demand for oil products is weak in Europe and North America as the weather remains unseasonally warm. Refining margins have been squeezed to the level where it is becoming difficult to make a profit in the down-

Mr Mehdi Varzi, industry analyst at Kleinwort Benson in London estimates that European refining margins for Brent crude are at \$1.70 a bar-

the January robusta contract

rose close to the \$1,000-a-tonne

Merrill Lynch, said that two

weeks ago if traders had

returned from holiday to read

reports of an impasse at the

ICO the price would have

turned down. The extension to

the deadline had bought more

time, but in addition the mood

of the market had changed, she

with GNI, the London brokers,

said the main reason behind

the rise was technical tight-

ness, with traders surprised at

the slowness of Brazilian mar-

keting. The 1992-93 crop had

been forecast to be between

18m and 22m bags, and had come in at 19m bags. "People

who had been cynical about

MINOR METALS PRICES

MERCURY: European free

market, min. 99.99 per cent, \$

per 76 lb flask, in warehouse,

free market, drummed molyb-

house, 1.90-2.00 (2.00-2.10).

lb. in warehouse, 4.80-5.50.

MOLYBDENUM: European

SELENIUM: European free

TUNGSTEN ORE: European

market, min 99.5 per cent, \$ per

125-140 (125-145).

COBALT: European free free market, standard min. 65

market, 99.5 per cent, \$ per lb, per cent, \$ per tonne unit (10

Mr Lawrence Eagles, analyst

that the Brent price will remain stuck in a range from \$18.50 to \$19.50 a barrel until the end of the year unless colder winter weather provides

a boost.

• Fina Italiana, the Italian subsidiary of Belgium's Petrofina, has confirmed an encouraging oil find in southern Italy near Potenza, and is seeking a concession to exploit the discovery, writes Robert Graham

The find is in a step-out well from an initial discovery made in 1989. It is at a depth of over 800 metres and has a flow rate of up to 3,470 b/d. Fina is operating in partnership with Lasmo and Enterprise Oil of the UK, the latter having a total stake of 44 per cent in the venture.

Italy imports 73m tonnes of oil a year to complement modest local production, including gas, equivalent to 4.3m tonnes. ENI, the state oil concern, has already two exploration wells

the forecasts suddenly realised

they were genuine," said Mr

In addition the Colombians

had delayed January export

registrations and Central

American crops were running

European roasters were

thought to be short of coffee,

and while stocks are high, they

were in strong hands, said Mr

Eagles.

Certified stocks of coffee for

delivery on to the New York

market also fell for the first

time for months this week,

although by only 8,321 bags to

The ICO last night agreed to

One London trader

meet again at the end of Janu-

described the past 10 days of

talks as "mildly positive as

VANADIUM: European free

URANTUM: Nuexco exchange

-50 to 326,950 +2,375 to 199,900

+1.050 to 63,726 +2.900 to 380,175

Previous High/Low

COCOA - London PQX

Close

value, \$ per lb, U,O8, 8.00

LME WAREHOUSE STOCKS

market, min. 98 per cent. \$ a lb

V<sub>2</sub>O<sub>3</sub>, cif. 1.75-1.85 (1.75-1.90).

they were not negative".

5.318m bags.

ary.

in warehouse, 15.80-16.80 kg) WO<sub>1</sub>, cif, 45-55 (same).

backed agricultural loans. A missed payment automatically suspends Russia from the programme. The cash-poor country is dependent on credit Coffee pact deadline extended guarantees for further grain purchases from the US. Russian officials in Moscow said yesterday payments would be

> date. The \$4.5m payment from Russia was due on Monday. Last week, Russia was late on \$10.9m in payment to four different banks. It was suspended from the USDA programme for one and a half days, until payment was forwarded.

made as quickly as possible,

but did not suggest a payment

The problem is expected to intensify as payments in the three-year commercial loan programme fall due almost daily. Russia's has borrowed about \$4.9bn in guaranteed loans since the programme started in January, 1991.

Russia has already used most of its available loan guarantees. From this year's allocation the country has just \$81m in credits for wheat and \$30m for pork remaining. A second tranche of \$275m in credit guarantees is expected to be allocated on January 1.

Some lower-profile countries in the USDA food credit programme routinely miss payments and undergo temporary suspensions. Traders believe Russia's struggling economy may put that country on the same footing. Chicago wheat futures prices

This will mean either giving with wheat for December delivery down 414 cents at \$2.751/2 a bushel yesterday morning. December maize futures were 2 cents lower at \$2.10% a bushel and January soyabeans were an industrial consortium down 4% cents at \$5.59.

**WORLD COMMODITIES PRICES** 

m, 99.7% purity (5 per tonne)

Previous

1200-01 1221-22

1450-51 1472-73

306.5-07.5 317-16

5680-90

LONDON METAL EXCHANGE

1197-98 1219.5-20

#### UK tries to break banana deadlock quotas in all farm trade. tions to Gatt."

By David Dodwell, World Trade Editor

THE UK has tried to break the deadlock over reform of the European Community's banana import regime with tar-iff-based proposals that would involve a radical departure from Britain's long-standing support for banana quotas.
The move will dismay Carib-

bean exporters, who have lobbied the UK hard to protect the current quota system that protects their fragile and bananadependent economies. But a tariff-based import regime would remove the prospect of the EC coming into direct conflict with the General Agreement on Tariffs and Trade, which under the Uruguay Round of world trade reforms

is calling for tariffs to replace

An unofficial UK document described as a "non-paper" and entitled "Reflections on Alternative Ways Forward", leaked to the Financial Times, invites

views on two options: • A flat-rate tariff on "dollar bananas" imported from cheaper, high-volume exporters from Latin America; • A two-tier tariff system, with a lower tariff (10-14 per

lar bananas up to a certain quota level and a higher tariff (perhaps 70 per cent) above that quota level. The "non-paper" emphasises that "any final arrangements

cent has been talked of) on dol-

would have to be capable of meeting the Community's Lomé obligations, and its equivalent obligations to its own producers, while taking account of the position in rela-The EC is hopelessly divided

on the issue of banana trade reform. Change has been forced by creation of the single market from January 1 next year. After this date, the cheaper dollar bananas at present imported by Germany, Denmark and the Benelux countries cannot legally be barred from any other European market. This threatens the collapse of quota regimes agreed under the Lomé Convention, which give former

the EC market. Community officials are now certain that no agreement is possible by January 1. There is no sign so far that the British

British and French colonies,

and territories like the Canary Islands, privileged access to

blocking minorities on either side of the debate - Germany, the Benelux and Denmark firmly against a quota system, and France, Spain, Portugal firmly against tariffs.

Plans are now being made for interim arrangements to come into force in January to police the EC market, preventing a flood of dollar bananas into France, the UK, Spain and Portugal until agreement on reform is found. One observer said the interim danger was less from big dollar banana exporters like Dole or Chiquita of the US, than from small truckers who might try to reap a windfall gain from price differences across the community of up to 25 per cent between dollar pananas and those from the Caribbean.

# Siberia's forgotten copper mine

Leyla Boulton on the battle to develop the giant Udokan deposit

UCKED AWAY in a remote Siberian mountain chain, at the end of rugged snow-covered track, is one of the world's biggest and until now most neglected, copper mines. Almost half a century since it was first discovered, the Udokan deposit in Russia's eastern Chita region has become the subject of a fierce battle over who will

An international tender that closes in just two weeks time is set to attract blds from major mining companies, including Britain's RTZ, BHP of Australia, Canada's Placer Dome, US companies Phelps Dodge and Cyprus Mining, not to mention Japan's Marubeni Corporation

and Mitsubishi.

It is not just 20m tonnes of copper that are at stake in the \$1bn project, which will only start production towards the end of the century. Udokan has become a crucible for a debate over how the government should reconcile its quest for foreign investment with its newly-advertised desire to help Russian industry switch to a market system and civilian products after decades of catering primarily to the military

Having turned to Russian enterprise managers for political support at the Congress of People's Deputies (the full parliament), which opened yesterday, the government will be under pressure to promote their interests when it takes the final decision over the Udo-

the contract to a Russian bidder, or securing as much subcontracting work as possible for Russian enterprises. Apparently keeping its options open,

1222/1210

grouping state-owned enterprises like heavy engineering giant Uralmash, has teamed up with the only Russian competi tor in the tender. But its memhers have also made presentations to foreign companies registered as tender participants by the tender committee.

'We want the most advanced technology with the least damage to the environment. We don't want our district to be turned into a testsite for Russian industry.'

Involving as much Russian

technology and manpower as possible is just one of several criteria set by the tender committee for companies to consider as they put together proposals that are formally for a feasibility study but involve spelling out basic plans for developing the mine. This will include proposals for the con-struction of a copper mill near the mine to turn ore into concentrate, of a power station to provide the project with electricity and heating, and amenities for at least 2,000 mine workers. Participants must also undertake to observe the strictest standards of environmental protection and contribinhabitants, including a minority nomad people which fears its reindeer-breeding and hunt-

ing will be harmed by the min-Mr Alexander Rubtsov, a consultant to the regional gov-

58.20

HEATING Oil, 42,000 US galls, conts/US galls

Latest Pravious High/Low

68.67

ernment in Chita as well as a home to the mine, the project member of President Boris is a major chance to attract Yeltsin's industrial advisory committee, maintains that "the contract won't be given to Russian companies just because they are Russian" But he claims the Udokan Mining Company, presented as

the only "Russian" competitor in the race even though it is half-owned by two little-known western companies, SFW and Somerset Holdings, has the necessary finance and knowhow to qualify it for the project. By way of argument, he points to the fact that it is being advised by Fluor Daniel, a San Francisco-based company with years of experience putting together major international mining projects. (In a possible conflict of interest, the Chita regional government was until recently one of the "Rus-

sian" shareholders). Goldman Sachs, the US investment bank hired to help the Russian government attract foreign capital, has worked hard to make the tender correspond to international standards in the belief that the project will be most efficiently handled by a major foreign company. Participants of this view argue anyway that any foreign company will have to use Russian labour and some

Russian suppliers. Whichever view prevails, both will involve combining Russian labour and suppliers with foreign expertise and capital: the differences relate to will control the project, and whether economic efficiency will be the main criterion for

determining the winner.

56.75 58.00

wealth and jobs to an area which is remote but bursting with minerals ranging from strategic metals to coal. Far from the politics of Moscow. the local administration also believes the district's needs will best by met by a foreign company with the latest mining technology and lots of dollars to spend on improving local living conditions.

"We want the most advanced technology with the least damage to the environment. We don't want our district to be turned into a test-site for Russian industry," says Ms Alia Scherbak, the official responsible for the district's economic affairs.

Mr Yevgeny Ivashchenko, head of the district administration, is also confident that foreign companies will secure building work for thousands of workers who helped him build the famous BAM railway link in his previous job as construction engineer.

The Balkal-Amursky railway itself also hopes for a new lease of life. It is still operating at just 50 per cent capacity because the old Soviet state ran out of funds to develop the Udokan-style mining projects it was designed to serve.

For the Russian government, the Udokan project has so far been free of the fierce wrangling between local and central government (over which foreign company should win), earlier tender for oil and gas off Sakhalin island. It remains to be seen whether it will be able to keep the tender free of For local officials and inhab-infighting of a different kind, itants of Chita's northernmost and successfully reconcile con-Kalarsky district, which is flicting national interests.

SOYABEANS 5,000 bu min; cents/60lb bushel

Chicago

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### **MARKET REPORT**

Base metals prices were mostly lower at the end of another active London Metal Exchange session with selling pressure generally winning the day. **COPPER** prices were lower following the failure of an upside move on Monday and were also pressured by pricing sales in the morning that contributed to a slide below \$2,200 a tonne for three months metal. The three months price closed at £1,445.50 a tonne, down £27 on the day. Trade selling pushed three months ZINC down \$38 to \$1,098.50 a tonne at the close

\$16.55-6.65 -.475

\$18.80-8.70 -.525

#### **London Markets**

Grude off (per barrel FOB)(Jan)

SPOT MARKETS

Brent Blend (dated

W.T.i (1 pm est)	\$19 60-9 65	-0.65
Oli producta		
(NWE prompt delivery per t	tonne CIF	
		+ or
Premium Gasoline	\$203-204	-3.5
Gas Oil	3177-17B	-3.5
Heavy Fuel Oil	<b>584-8</b> 5	-2
Naphtha	5173-174	-5
Petroleum Argue Estimalos		
Other		+ or
Gold (per troy oz)-	\$334.65	+ 0.4
Silver (per troy az)-	375 Sc	
Pletinum (per troy oz)	\$362 65	124
Peliadium (per troy oz)	\$95 50	
Copper (US Producer)	101.5c	
Lead (US Producer)	33 5c	
Tin (Kuala Lumpur market)	14.02r	-0 03
Tin (New York)	262.5c	
Zinc (US Primo Wostern)	62.0c	
Cattle (live weight)	111.14p	+0.46
Sheep (live weight)†•	75.64p	+3.00
Pige (livo wolght)t	84.81p	-1. <b>9</b> 9°
London delly sugar (raw)	\$218.0w	-2
London daily sugar (white)	\$252.3w	-0.2
Tate and Lyle export price		-3
Barley (English leed)	£136.0z	
Maize (US No. 3 yellow)	£155 0	
Wheat (US Dark Northern)	Una	

+0.9 +06 ops (64s Super) 427p C a tonne unless otherwise stated, p-pence/kg, c-conts/lb. r-ringgit/kg,t-Doc. y-Jan/Feb u-Jan. w-Dec/sen. z-Jan/Mer. [Meal Commission average lastock prices." change from a week ago y-London physical. §CLF Flotterdam & Builton markot closo m-Malayean cents/kg. \$Sheep prices are now live weight prices.

bor (KL RSS No 1 Jan) 224.0m

63.50p 63.75p

5317.5

sustained in afterhours trading. Nickel was also weak following news of a big rise in LME stocks. But the ALUMINIUM market was resilient, despite a very large rise in LME stocks, as heavy trade buying and short-covering rallied the market from support around \$1,210 a tonne for three months metal. The price closed at \$1,219.75 a tonne, down just \$1.75 on the day. At the London Futures and Options Exchange **COCOA** prices finished with trimmed gains as sterling's late rise against the dollar helped to check an earlier advance.

SUGAR - London POX (\$ )						
Raw	Close	Provious	High/Low			
Mar	188.40	188.20	188.00			
White	Close	Previous	High/Low			
Mar	253.80	252.50	253.60 251 90			
May	257.30	256.10	256 00 255 10			
Oct	250.80		249.20			

CAUDE CI	L - (PE	\$/barr	
	1 ntost	Previous	High/Low
lan	18.56	18.84	18.93 18.56
eb	18.58	18.82	16.90 18 56
Aar	18 55	18.79	18 77 18 55
Dr	18.54	18.74	18 75 18.53
lav	18.53	16.68	18.74 18.63
un	18.52		18 60 18 52
ul	18 59		18.66 (8.59
PE Indox	19.10	18.90	
urnover 3	3322 (24)	14)	
AS OIL	· IPE		\$rionn
	lose P	revious H	ahrLow

177.25 174.50 179.50 177.75 175 25 169.75 172.50 167.75 171.25 169.75 172.75 Turnover 24070 (10976) lots of 100 tonnes

LIVERPOOL- Spot and shipment sales for the wook ended 27 November amounted to 30 tonnes against 82 tonnes in the provious week. Subduct ofitake did not bring many

765 781 802 823 837 853 856 Turnover: 4444 (7910) lots (CCO indicator prices (SC price for Nov 30 768 91 ) Dec 1 781 49 (785 61) COFFEE London FOX Close Previou 1000 Turnavar 3787 (2011) lots

POTAT	OES L	endon FO	<u> </u>	Cron
	Chrys	Previous	High/Low	
Apr	630	62.3	54 0 63 0	
Мау	679	67.0	68 0 67 5	
Tyrnysi	e 42 (37)	iots of 20 t	tonnes	
SOYAR	IEAL I	ondon FO	x	(Vion
	Close	Ргечюцз	HighiLow	
Doc	350.00	153 50	192 00	
Jun	14 (0)	144 50	144 20 143	00
FREIGH		don FOX	\$10/Inc	es po
FREIGH	t <b>7 Los</b>	Property of	\$10/ind	les po
	1285			les po
]an 	1286 1275	Proproge	High/Low 1300 1265 1282 1265	les po
Desc Jan Apr	Close 1285 1275 1260	Property of the 1994	High/Low 1300-1265 1282-1265 1290-1256	les po
Dosc Jan Apr	0 loan 1285 1275 1260 1124	Prostores 1264 1285	High/Low 1300 1265 1282 1265	les po
Desc Jan Apr Jul BFI	Close 1285 1275 1260	Processor 1264 1285	High/Low 1300-1265 1282-1265 1290-1256	lex po
Desc Jan Apr Jul BFI	1285 1275 1260 1124 1322	Processor 1264 1285	High/Low 1300-1265 1282-1265 1290-1256	les po
Desc Jan Apr Jul BFI	1, hege 1285 1275 1260 1124 1322 v. 269 114	Processor 1264 1285	High/Low 1300 (265 1262 (265 1260 (256	
Deve Jan Apr Jul BFI Turnove	1, hege 1285 1275 1260 1124 1322 v. 269 114	Programs 1294 1285 1120	High/Low 1300 (265 1262 (265 1260 (256	
Dec Jan Apr Jul BFI Turnove GRAINS	1285 1275 1275 1260 1124 1322 v 269 114 Close 134 30	Province: 1285 1285 1120 Inn FOX Previous 131.95	High/Low 1300 (285 1280 1285 1260 1255 1125 1120 High/Low 135 70 134	£/lone
Dec Jan Apr Jul BFI Turnove GRAINS Wheat Jun Mar	1785 1275 1260 1124 1322 1322 1322 1323 Close 134 30 137 25	Provious 1985 1785 1120 Previous 134 95 137 90	High/Low 1300 1285 1282 1285 1240 1255 1125 1120 High/Low 115 70 134 137 90 137	£/10/14
Dec Jan Apr Jan BFI Turnove GRAIMS Wheat Man Mar May	Chose  1285 1276 1276 1260 124 1322 7 269 114  3 Lond Chose 134 30 137 25 139 70	Province: 1285 1285 1120 Inn FOX Previous 131.95	High/Low 1300 (285 1282 (265 1260 (255 1125 (120 High/Low 135 70 (137 140 25 (139	£/10/4
Dec Jan Apr Jul BFI Turnove GRAINS Wheat Jun Mar	1785 1275 1260 1124 1322 1322 1322 1323 Close 134 30 137 25	Provious 1985 1785 1120 Previous 134 95 137 90	High/Low 1300 1285 1282 1285 1240 1255 1125 1120 High/Low 115 70 134 137 90 137	£/10/4
Doc Jan Apr Jul BFI Turnove GRAINS Wheat Jan Mar May Sop	Close 1285 1276 1260 1324 1322 1322 1323 1430 13725 139.70 108.00	Provious 1985 1785 1120 Previous 134 95 137 90	High/Low 1300 1285 1282 1285 1260 1255 1125 1120 High/Low 135 70 134 137 90 137 140 25 139 188 50 108	£/10/4
Dec Jan Apr Jul BFI Turnove GRAINS Wheat Jun Mar May Sop Jan	Chose 1785 1275 1276 1124 1322 1322 134 3 Lond Chose 134 30 137 25 139 70 108.00 113 70	Provious 1295 1785 1720 1720 Previous 131 95 131 90 134 90	HightLow 1900 1285 1282 1285 1280 1255 1125 1120 HightLow 135 70 134 137 95 137 138 93 139 138 93 139 138 70	£/10/4

PIGS - London FOX Cleso Previou 195 F 104 S

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12 months	264.35	:
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		- OE
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	Copper, Grant Cash 1 3 months 1 Lead (C per to Cash 3 3 months 5 Tin (S per ton Cash 5 3 months 5 Tin (S per ton Cash 5 3 months 5 Zinc, Special Cash 6 3 months 1 LME Closing (Prices Suppl (Prices Suppl (Prices Suppl Closing Marrang fix Alternoon fix Day's low Loce Ldn Me 1 month 2 months 3 months 3 months 12 months 12 months 12 months 12 months 12 months 13 months 14 months 15 months 16 months 17 months 18 months 19 months 19 months 10 months 10 months 11 months 12 months 13 months 14 months 15 months 16 months 17 months 18 months 19 months 19 months 10 months 10 months 11 months 12 months 12 months 13 months 14 months 15 months 16 months 17 months 18 months 19 months 19 months 10 months 10 months 10 months 10 months 11 months 12 months 12 months 13 months 14 months 15 months 16 months 17 months 18 months 19 months 19 months 10 months 10 months 10 months 10 months 11 months 12 months 12 months 13 months 14 months 15 months 16 months 17 months 18 months 19 months 19 months 10 months	Copper, Grade A (E per Cash 1420-21 3 months 1424-46 Lead (E per tonne) Cash 303,5-04,5 3 months 5580-90 Mickel (S per tonne) Cash 5600-15 3 months 5580-90 Tin (S per tonne) Cash 5600-15 3 months 5580-90 Tin (S per tonne) Cash 5600-15 3 months 5725-35 Zine, Special High Grade Cash (D80-82 3 months 5725-35 Zine, Special High Grade Cash (D80-82 3 months 5725-35 Zine, Special High Grade Cash (D80-82 3 months 5725-35 Zine, Special High Grade Cash (D80-82 3 months 5725-35 Zine, Special High Grade Cash (D80-82 3 months 5725-35 Zine, Special High Grade Cash (D80-82 3 months 134 S0-334 Zine, Special Zine,

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12291210	1 1	510-18-5	1221-2		04,306 1063	· Mar	. 56.35	56.7g	56,76
			Total da	ily turnov	er 38,075 lots	Apr.	55.25	55.58	55.50
1430/1427		427-27.5 453-53.5	1438-3		54,136 lots	May		- 54.41	54.40
1464/1439		100-00.0				Jun .	53.60	-63,91	53.90
				ally turno	ver 3,572 lots	Jul	63.80	54.12	64.10
308.5		06.256.7 16.50-17	75 31 1-12	2	5,020 lots	Aug Sep	54,30 . <i>65,80</i>	54.62 65.77	54.75 58.00
. 0111011		1000-11			er 10,075 lots	Oct	56.45	56,72	. 57.00
-500		585-60	TOTAL CAL	ny manor	G 10,070 ALB	~~~	10 too	106:\$/100:10	
5560 5830/6575		000-0V 830-32	5590-60	- 10 4	2,000 lots				
		<u></u>			ver 2,629 lots		Close	Pravious	High/L
5685/5682		990-96				Dec .	982	973	989
5740/5685		735-40	5730-38	i 10	0,208 lots	Mer	1019	1006 .	1029
			Total da	ly turngy	er 20,548 lots	May Jul	1045 1070	1036 1058	1063 1076
	10	388-88.5				Sep	1090	1060	1094
1116/1091		105-06	1033-85	L6 74	4,211 lots ·	Dec	1120	1115	1130
						Mar May	1169	1150	1150
35		nonths: 1	1,01 10	9 (1	tonths: 1.6041	Jul .	1179 - 1203	117 <b>8</b> 1208	0 1200 -
						Sop	1223	1226	1218
	Ne	:w }	York			COFF	es :// 17	,600tos; co	ate /ibe
			<b>-</b> -		-			<del></del>	<del>.</del>
	GOLD	100 troy	oz.; Stray	OZ.		,	Close	Provious	High/L
lent		Close	Previous	High/Lo	3w	Dec	74.65	71.90	74.70
	Dec	335.1	334.3	335.2	334.3	Mar	75.70	73.00	76.00
	Jan	335.7	335.1	0	0	May Jul	78.50 ' 80.00 '	75.90 77.46	79.00 80.50
	Feb Apr	338.† 337.4	336.5 336.8	338.2 337,3	335.3 536.7	Sep .	81.50	78.70	82.00
	Jun	339.0	338.4	338.0	338.4	Dec	63.65	81.00	83.80
	Aug Oct	340.8	349,2 342,1	340.7 0	.340.5 . 0	. Mar .	.85.50	83.25	0 .
U\$\$)	Dec	342.1 344.6	344.0	344.8	344.5	· SUGA	R WORLD	11" (12,0	ioo ibas o
2.33	Feb	346.9	346 4	0	0		Close		
2.60	PLATE	NUM 50	troy oz; \$/tr	DY CZ.		·	CHOSE	Previous	High/L
		Close	Previous	High/Lo		Mar	8.45	8.41	6.49
quiv	Jan	362.2	363.2	364.8	381.0	. May	8.66	8.60	8.86
	Арг	380.6	361,7	362.8	359.5	Cat	8.73 8.78	8.65 8.57	8.73 8.76
	낸	359.6	360.7 362.7	361.0 0	359.0	· Mar	6.63	6.79	0 .
	Oct.	361.6			<del></del> _	May	8.90	0.	ō .
	SILVE		roy ox; cant			COTT	W 50 000	contains	<del> </del>
		Close	Previous	High/Lo				<u></u>	·
	Dec	373.0	373.1	375.0	372.5		Close -	Previous	High/L
ulont	Jan Feb	374.1 376.0	374,3 376,2	374.0 0	374.0 D	Dec	58.52	<b>58.50</b> _	59.20
22.00	Mar	377.0	377.2	379.5	376.5	. Mer	50.10	50.12	58,90
	May	379.9	380,1	382.0	360.0	May	59.18	56.85	59.60
00	Jul	382.6 365.5	352,8 985.7	385,0 586.0	382.5	Jul	89.78 80.20	59.73	60.15
	Sop Doc	390.2	390.4	393.0	395.5 390.0	Dec	66.20	59.70	60.30 60.20
	Jan	391.5	391,7	Ò	.0	Mar	60,60	60.26	80.33
uts	Mar	395.5	396,7	998.5	396.0	May	61.1Q	60.65	0
	HIGH (	GRADE (	COPPER 25,	000 fbs; c	enis/ibe -	CRAN	AF-Miller	15,000 lbs	
Mar		Close	Previous	High/Lo					
12	===						Close	Previous	High/L
19 27	Doc Jan	96.55 96.95	97.60 98.10	97.50 97.60	95.50 97.20	. Jan	96.15	102,60	102,75
	Feb	97.45	98.00 .	0	0	Mer	100.50	. 104.40	105.25
#S.	Mar	97,85	99.00 ·	96.85	97.80	May	102.00 =	105.45	105.70
16	Apr	98.25	99.40 88.90	0	0	visi , Sep	101.05 100.36	104.65	104.75
90 51	May Jun	98.75 99.10	100.20	99.45	95.70 0	Nov	100.05	103.85	0.
21	Jul	99.50	100.60	100.10	99.90	Jen .	100.05	103.86	103.50 6
	Apg	99.80	100.90	0	0 -	Mar	100.05	105,85	ō.
Wer	Sep_	100.10	101.20		. 0	May	100.66	9	Ů
14	CRUO	E OET (I)	ght) 42,006 (	)S galla \$	/barrel			<u> </u>	<u> </u>
29 51		Latest	Previous	High/Lo	₩	200		-	
	Jan ·	19,61	19.09	19.87	19.57	REU	TERS (8	ase:Septe	Moer 18
reay	Feb	19.63	19.00	19.54	19.60	100)	<u> </u>		<u></u>
		19,68		. 19.89	10.87	1_	Dec.1	Nov.30	गभावी अ
<b>29</b> 51	Apr	19.70 19,70	19.88 19.88	19.89	19.68 19.70	1 <u>-</u>	1665,0	1663.7	1659,4
	May . Jun	19.73	19.84	19.83	19.73	DOM	JONES	Base Dec	31 1074
Feb	Jul	19.75	19 B2	19.88	19.73		Nov.30		_
	Aug	19.75 10.76	19,60 19.70	19,77 19,83	19.75 19.75	Spot	120,22		Matte 6
	Sep Qet	19.75 19.73		19.79	19.75		4-120.08	119,04	113.58 116.81
				· · · · · ·					
						-	*	Sec. 15	
			· : .						٠.
	4	f			5 2 5 2	· . •	٠.		
	•		erik Pilonom	. 12.2		1.00			
		٠.							•

AM Official Kerb close Open interest

Total delly turnover 33,530 lots

184.558 lots

			·		
	56.35	56.76	56.76	56.25	Jan
Apr	55.25	55.58	55.50	55.20	Ma
May Jun .	54.10 53.60	- 54.41 -63.91	54.40 53.90	44.15 53.66	. Ma; Jul
Jul .	53.80	54.12	54,10	53.90 53.90	Aug
Aug-	64,30	54.62	54.75	54.50	Sep
Sep-	- 65.50	65.77	56.00	55.76	Nov
Oct .	56.45	56,72	. 57.00	57.00	<del>SO</del> 1
COC	JA 10 toni	106;\$/Tonno		—-	. —
	Close	Previous	High/Lo	**	- <del>-</del>
Dec	962	973	989	986 ·	_ Dec
Mer.	1019	1008	1029	1004	Maer
May	1045	1036	1063	1035	May
Jul	1070	1058	1076	1058	Jes Aug
Sep Dec	1090 1120	1060 1115	1094 1 130	1065 1112	Aug Sep
Mar	1159	1150	1159 -	1150	Oct
May	1179	1178	0	0	901
Jul :	1203 1223	1208	1200 -	1198 ·	
Sop		1226	1218	1213	
COFF	## "C" 37	,600tos; co	nts/lbs	<u> </u>	Dec
	Clase	Provious	High/Lo	w	Jan Mer
Dec:	74.65	71.90	74.70	72.50	_ May
Mar	75.70	73.00	76.00	73.75	Jul
May .	78.50	75.90 ·	79.00	77.00	Aug
Jul T. Sep	60.00 81.50	<i>17.4</i> 6 78.70	80.50 85.00	78.50	Sop
Dec	63.65	76.70 81.00	82.00 83.80	80.50 83.80	. —
Mar .	85.50	83.25	· · ·	0	MAK
91/64	R WORLD	*11" f12,	200 II	ote/lin-	-
	_				- Dec
	Close	Previous	High/Lo	<u> </u>	_ Mar
Mar	8.45	8.41	6.49	8.39	May
May.	8.66 4.73	8.60	8.86	8.57	Jul
Jul Çet	8.73 8.76	8.65 8.57	8.73 8.78	8.64	Sop Dec
Mar	6.83	6.79	. 0 ·	6.67 O	· Dec
May	8.90	0.	ő	ō	_
COLT	ON FO GOO	cente/lbs	<del></del>		<del>YH</del> E
		<del></del> .		<del></del>	
	Close	Previous	High/Los	<u> </u>	Doc
	58.62	58.50 _	59.20	58.05	Mar
Mar	50.10	54.12	58.90	57.58	May
May.	59.18 69.78	56.85 56.45	59.80	58.40	. Jul Sep
our	80.20	59.73	60.15 · 60.30	S9.40	Dec
Dec	60.20	.59.70	60.20	59.20 59.40 .	LIVE
Mar ·	60.60	60.26	60.23	60.20	. ===
May	61.1g	60.65	0	0	
ORAN	OE-JUICE	15,000 lbs	centelli-	<del></del>	Dec
<del></del> -	Close				Feb Apr
		Previous	High/Lov	· ·	. Jun
Jan	96.15	102,60	102,75	97,75	Aug
Mer Mey	100.50	. 104.40	105.25	100.00	Oct.
yndy . Yuli,	101.05	105.45 104.65	105.70 104.75	101.00	Dec
Sep i	100.30	104.15	. 104./5	103.00 0	LIVE
Nov	100.05	103.85	103.50	103.50	. —
Jen .	100.06	109.86	G	0	Dec
Mar May	100.05	103,85	Ō.	0	Feb
<b>,</b>	144.00	•	0	0.	Apr
- 1045	CES		<del></del>	<del></del>	
			<del></del>	ľ	. Aug
100)	·	ase:Sopie		1921 -	Oct.
<del></del>	Dec.1	May de	<u></u>	1	Dec
<del>-</del>		Nov.so		0 Yr 850	POR
	-1665,0		1659.4	1841.5	
DOM:		Base: Dec	31 1974 -	100)	Feb
ــــــــــــــــــــــــــــــــــــــ	Nov.30		matt: eg	0 yr ago	Mar
Spot	120,22		113.58	115.60	May '
recup	120.08	111,04	116.81	122.45	, du
				7	Aug

20 .	Mar May	584/4 669/4	569/2 574/6	567/4 .	562/4
15 86	Jut	· 575/2	580/2	573/0 578/0	568/2 574/0
90	Aug	. 577/0	582/0	580/2	577/0
50	Sep	578/0 582/2	581/4	579/0	576/0
75 . 30 .			587/2	585/4 .	581/4
<del></del>	SOYA		.60,000 lbs;	cents/fb	-
		Close	Provious	High/Lo	W
	Dec	20 34	20.34	20.35	· 20.02
	Jan Mar	20.44 20.84	20.51	20.45	20.12
4 5 ·	May	20.94 20.76	20.73 20.88	20.64 20.78	20.36
8	Jus	20.83	20.98	20.90	· 20.60
5	Aug	20.85	20.89	20.85	20.70
2 0	Sep Oct	20.66 20.61	21.02 21.03	20.86 20.90 -	20.75
•			AL 100 tons;		20.75
8 ·	3017			S/ton ·	·
3		Close	Previous	High/Lo	W
	Dec	179.2	181.0	180.7	179.1
	Jan Mer	179.1 179.4	181.3	181.0	179.0
90-	May	180.9	181,6 182,6	181.3	179.3 180.8
75	Jul	183 2	184,5	184.6	183.0
10 ·	Aug Sop	184.1 185.1	185.2	185.6	184.1
õ	Oct	187.0	186,3 187,8	188.6 188.0	. 185.1 187.0
. 0	MALZ	E 5 000 hu	min; centa/5		-, 197.U
	-			DAG DUBING	
		Close	Previous	High/Le	w
	. Dec Mar	210/6 219/6	212/4	212/0	2104
· ·	May	227/4	221/4 229/2	220/6	219/2
• • •	Jul	232/8	234/6	228/2 233/6	226/6 232/0
	Sop	237/2	239/0	238/4	237/0.
	Dec Mar	243/0 249/6	244/2	243/6	. 242/2
			251/2	250/4	249/2
<del>-</del>	AHEV	T 5,000 b	min; center	60іф-фивін	d in the
	· <u>·</u>	Close	Previous	High/Lo	w
	Doc	375/2	379/8	. 378/6	374/2
5	Mar May	365/2 349/0	371/0	389/6 -	365/0
8. O	. hd	324/6	356/2 331/2	355/2 330/4	340/0
Ŏ	Sep	330/4	336/0	302/0	323/0 330/4
0	Dec	340/6	347/0	342/4	340/4
0 0	TIME	ATTLE 40	,000 lbs; con	алла .	· , '.
u	. <u>. :</u>	Close	Previous	High/Lips	
<del></del>	Dec -	76.525	76.775 ·	78.760	75.250
	. Feb	73.875	74.150 ·	74,100	73.576
<u> </u>	Apr Jun	74.125 · 70.825	74.426 71.075	74,400	73,925
5					70,625
	Aug	69.275	69.625	71.190 - 69.530	·· 00 125
00.	Oct.	69.275 69.950	69.625 70.150	69.550 69.575	69.125 69.550
00 00	Oct Dec	69.275 69.950 70.150	69.925 70.150 70.300	69,550 69,975 20,900	
00 00 00	Oct Dec	69.275 69.950 70.150 IOG\$ 40,0	69.625 70.150 70.300 90 lb; cents/1	69,550 69,975 20,900	69,550
00 00	Oct Dec	69.275 69.950 70.150 IOG& 40,0 Close	69.925 70.150 70.300	69,550 69,975 20,900	69.560 70.100
00 00 00	Dec Dec	69.275 69.950 70.150 IOGS 40,0 Close 45.000	69.625 70.150 70.300 00 lb; centari Previous 44.475	69,550 69,575 70,300 bs High/Lot	69.560 70.100
00 00 00	Oct Dec	69.275 69.950 70.150 IOG& 40,0 Close	69.925 70.150 70.300 90 lb; centsh Previous 44.475	69.550 69.975 70.300 bs High/Lot 45.050 44.075	68,560 70,108 44,375 43,350
00 00 00	Dec Feb Apr	69,275 69,950 70,150 Close 45,000 44,025 41,550 46,975	69.925 70.150 70.300 90 lb; contain Previous 44.475 43.375 41.225 45.980	69.550 69.975 70.300 bs High/Lot 45.050 44.075	68,560 70,108 44,375 43,350
00 00 90 50	Dec LIVE H Dec Feb Apr Jun Jul Aug	69.275 69.950 70.150 Close 45.000 44.025 41.550 45.975 45.625	69.525 70.150 70.300 90 lb; centari Previous 44.475 43.375 41.225 45.660 44.400	89.550 69.575 70.300 bs High/Lox 45.050 44.075 41.750 46.100	69,560 70,100 44,375 43,359 21,250 46,600 45,400
00 00 90 50	Oct Dec LIVE H Dec Feb Apr Jul Aug Oct	69.275 69.950 70.150 IOG& 40.0 Close 45.000 44.025 41.650 46.975 45.975 44.360 41.300	69.525 70.150 70.300 90 lb; centari Previous 44.475 43.375 41.225 45.660 44.400	89.550 69.575 70.300 bs High/Lox 45.050 44.075 41.750 46.100	69,560 70,100 44,375 43,359 21,250 46,600 45,400
00 00 90 50	Dec Feb Apr Jul Aug Oct Dec	69.275 69.850 70.150 IOG& 40,0 Close 45.000 44.025 41.650 46.975 45.625 44.300 43.400	69.525 70.150 70.300 90 lb; cents/l Previous 44.475 43.375 41.225 45.660 45.400 41.100 43.300	89,550 69,575 70,300 bs High/Lo 45,050 44,075 41,750 46,100 45,700 41,300 43,450	69,560 70,100 44,375 43,359 21,250 46,600 45,400
00 00 00 50	Dec Feb Apr Jul Aug Oct Dec	69.275 69.850 70.150 IOG& 40,0 Close 45.000 44.025 41.650 46.975 45.625 44.300 43.400	69.525 70.150 70.300 90 lb; cents/l Previous 44.475 43.375 41.225 45.660 45.400 41.100 43.300	89,550 69,575 70,300 bs High/Lo 45,050 44,075 41,750 46,100 45,700 41,300 43,450	69,560 70,100 44,375 43,359 21,250 46,600 45,400
00 00 90 50	Oct Dec LIVE H  Dec Feb Apr Jul Aug Oct Dec Potac	69.275 69.950 70.150 Close 45.000 44.025 41.550 45.025 41.300 43.400 861.1388	69.525 70.150 70.306 00 lb: centari Previous 44.475 43.375 41.225 45.400 45.400 41.100 43.300	89.550 68.575 70.300 bs High/Lov 45.050 41.075 41.750 46.100 45.700 44.200 41.300 43.450 45.450	66.550 70.100 44.375 43.350 45.400 45.400 44.100 43.000 43.000
00 00 90 50	Oct Dec LIVE H Dec Feb Apr Jun Jul Aug Oct Dec PORIX	69.275 69.950 70.150 Close 45.000 44.025 41.550 45.975 45.975 44.260 41.300 43.400 861.1388	69.525 70.150 70.300 70.300 90 lb; centsh Previous 44.475 43.375 41.225 45.660 41.100 41.100 43.300 40.000 lbe; ce	68.500 68.976 70.300 bra Hightles 45.000 44.076 41.750 44.000 81.300 44.000 81.300 44.000 81.400 81.	66.550 70.100 44.375 43.350 41.250 45.605 45.400 41.000 43.000
90 90 50	Dec Feb Apr Jun Jul Aug Oct Dec PORIC	69.275 69.950 70.150 Close 44.025 41.550 41.550 41.300 43.400 861.188 Close 63.575	69.525 70.150 70.300 00 lb; contain Previous 44.475 43.375 41.225 45.600 41.100 43.300 40.000 lbs; or Previous 39.225	68.500 68.976 70.300 brs Hilgh/Lok 45.050 44.075 41.750 44.000 41.900 41.900 41.900 41.900 41.900 41.900 41.900 41.900 41.900	66.560 70.108 44.375 43.350 41.250 45.400 45.400 45.400 49.400 49.400 49.400 49.400 49.400 49.400 49.400
00 00 90 50	Oct. Dec. Feb. Apr. Jul. Aug. Oct. Dec. PORIC. Feb. Mar. Mary Mul.	69.275 69.950 70.150 Close 45.000 44.025 41.550 41.550 41.300 43.400 881.1388 45.038 41.300 43.400 43.400 43.400 43.400 43.400 43.400 43.400 43.400 43.400 43.400 44.6000 44.600 44.600 44.600 44.600 44.600 44.600 44.600 44.600 44.6000 44.6	69.525 70.150 70.306 00 lb; centari Previous 44.475 43.375 41.225 45.400 44.200 41.100 43.300 Previous 39.225 39.425 40.650	68.550 68.570 70.300 70.300 45.030 44.075 41.075 45.7000 45.700 45.700 45.700 45.700 45.700 45.700 45.700 45.700 45.7000 45.7	66,560 70,108 44,375 43,350 41,250 45,605 45,605 44,100 41,000 43,000 39,225 38,425 40,630
90 90 50	Oct Dee LIVE H Dee Feb Apr Jun Jun Jun Aug Oct Deer PORIK	69.275 69.9350 70.150 7	69.525 70.150 70.300 00 lb; contain Previous 44.475 43.375 41.225 45.600 41.100 43.300 40.000 lbs; or Previous 39.225	89.599 99.599 70.300 170.300 45.050 45.050 44.075 41.750 46.100 45.000 41.900 41.900 41.900 41.900 40.050 41.900 41.900 41.900 41.900 41.900	66,560 70,108 44,375 43,350 41,250 45,605 45,605 44,100 41,000 43,000 39,225 38,425 40,630

	Close	Previous	High/Low		_
Jan	558/6	563/6	682/4 .	558/0	-
Mar May	584/4 669/4	569/2 574/6	567/4	562/4	
Jul	575/2	580/2	573/0 578/0	688/2 574/0	
Aug	577/0	582/0	580/2	577 <i>F</i> 0	
Sep	578/0	581/4	579/0	576/0	
Nov ,	582/2	587/2	586/4	581/4	_
SOYA	BEAN OIL	60,000 lbs; c	ents/fb	-	
	Close	Provious	High/Low	•	
Dec	20 34	20.34	20.35	20.02	• •
Jan	20.44	20.51	20.45	20.12	•
Mar May	20.84 20.76	20.73 20.88	20.64	20.36	
Jes .	20.83	20.98	20.76 20.90	- 20.60 - 20.60	
Aug	20.85	20.99	20.85	20.70	
Sep	20.66 20.61	21.02 21.03	20.88	20.75	
			20.90	20.75	٠ .
ATUE		LL 100 tons;	S/ton ·	·	
	Close	Previous	High/Low		
Dec	179.2	181.0	180.7	179.1	•
Jan Mer	179.1 179,4	181,3 181,6	181.0	179.0	
May	180.9	182.6	181.3 182.3	179.3 180.8	
Jul	183 2	184,5	184.6	183.0	
Aug Sop	184.1 185.1	185.2	185.6	184.1	•
Oct	187.0	186.3 187.8	188.6 188.0	185.1 187.0	
		min; cente/50		187.0	٠.
. =====			an presiden	<u> </u>	
	Close	Previous	High/Low		
Dec	210/6	212/4	212/0	2104	
Mar May	219/6 227/4	221/4	220/6	219/2	-
Just	232/8	229/2 234/6	228/2 233/6	226/6 232/0	•
Sop	237/2	239/0		237/0.	
Dec Mar	243/0 249/6	244/2	243/6	.242/2	•
_		251/2	250/4	249/2	
WHEA	T 5,000 bu	min; centa/6	Olb-busined		
· <u>·</u>	Close	Previous	High/Low		•
Doc	375/2	379/6	.378/6	374/2	÷-
Mar	365/2	37170	389/6 -	365/0	
May	349/0 324/6	356/2 331/2	355/2	:349/0	
Sep	330/4	336/0	390/4 <sup>-</sup> 332/0	323/0 330/4	
Dec	340/6	347/0	342/4	340/4	
LIVE	ATTLE 40	000 lbs; cent	3/l08	· · ,·- · ·	:
	Closo	Previous	High/Lipw	<del></del>	•
Dec .	76.525	76.775 ·	78.750	75.250	
. 1-80	73.875	74.150 -	74.100 ~	73.576 ·	
Apr Jun	74.125 · 70.825	74.426 71.076	74.400 71.100	73.925	•
Aua	69.275	69.625	71.190 68.550 · · ·	70.625 69.125	٠. :
Oct Dec	69.950	70.150	69.975	69.560	: 7
	70.150	70.366	20 200	70,100	
TAFH	008 40,00	C lb; centant	75	21.21	
	Close	Previous	High/Low.	١, ١	
Dec	45.000	44,475	45.050	44.375	
Feb Apr	44,025 41,550	43.375	CARNE	-m. aco	Α,
Juli	45.975	41.225 45.660	41.750 46.100	45.605	
-Jul	45.625	45.400		40 400	Ţ.,
Aug Oct	44,350 41,300	44200 -	44.400 41.900	44,100	. 3
Dec	43.400	41.100 43.300	41.900 43.450	44 120 41 000 43,000	٥,
PORK	BELL 1919 4	0,000 lbe; ce	-11-	43,000	. 72
			nterfo		

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FUTURES AND OPTIONS be been been the near due above the lives of the first three thr 2,880 design shirt frie

the December of \$1.55 beautier at \$1.55 beautier

Footsie was quickly 10.6 down, with the rest of the market

cautious on the continued pres-

sures in the currency markets.

and traders stressed that there

was little selling pressure. The

market quietly rallied until

mid-session when a strong

buyer drove the December

Footsie contract ahead. The

But trading volume was low

THE UK SERIES

and France, Spain, Ping firmly against tanffi. Plans are now being tatorin arrangement. frans are now being for interim arrangement come into force in James, police the EC market process a flood of John the process are France, the United Seasons and the interim dates from big dates are experters use floor. icas from his dollar case from one online been expecters take to be to the of the US, that from the truckers who might to be a windfall guin from the ferences across the comterences across the comme terences across the comme of up to 25 per contact the commence and the delige kindings and these

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home to the inner the Rehome to the mine, then is a more related to the wealth are related to the water mine related to the more related to the relate the least of territories soil are the little so Samuel 122 of Sal ing both 12 and beg 1273 W. 21 . 1. 15 The containing a comme We want the motion techniques of the second furnish the state w Scherban in office in ble for the detection

Mr board bake need of the "string star. Secretary Land . . . . . Salaha a salah Salah ರ ನೀಡುವ March 1 in to こうこう 人名英德 American Committee · 1000年 11 4 . . . . 100  $\mathcal{A} = \mathcal{A}' \cup \mathcal{A}_{\mathcal{A}}'$ ...2x2 1...\* 

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NEW MIGHS (107).

AMERICANS (12) BerkAmerica, Bowaler.

Celicorp. Continental St. Exton. Echiln, Gen.
Host, Lowe's, Sun Co., US West, Varily,
Miripool, SAMIS (2) Abbay Nad., Dal Ichi,
SLDG MATLS (1) Wolseley, Butteress
SERVS (3) Chabba Sec., Hys., Rentchil,
CHERS (3) BOC. Creds. Euro. Colour.
Haistead, Schering, CONGLOBERATES
(2) Horson 9½ pc Ce Rd. Wassell,
BLECTRICALS (2) Metorote, Toshiba,
BLECTRICALS (3) GEC, Micro Focus,
Rodime, BNG GEN (2) Barry Wehmiller.

Weir, FOOD RETALINA (6) Argyli, Merrison
(Wm). Do 54 pc Rd Pl. Selrebury. HEALTH
A HSEHOLD (1) Amersham, HOTELS & LESS
(3) Granada, Do 7.5p Pri, Steepy Kids, BISCE
COMPOSTIE (3) GRE, Gen. Accident, Royal
Inco. MSCC LEFE (1) Refug., RW TRUSTS
(22) Alliance, American Tet, Do B, Anglo
& O seas, Sering Puma, Brit. Assets, Do
II. 2005. Brit Empire, ECU, English & Scot.
Equity Consort, Fisming Amer. Fierming
Inc & Cap Zero Pri. Foreign & Cotonial,
F & C Enterprise. Henderson Hejhand,
I & S Optimum Zero Div, Jove Inc, Kleinwort
O'ecos, Law Debenture. M & G Cap, Malvern
UK Indox, Monics, Murray Inc. Newmarked
Vertiture Cap, River & Merc Amer Cap.
Scotisch Inc., Soct. Wings & Tst., Soct. Nat
Zero Div, Scot Value, Sphere Zero Div.
TRICAL MEDIA (6) News Corp. News Ind.
Renturs, Utd. News, Westmoughs, MSSC
(1) Rhino, MOTORS (1) First Tech., Oll &
GAS (1) Pici Pet. O'HER PRICE, (1) Provident
Fnd, O'TRE RODI. S(2) BTIP, Do Wei '62)
SC, PACKO, PAPER & PRINTIG (4) Bowaster,
Do 7.75cr Pri. Ciondallin, St. New, STORES
(7) Boots, Free An Devs., Kingfisher, MF1

83, PACKG, PAPER & PRENTG (9) Sewater, Do 7.750c Pri, Ciondallán, St Ives, STÖRES Boots, Fine Art Devs., Kingfleher, MFI Furn, Ivest, Oriflame Ind. Storehouse, TELE NETWORKS (3) Brill Telecom, Do PIP, Vodatore, TRANSPORT (4) CSX, Cons Freightwaye, GATX, Powell Duffryn, MENES (2) Forsavth, Navar Red MEW LOWS (23). (2) Forsaviti. Navan Res
NEW LOWS (23)
CANADIANS (1) Gull Canada. BLDQ MATLS
(1) Tudor. CONTG & CONSTRON (1) Jarvis.
SLECTRONICS (2) Grasely. Kowill Systems,
ENG GEN (2) Hopkinsons, Whesson, HEALTH
& HSEPOLD (1) Syshilomefield, HOTELS &
LEIS (1) Resort Hotels, SNY TRUSTS (2)
Lon & Strashchyde, Murray Euro. Was, MEDIA
(1) Int Business Commis. MTL & MTL
FORMING (1) CI. MISC (1) Horoby. MOTORS
(1) Degenham. OM. & GAS (1) Aberdeen
Pel, PACKG, PAPER & PRINTG (1) Stat-Plus,
PROPERTY (2) Five Quits, Prop. Partnership,
SOUTH AFRICANS (1) OK Bazans. MINES
(3) East Rand Pro, Metana Minerals. Placer.

**EQUITY FUTURES AND OPTIONS TRADING** 

A SQUEEZE helped the near month contract in Footsie futures close above the 2,800 level for the first time this year, in a session which saw an improvement in turnover,

writes Joel Kibazo. Trading in the December contract on the FT-SE began tentatively at 2,782, some 15 points below Monday's close

but quickly improved and was

soon hovering around the 2,800 level after buying from independent traders. Profittaking saw it return to 2,782 and it traded in the narrow

range up to 2,790 until lunch-A sizeable order from a large securities house took other dealers by surprise and December jumped forward to

the day's high of 2,812. The

then following it upwards. December closed at 2,807, up 10 on its previous close and around 9 points above its fair value premium to cash of about 4. Turnover improved on recent levels and reached

rest of the afternoon's trading minm was maintained throughout the session. In traded options, the vol-

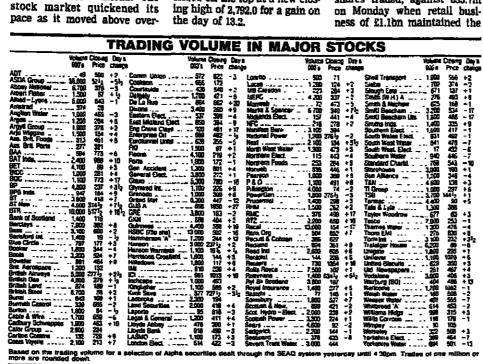
ume in FT-SE 100 options improved on recent levels reaching 11,359 lots. However, the overall total at 26,838 contracts was poor. Rolls-Royce was the most actively dealt stock option with a total of

1,389 trades, and was followed

Equities recover to reach new high

The mood of optimism was unshaken by some disappointing corporate results and by reverberations from the final collapse this week of Rosehaugh, one of the leading City of London property development groups of the 1980s.

Equity market volume remained good, with 631.1m shares traded, against 635.7m on Monday when retail busi-



night levels and the December

contract broke through the

2,800 mark at its official close.

The stock market peaked just short of 2,800, the day's

best reading on the Footsie of

2,794.3 showing a gain of more

than 15 points. With Wall

Street refusing to give a confi-

dent lead, the London market

closed off the top at a new clos-

FT~A All~Share Index

**Equity Shares Traded** 

9 N D

the dire conditions in the com-

mercial property market meant

continuing worries over the safety of next year's dividend.

Net asset values fell from 608p

to 465p and while most ana-

lysts are forecasting between

410b and 420b for next year, at

least one leading broker was

on 385p and predicting a big

In the meantime, MEPC's

hefty discount to the market

and high yield meant it recovered from its initial fall and

The launch in the US of Reu-ters' News2000 system, which

enhances Reuters' news and

financial services, was greeted

with enthusiasm by the stock

market where Renters shares

The utilities sectors suffered

hadly during the early part of

the session as institutions con-

tinued to switch from the

waters and electricity stocks into the cyclicals, The sectors

were additionally unsettled by

the Ofwat report on water standards and delivery costs

plus slight disappointment

nies to report interim figures.

Both sectors rallied strongly,

however, closing well above

the day's lowest levels.

with results from Norweb, the first of the electricity compa-

jumped 18 to a record 1354p.

closed at 337p, off 2.

dividend cut

las tumove

Turnover by volume (million)

1,300 .....

1,250 ~

1,200

700

600

500

400

300

land Bank was effected earlier this year. Standard Chartered fell 8 to 543p, albeit in much quieter trading, which saw fewer than 1m shares change hands, with the stock sustained by expectations that the company will be elevated to the Footsie-100 status for the new year. Telecoms group Cable & Wireless, which derives well over half of its income from its stake in Hong Kong Telecom, dropped to 654p before stabilising to close 6 off

at 659p. Turnover was an unre-

markable 1.7m shares.

Asda query

Predictions of an end to Asda's bull run proved correct and the shares fell back in another day's heavy trading after several brokers turned seller of the stock. Market attention is now firmly focused on the group's results on December 18 with talk of a fund-raising excercise doing the rounds. Asda is said to be in need of a cash injection to boost its capital expenditure programme which badly lags its rivals. Up to £100m might need to be raised, given Asda's debt position. However, a rights issue is not thought to be a favoured route coming so quickly after last year's and straining shareholder loyalty. Suggestions in the market say a bond issue might be preferable. Asda shares retreated 51/4 to 52½p in turnover of 37m, once again the top traded stock of the day.

Calor move

A couple of exceptionally heavy individual trades in Calor Group shares led dealers to suspect that SHV, the privately-owned Dutch investstake to just below 50 per cent. increase its holding by 2 per was announced on November 10. Calor shares held at 224p on

The oil majors showed signs of struggling as crude oil prices continued to lose ground, dropping around 40 cents a barrel. RP, helped by a positive response to the presentation to Scottish institutions, moved up 31/2 to 237p. News of the exploration success off the coast of Burma drove Premier Consolidated up 1% to 17%p on heavy turnover of 9.8m shares.

The placing by Warburg

easier at 144p. There was little fallout from the demise of Rosehaugh, the market preferring instead to focus on results from the UK's second biggest property group, MEPC. Although the figures were in line with expectations,

The stock market has now gained nearly 100 Footsie points since the middle of November, in fact, only a week ago the Footsie slipped back to 2,709. Investors have taken an increasingly optimistic view of the outlook or equities as the GATT dispute has calmed down and US statistics on durable goods orders, GDP, and now leading economic indicators have apparently

extended run of good customer

turnover in UK equities.

turned more positive. However, some trader warned yesterday that shar prices had been squeeze higher by the absence of seller in a market suddenly filled with would-be buyers. Uncer tainties still remain regardin the near-term outlook for inte est rates, both in the UK an

elsewhere in Europe. Several strategists yesterda suggested selling into the cur rent rally in UK share price but it was clear that thei advice was not heeded to an great extent by the manager

Dealing	Dates
Nov 30	Dec 14
Dec 18	Dec 30
Dec 11	Dec 31
Dec 21	Jøn 11
	Nov 30 her Doc 18

#### **Upgrades** Shares in the banking group tumbled to 493p before picking up to end a net 16 off at 502p. boost HSBC shares have been one of the UK market's best performers since the merger with Mid-

By Terry Byland, UK Stock Market Editor

LONDON'S BULLS refused to

be discouraged by the setback

in the Hong Kong stock market

overnight and, spurred on by strong buying of stock index

futures, drove the FT-SE Index

by 18 points yesterday to a new

closing high which was within 8 points of the 2,800 mark.

Favourable statistics on the US

economy provided stimulus

near the close of trading but

the London market had

already turned round convinc-

ingly from early losses which

had failed to bring out any

Although neither the US dol-

lar nor Wall Street stood out

yesterday - the Dow Average

was a shade off at the London

close - news of a 0.4 per cent

gain in US economic indicators

in October and a Purchasing

Managers index at 55 per cent

in November was well-received

in the UK market. Improved

economic data from the US

over the past week has strengthened hopes for a gen-

eral revival in global economies and boosted confidence in the London equity market. Early trading saw equities give ground smartly with senti-ment unsettled by the 5 per

cent fall in Hong Kong after China challenged the agreements with Britain. HSBC, the

London quoted HongKong Bank, fell sharply and the

institutional sellers.

for BTR INTERNATIONAL congiomerate BTR moved sharply forward to rate as the day's best performing FT-SE 100 stock after several brokers upgraded profit expectations

following visits to the company.
The shares jumped 181/4 to 517%p, in brisk trade of 10m after BZW and James Capel increased current year profits estimates by £20m to £1.02bn and by £15m to £985m respectively. Mr Mark Cusack at BZW said of his new forecast. "efficiency improvements are coming through and the Hawker Siddeley acquisition is performing ahead of expectations," while James Capel reiterated its positive view on "very early news of signs of a recovery in the US and Austra-

lia". Further upgradings are

expected over the next few

Hong Kong shocks

The fall of 5 per cent in the Hong Kong stock market, as relations between the British administration and the Chinese government deteriorated prompted heavy falls in UK stocks with interests there. notably HSBC, Standard Chartered and Cable & Wireless.

The most active was HSBC where turnover totalled 12m.

**NEW HIGHS AND** 

LOWS FOR 1992

ment group, had moved back into the market to increase its SHV currently has 47.26 per cent of Calor and is allowed to cent in the year to next November. SHV's last increase turnover of 2.9m.

Securities of 9.92m Sedgwick shares at a discount of only 2p to the ruling market price saw Sedgwick close only a penny

Fears for the current year dividend hit Trafalgar House as it reported a £30.3m loss and slashed last year's dividend mates, some of the super opti-FINANCIAL TIMES EQUITY INDICES

Nov 30 Nov 27 Nov 26 Nov 25 
 Ordinary share
 2106.5
 2095.9
 2077.4
 2058.0
 2033.1

 Ord. Gev. yield
 4.41
 4.44
 4.47
 4.52
 4.55

 Enryling yid % full
 603
 8.08
 6.12
 6.18
 6.31

 P/E ratio net
 21.21
 21.04
 20.90
 20.89
 20.20

 P/E ratio net
 19.52
 19.36
 19.23
 19.05
 18.65

 Bold Mines
 71.1
 70.4
 68.8
 68.7
 64.4
 

Tor 1982 Ordinary shere Index since compilation; high 2149.7 22/5/92 - fow 49.4 29/ Gold Mines Index since compilation high: 734.7 15/2/83- low 43.5 25/10/71 Basto Ordinary share 17/735 Gold Mines 12/9/55. Open 9.00 10.20 11.00 12.00 13.07 14.00 15.00 76.00 High Low 2092.0 2090.0 2092.9 2089.1 2089.7 2080.8 2099.8 2097.0 2104.4 2106.9 2085.9 Dec 1 Nov 30 Nov 27 Nov 26 29,853 26,987 1281.7 20,850 589.2 23,570 900,63 22,732 428,6

i curing report and latest Share lader Tel. 0891 123001. Calls charged at 36p/minute cheap rate. 48p at all other times.

9,195 contracts. A healthy pre- by Hanson at 1,138 lots.

was dominated by Wall Street, the contract losing momentum when New York eased and

mists were slightly disap pointed and that a very sub stantial bull position in the stock had been unwound yes terday. Full-year estimate: were being reined in fron

around the £55m-mark to the £52m level. ACT, the computer group slipped 2 to 141p, following the placing of a block of 6.5m shares at 137p late on Monday. The placing was executed in a matter of minutes by Credit Lyonnais Laing, the stockbroker. ACT is using the cash to help fund its purchase of NMW Computers and repay the lat-

71 Investment Trusts (69)

Trees 84 pc 2017. 978
1.67 750 84 pc 2017 A st. 974
1.69 772
7.31 746 Underted
1.68 746 Corsols 4pc 4pc 3012
1.57 807 War Lasa 31-pc 31
1.57 807 War Lasa 31-pc 31
1.57 107 32-pc 31 Att. 917
1.58 1 765 Trees 3pc 86 Art. 34
1.58 1765 Trees 2pc 32
1.54 801 Trees 21-pc 22
1.54 801 Trees 21-pc 27
1.55

ter's bank debt. **MARKET REPORTERS:** Joel Kibazo,

Trading in Rolls-Royce was Christopher Price. Steve Thompson. Cther market statistics, Page

**BRITISH FUNDS** 

opportunity for long term capital growth." Euro Disney continued to crumble as its two principal bears, Goldman Sachs and Paribas, succeeded in producing even gloomier forecasts. Mr Nigel Reed at Paribas increased his projected loss for the French theme park by 5 times to over FFribn for the year ended September 1993. Goldman is on FFr750m. The

from 18.4p to 6p. The shares

Among transport stocks, sell-

ers of Tiphook following last

week's strong performance caused the shares to give up 4

to 275p, in light trading. The

company said yesterday that it had replaced County NatWest

and Warburg as joint brokers

with UBS Phillips & Drew. The expected disposal at

APV duly arrived when the

company announced the sale of

its ventilation and warm-air

hand-dryer business Vent-Axia

Group to Smiths Industries for

£55.8m. Analysts said the move

was positive for both groups

and the shares of the former

gained 4% to 107%p, while the

boosted by a buy recommenda-

tion from County NatWest and turnover rose to 7.8m as the

shares firmed a penny to 101p. The broker said: "Rolls-Royce offers investors an outstanding

latter jumped 9 to 3350.

fell 6 to 89p.

8 to pr. 1994; 1994; 1994; 20th 13 to pr. 1994; 1994; 1994; 1994; 1994; 1994; 1994; 1994; 1995; shares fell 43 to 725p. Confident expectations ahead of Granada's results today helped the shares add 6 to 309p. Analysts forecasts of around £115m are thought likely to prove around £7-8m short. Queens Moat continued to attract attention with 11m shares traded, 2m of which comprised a bed and breakfast (tax-related) deal. The good two-way business left the shares steady at 45%p, talk of a deal with other hotel groups

refusing to die away.

A stock overhang – said to be around 1.5m shares – continued to hold back Kwik Save. The shares fell 31/4 to 7271/4p. There was general disappointment in the market with interim profits from Racal Electronics. The latter's

shares, which hit an all-time high last week, dropped 17, or 11 per cent, to 157p, after the figures were released. Specialists said that although the results were at the very top end of market esti-

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FT-SE 100 FT-A ALL-SHARE FT-SE MID 250 1318.76 ÷ 5.74 2792.0 +13.2 2644.5 ÷ 7.0 Dec 1 Nov 30 Nov 27 Nov 26 Nov 25 High High Lew ago 986 9 FT-SE 100 2792 0 2778 8 2760 1 2741.5 2709 6 2420 2 27920 22810 27920 23 7 84 1379 1 1/12/92 2825.0 2644.5 2637.5 2627.6 2618.6 2611.1 2368.5 2625.0 2157.8 FT-SE Mild 250 FT-SE-A 350 1345.5 1339.7 1331.5 1323.5 1310.3 1174.2 1345.5 1103.1 Орен 9.00 10,00 11.00 12.00 13.00 14,00 15.00 16.10 High/day Low/day FT-SE 100 2772.0 FT-SE Mid 250 2634.8 2787 1 2782 9 2794 4 2794 7 2637 2 0639 2 2642 7 2644 5 27719 27768 27716 27744 27758 2634.7 2633.8 2633.9 1336.6 1337.6 1338.2 2633.0 1336.6 2839.2 1341.4 FT-SE-A 350 1336 8 1336 6 1338 7 1: Gross dividend yield (ACT at 25%) FT-SE 100-4.33 % FT-Actuaries All-Share

FT-SE Actuaries Share Indices

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**BRITISH FUNDS - Cont.** 

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2 December 1902



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28 LONDON SHARE SERVICE	FINANCIAL TIMES WEDNESDAY DECEMBER 2 1992
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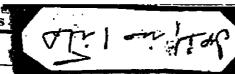
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**Money Market** 

Trust Funds

#### CURRENCIES, MONEY AND CAPITAL MARKETS

#### FOREIGN EXCHANGES

# D-Mark gains at expense of \$

COMMENTS from the Bundesbank, stressing its com-mitment to current German interest rates, put pressure on several European currencles. They also overshadowed posi-tive economic data in the US which might have been expec-ted to boost the dollar, writes Peter John. Mr Helmut Schlesinger, the

president of the German cen-tral bank had said in an inter-view reported yesterday that there was no room for any easing of monetary policy in the near term.

Asked whether the German bank was coming under pres-sure to change its policy, Mr Schlesinger was quoted as say-ing: "As the position now stands, with such strong monetary growth and price increases, we cannot at present act on such wishes."

However, he added; "We do not have to maintain a certain interest rate level ad infinitum. If we see that our tasks have been eased by economic developments, then we can take this into account."

The currency to suffer most was the French franc which has been languishing near the bottom of the exchange rate mechanism and has become the focus of devaluation wor-

Dec.1   Latest   Previous   Close	£ IN NEW YORK								
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	1 month 3 months		0.49 0.45pm 1.31 1.28pm						

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The Bank of France bought francs in an apparent effort to hold the franc above FFr3.41 against the mark several currency dealers said. One said the central bank had bought FFr30m (£3.64m) from him at

Another trader commented: There was fairly heavy and fairly continuous buying by the French central bank although it was nothing like the intervention we saw in

He added that as the whole credibility of the ERM comes under scrutiny weak points are being tested across the whole range. Because Belgium and the Netherlands are so closely linked to the D-Mark, France is the key indicator and many are beginning to feel that if it drops through the ERM floor the mechanism could crumble.

Dealers said the French central bank dipped in to the mar-ket throughout the late morning and early afternoon, but it had not been clear it was trying to influence prices until its purchases in the afternoon. The franc fell to DM3.412 from DM3.396. The US currency also suffered despite better than hoped for figures from the National

Association of Purchasing Managers, construction spend-ing and the October leading economic indicators.

The dollar closed at DM1.5 in London against DM1.594 priously and continued we

Ecu   Central   Amounts   Amounts   Fram   Central   Weather   Currency   Rates   Direct   Currency   Rates   Direct   Currency   Rates   Direct   Currency   Direct   Currency   Direct   Currency   Direct   Currency   Direct   Direc	EMS EUROPEAN CURRENCY UNIT RATES										
Space   Port   143.386   141.471   -1.34   2.50   23			Cestral	Amousts Against Eq	from Central	15 1	Weatest				
are for Ear; a gostific change denotes a weak currency. Deseguence should the nation between two spreads the processage deviation of the currency's market rate from its East central rate.  17/79 Sterling and Italian Lira segmented from ERM. Adjustment rationalized by Financial Times.  POUND SPOT - FORWARD AGAINST THE POUND  Dogs: Close One month % Three manufactures in the part of the currency segmented from ERM. Adjustment rationalized by Financial Times.    15100 - 15390   15360 - 15370   0.43-0.41cpm   3.28   1.25-1.22pm   2.22     15300 - 15725   1.7705 - 1.7715   0.44-0.26colis - 1.22   0.29-0.53dt - 0.85     16therlands   2.7702 - 2.7700   2.7775   1.4-0.26colis - 1.22   1.1-1.4dt - 1.59     16therlands   2.7702 - 2.7700   0.43-0.41cpm   3.28   1.25-1.22pm   3.28     1.51-0.20pm   3.29   1.1-1.4dt - 1.59     1.1-1.4dt - 1.59   1	Sparish Peeta 143.396 141.471 -1.34 2.50 23 869 141.471 -1.34 2.50 23 869 141.471 -1.34 2.50 23 869 141.471 -1.34 2.50 24 141 141.471										
15	are for Eor a gostate change denoise a weak cornery. Divergence shows the ratio between two spreads: the percentage difference between the actual market and Eor control rates for a cornerty, and the maximum permitted percentage denotation of the correctly starlet rate from its Eor control rate.  1.7/91 Starling and Italian Line suspended from ERM. Adjustment calculated by Financial Times.  POUND SPOT - FORWARD AGAINST THE POUND										
Carasta	Dec 1			Close	Qne month						
Commercial rates taken towards the end of Loudon trading. Sta-month forward dellar 2.29-2.24pm 12 Month	Canada Metherlands Belgium Denmark Ireland Germanty Portogal Spalio Raly Norway France Swedes Japan Asstria Suntzaria Ezzi	19500 - 1 2,7025 - 2 49.50 - 5 9,3175 - 9 0,9085 - 0 2,4025 - 2 2173 75 - 1 2112.00 - 2 9,85500 - 9 8,1850 - 8 10,3150 - 1 188.50 - 1 16.91 - 1 2,1575 - 2	.9725 1: .7400 2: .055 2: .4700 9. .9205 0: .4325 2: .4325 2: .4325 2: .4325 2: .4325 1: .4325 9: .4326 1: .4326 1	705 - 1.9715 7275 - 2.7375 550 45 550 - 9.4650 1250 - 2.430 1250 -	0.14-0.25cdls	74778777878888888 7477877878888888	0.29-0 1-4 154-2 6.35-2 524-3 34 215-3 74- 44 <sub>1</sub>	153ds 114ds -21ds 234ds -21ds 334ds -38ds 81ds 81ds 81ds -14	0563927557749680712533		

			Ope stands	% 04	Timee anonties	μ <u>a</u>
1.5130 -		60 - 1.5370		3.28	1.25-1.2200	32
16500 -		50 - 1.6660	8.50-3.50cpm	4323	11_00-4_50gm	18.6
1.2650 -		55 - L2965	0.47-0.53cdk	-4.67	1.30-1.4346	-4.2
1.7785 -		55 - 1.7795	0,79-0.82cds	-5.43	2.23-2.28th	-5.0
32.66 -		75 - 32.85	13,00-15,00cd/s	-5.12	39.00-41.00ds	} -4.8
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6.4625 -		50 - 6.500Q		22	20.00-31.00ds	
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					12.00-14.00ds	-7.6
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Dec 1	Short	7 Days	One	Teree	Six	Que
	term	notice	Moath	Months	Monds	Year
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			EXC	LAH	NGE	CR	oss	RAT	ES			
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FFr.	1.207	1.855	2,930	230.9	10.	2.623	3.299	60.85	2.390	60.85	211.4	1.4
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ĦFL.	0.366	0.562	0,888	69.99	3001	0.795	.1	18.45	0.721	14.45	64.09	0.4
Line CS	19.84 0.507	30 48 0,779	41 U 1231	3794 97.01	164.3 4.202	43.10 1.102	5421 1386	1000. 25.57	39 11 1	1000 25.57	3474 88 84	24.0
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			ostructi Octobe			Strike	Calls settl		Puts-setLi		<u> </u>
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aga	inst	the	ver, it v Yen, a			Estimated vo Previous day	isme tota s open int.	d, Calls 1. Calls 186	5387 Pets 487 Pets 11	4308 6018	Est. Pro
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ik Est (	entral rat e, calculat	E Estry F	, and the ma Insucial Tim	K.	No haven	30(0) Y100b	Clase 108 24	<u>er 100%</u> High	Low		
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	noath 0.41cmm	p.s. 3.28	pont.	8	322	12%, NETTE LISA 286m					
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D A	GAIN	\$T	THE I	ЮL	LAR	Dec Mar	Gose 96.03	High 96.03 96.07 95.56	95.99	Pres. 95,99	THI
Ope o	atgratife .	% p.a.	Time though	e 15	% pa	Jua Jua Sep	%.05 95.55 95.07	% 07 95.56 95.06	% 02 95.53 95.06	95.99 96.00 95.32 95.02	Ala Jan
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15.00-1 8.50-13 0.72-0	5,00cds 00credis 1,74pfdis -550cdis	202	38.00-4 16.00-1 2.04	.00ds 20748	-182 -1939 -520	Dec.	Close	# High 91.15	1.00 91.00	Pres. 91 11	Jac Feb
97	550cdk -120cdk	49.17 11.99 22.22 22.22	1 177	7256	-21.85 -11.21 -10.21	Mar Jos	91.12 92.09 92.74	92.11 92.76	91.92 92.59	92.06 92.72	Ma Est
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ing. † ili and not	K, treland to the lad	and EC	II are quote		CUTTENCY.		Close 88.77	High 88.90	Loss 88.65	Prev. 88.94	Stri 109
						Dec Mar Jan	90.75 91.63 92.07	90.76 91.65	90.43 91.45 91.90	90.68 91.56 91.99	111 111 111
INT.	ERE	_	SATES	_	Goe .	Sep   Estimated vo   Previous day	tune 258			71.77	113 Coe
Moath	Man	ths	Monute	l١	ter	THREE MON	Til EUlto	SWISS F			Est † A
- 72 - 44 - 84	74 81	/a	14 · 14 13 · 15	4	7 · 63 14 · 75 14 · 75 15 · 5 · 6 16 · 6 17 · 6 18 · 75 18	SFR In soid	Cose	93.55 94.32	Low 93.18	Pres. 93.37	
- 84 - 65 - 68 - 94 - 104	84 64 94 11		81 - 84 63 - 64 85 - 82 104 - 91	7	9 - 75 8 - 54	Mar Jun	9347 94 <i>2</i> 7 94 66	94.65	93.85 94.40	94.04 94.44	
: 161 : 141 : 81				137	91. 9 - 131	Sep Estimated so Decides do	94.80 lene 171	94.80 42 (57).81	94.50	94.61	_
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2 - 32		4	23 h · 19 h tr years 6 h -	185	ı - 154	Des Mar Jan	85.63 86.75 87.41	85.70 87.05 87.55	85.39 85.60 87.30	65.68 87.13 87,62	•
or US Do	ilas and	арапез	Yen; others,	two day	s' notice.	Sep Estimated +0	87.75 Igane 255	87 82 5 (1281)	87.75	87.90	į
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L	299 60.1 256 23.2 1 18.4	5 2 5 0.	900 60.85 907 23.20 721 18.45	211.4 80.62 64.09	0 571	Previous day  Centracts to				1000	Ì
	21 100	- 4.1	11 1000	3474	24.63						•

FINANCIAL FUTURES AND OPTIONS

LIFFE LANG GELT FUTURES OPTIONS 230,090 64ths of 100%

LIFFE US T	D OPTIC		UFFE BURS 814250,000 p	FUTURES OPT	TUPIS	
99 100 101 102 103 104 105 106 Estimated or Previous day	Mar Anti 3-49 3-30 3-49 2-59 2-24 2-27 1-52 1-63 1-22 1-93 0-42 1-91 0-42 1-91 0-42 1-91 0-85 0-51 sepen (et. Calle 8 Put		Strike () Price 9000 1950 1950 1950 1950 1950 1950 1950	alis-settlements Mar Jun 7.78 1.96 38 1.60 602 1.29 7.73 1.01 50 0.77 1.34 0.58 2.23 0.42 1.15 0.30 Total settal, Calis 3	1637 0.17 0.27 0.62 0.62 0.69 1.23 1.62 2.04 1.253 Puts 6	0.35 0.49 0.66 0.90 1.16 1.47 1.81 2.19
	IAN GOYT. BOTED OF 11 290 of 10		£598,806 pol			
9750 9350 9350 9400 9400 9500 9550 9600	Mar Jun 2.43 2.09 3.14 1.77 2.85 1.48 2.57 1.22 2.32 0.98 2.67 0.78 1.85 0.61 1.65 sopen led. Caffs 20 5 open led. Caffs 3681	Puts-actilements filar Jusi 6.76 0.79 1.49 1.12 1.70 1.33 1.92 1.57 2.17 2.163 2.47 2.13 2.40 3.00 3. Puts 155 Puts 1947	Price 9175 ( 9200 ( 9225 ( 9275 ( 9300 ( 9325 ( 9350 (	all-entitlements Dec Niar ,96 1.66 ,73 1.45 ,49 1.23 ,26 1.02 ,09 0.82 ,004 0.63 ,020 0.47 ,010 0.34 unne total, Calls I	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	0.05 0.07 0.10 0.14 0.19 0.25 0.34 0.46
U.S. TREAS	UNITY MONDS (CATT) & Carls of 180%	*	JAPANESE Y Y12.5m \$ po	EN (1990) Y260		
Dec Mar Jun Sepi Dec Mar Jun	Latest High 103-12 103-14 102-07 102-08 101-00 101-01 99-23 99-29 98-25 98-27 97-25 97-28	Low Prev. 103-01 103-05 181-26 101-31 100-22 100-26 99-19 99-20 98-18 98-20 97-20 97-21 96-22 96-24	Oec Mar Jun	0.8037 0.8 0.8035 0.8 0.8037	196 Lee 058 0.8011 045 0.802	Pier. 0.8021 0.8028 0.8037
Sep Des	96-22 96-30 95-29 - 95-04 -	%-22 %-24 - %-29 - %-04	DELITSCHE II BEL25,800	per Did	11st (a)	Pres.
SIm polets o		Lou Pro.	Des Mar Jus Sep	U.B23U U.B	312 0.6254 235 0.6177 360 0.6126	0.6270 0.6194 0.6134 0.6090
Dec Mar Jun	Latest High %66 %68 %50 %51 %10 %12	Low Pres. 96.55 96.67 96.46 96.48 96.08 96.09	THREE-46017 9 Zinica, m.C.?	H EUROPOLLA 1 100%	£ CEMBO	
Sep 27 5 PO Se per £		- 95.66	Dec Mar Jun Sep	14test   1 96.03 99 96.06 99 95.98 95	10 95.9 159 95.9 159 95.9	95.07
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SWISS FINA SFr 125,000			STANDARD &	niez	Hen Lon L30 428,70 225 429,85	Pres.
Des Mar Jun	Latest 1896 0.7057 0.7060 0.7010 0.7015 0.6960 0.6980	Low Pres. 0.6950 0.6962 0.6923 0.5916 0.6955 0.5880	De: Mar Jos Sep	432.90 432.90 433.90	25 479.8	430.95 432.00 432.90 433.90
PHILADELP £31,250 kg	HIA SE CUS OFTENHS do per CLD					
Strike Price 1.50 1.575 1.600 1.625 1.625 1.675 1.700 Previous day Previous day PARIS	Dec Ja 0.80 2.3 0.28 1.5 0.02 0.8 0.01 0.5 - 0.1 - 0.1 's open let: Calls 65 's volume: Calls 14,5	2.89 2.09 1.43 0.95 6.060 1.035	Mar Dec. 2.55 2.50 4.52 1.94 6.78 1.39 9.16 1.39 11.18 1.39 14.07 1.23 14.07 1.25 16.62 (All corrected)	6.23	5	9.82 11.76 13.82 15.99 18.23
7 to 10 YEA		FRENCH BOND GMATT				
December Warch June Estimated vo	109.60 110.50 111.00	ett price Chang 110.16 +0.50 111.04 +0.50 111.52 +0.50 al Open Interest, 248,4	110.18 2 111.10 2 111.36	109-54 110-42 111-00	t Yleid 8.51 8.39 8.32	† Open let. 126,682 103,076 17,453
THREE-MOR	TH PIBOR FUTURES 89.45	99.51 -0.00		89,30	10.43	34,148
March Jone September	91.08 91.96 92.14	91_27 +0_1 92_07 +0_0 92_36 +0_0 0pen loterest 157,23	7 91.27 7 92.07 9 92.38	90.80 91.80 92.14	8.90 6.00 7.73	62,812 29,509 17,730
Describer	URES COLATOR Stad	1812.0 +8.0		1786.0	<del></del>	22,9%
		1828.0 +20.0 1841.5 1857.0 +21.0 Open betweek 25,170	- 1816.0 1858.0	1802 0 1816.0 1839.0	:	2,499 0 3,527
December Estimated wa	106.44  tame 4,135 † Total 1	106.90 +0.34 Open leterest 14.865	106.90	106.54	8.97	8,989
	LONG-TERM FRENC	BOND OLATIF)		. ·		
Strike 109 110 111 112	Jaman 1.27 0.61 0.23	Calls March 1.73 · — 1.13 0.68	Junie .	James 7 0.11 0.28 0.61	Puts March 0.45 0.71 1.11	Jane
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#### **CROSSWORD**

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#### **MONEY MARKETS**

# Sterling futures volatile

MONEY market operations around 92.75. took comfort from a stronger pound and the fading of end-ofmonth pressures yesterday. Meanwhile, the Bank of England stayed out of the markets for the first time in more than two and a half years, writes Peter John.

Most of the day's activity was seen in short sterling where the March contract opened 8 points off and moved sharply down to 93.19 at one stage, reflecting an increasingly pessimistic attitude towards the hope of further interest rate cuts.

#### UK clearing bank base lending rate 7 per cent from November 13, 1992

The gloom was largely prompted by early comments from the Bundesbank from the Bundesbank president Mr Helmut Schlesinger who reaffirmed the German central bank's commitment to current interest rates.

Nevertheless, the March contract recovered later to close well up at around 93.40 with, more than 33,000 lots traded and continued firm in

after-hours dealing.
The December contract which is being influenced by technical factors ahead of its expiry in two weeks time opened lower but recovered well during the day to close

Dealers said French franc futures were also traded down heavily at the opening to reach 90.80 at their low before

rallying to close at 91.26. They added that volatility was increasing in the markets as a number of people were starting to close down their positions towards the end of the year.

Short-term interest rates were easier, partly as a result of the Bank of England staying

In addition, Japanese banks, which have been taking funds heavily ahead of the year end, stood back after having rolled over many of their positions at the end of Novemb

Meanwhile, following the record level of central bank help on Monday when nearly Abn was provided the bank announced no shortage yesterday for the first time since April 3 1990. The absence of the shortage

was explained by an unexpectedly high level of exchequer transactions, which came in at £365m. Also the bankers' balances, the money which the clearing banks have to hold to cover their deposit liabilities, were £230m above

target.
These positions were offset by treasury bills, maturing assistance and bills for repurchase

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how to place an order to filling you in on just-breaking market information. since 1965 – so we know what kind of information they need. And we have

All the help you need to start trading on your own - plus 50-70% established the most compreh commission savings. Isn't it time you took a close look at Lind-Waldook? program in the industry to make sure they get it.

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dance (3,3)
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10 Spitfire sailor (6)

11 What's said about copper has a right to be mysterious (8)

12 Affectedly pretty Greek character (5)

14 Tempering a wind to fertilise (10)

18 Houses with correct connections (10)

19 Exponent of power? Is this a record? (6)

20 The city to behold some

22 Exponent of power? Is this a record? (6)
23 The city to behold some guests, bucolics (5)
24 Quadruped's exclamation (6)
25 Try to read before it's experi-

enced by court (8)
26 Primitive primate's affirmative vote (3,3) Prize for actor from Victoria, maybe (4,4)

1 Englishman's decoration (6)

2 May dance (6) 3 Dandruff on coat (6) POW camp with small creature rising from floor (18) Held by the proud about six

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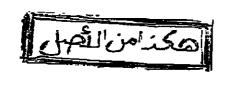
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**WORLD STOCK MARKETS** 

AUSTRIA  FRANCE (continued)  GERMANY (continued)  HETHERI ANDS (continued)  SWEDEN (continued)	
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March Carp   170   20	(Excuse us for asking)  IS THIS YOUR OWN
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Next   1.540   420   429   420   429   420   429   420   429   420   4	Or do you rely on seeing someone else's? The FT is read by four times as many senior European businessmen and women as any other international newspaper.* Make sure you're one of them by getting your own copy daily.  OUR SPECIAL INTRODUCTORY SUBSCRIPTION OFFER IS AVAILABLE NOW!  For more details please call Gillian Hart in Frankfurt on 49 69 156850.  FINANCIAL TIMES
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Ф 37 NASDAQ NATIONAL MARKET ## Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Lest Ching Stock | Div. E | 100s High | Low | Div. E | 100s High | Low | Div. E | 100s High | Low | Div. E | 100s High | Div. E | 10 85 23% 24% 24% +% 2 31% 32% 31 +% 9576 422 18% 19% +% 4 - 45 [Proposed Of 1972-1074] 1074 1075
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# Dow recovers early deficit on good data

AFTER registering strong gains in the four previous prices showed signs of running out of steam yesterday although blue chips recovered from early losses, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up 0.28 at 3,305.04, having rallied from an early 14-point deficit. The more broadly based Standard & Poor's 500 was also little changed at midsession, down just 0.06 at 431.29, while the Amex composite was 1.60 lower at 393.51 and the Nasdaq up 1.00 at 653.73. Turnover on the NYSE remained heavy at 148m shares, and rises marginally

outpaced declines by 826 to 807.

A combination of weakness on overseas markets and profit-taking in the wake of recent gains caused the early losses on Wall Street.

Positive economic news at home, however, helped prices stage a modest rally later. A 0.4 per cent rise in the October index of leading economic indicators, and the National Association of Purchasing Manage-ment's November index, which climbed from 50.6 in October to 55.0, provided yet more proof that the economy is continuing to recover. The best indication of improving business condi-

PRICES on the Caracas Stock Exchange recovered slightly vesterday after a fall of over 6 per cent on Monday, the first trading day since Friday's failed coup against the government of President Carlos Andres Perez, writes Joseph Mann in Caracas. Monday's decline continued the slump in Venezuelan shares since a failed military uprising on February 4. The Caracas Stock Exchange index closed at 19,125.61 on Monday, down 35 per cent from the start of the year and 44 per cent below the 1992 high

reached on February 3. In the currency market, strong support by the central bank limited the decline in the bolivar. The currency closed at 78.60 bolivars to the dollar on Monday, down from 78.35 on Thursday, which represents a fall of more than 27 per cent this year.

tions should come on Friday with the release of the November employment report. Among individual stocks.

Unisys climbed \$% to \$9 in turnover of almost Im shares after the broking house Josephthal Lyon & Ross upgraded the stock from a "hold" to a "buy". Other technology stocks were mixed. Digital Equipment, which enjoyed big gains during Monday's sector rally, ran into profit-taking and fell back \$1% to \$32%, while IBM held steady at \$68%, Hewlett-Packard eased \$\% to \$66\% but Motorola added another

Chemical stocks were in demand, with Du Pont rising \$% to \$48%, Dow Chemical putting on \$1 at \$54% and Monsanto \$% firmer at \$56%. LSI Logic rose \$% to \$9% in busy trading after the com-

pany cancelled the three-day

shutdown that it had planned

for later this month and said it expected to achieve "solid profitability" in the fourth quarter. Baker Hughes dropped \$11/4 to \$18% in turnover of 1.6m shares after warning that firstquarter net income would come in below market forecasts of 19 cents a share. The group did say, however, that

profits in the remaining three

quarters of fiscal 1993 would be

better than in the same period

TORONTO fell back in dull midsession trading, as the TSE-300 fell was 10.7 lower at 3272.1 in volume of 16.3m shares valued at C\$139.8m. Declines led advances by 208 to 182 with 239 issues unchanged. Inco dropped C\$% to C\$27%

on renewed weakness in world nickel prices while Alcan

# Currency speculation colours trading

currencies and interest rates continued to influence continental trading yesterday, writes Our Markets Staff.

FRANKFURT was barely changed, having largely ignored comments by Mr Helmut Schlesinger, the Bundesbank president, that there was no room to ease monetary policy in the near future. However, the market remains hopeful that interest rates will be reduced early in 1993. The DAX index closed up 0.55 at 1,544.89 as turnover fell to DM4.5bn

from DM4.9bn. Veba improved DM5.30 to DM354.50 after the group said that it expected its dividend to remain steady at DM12 and that it planned to continue to reduce its workforce.

An official report which increased its forecast for new car registrations for 1992 had little impact on car stocks. Volkswagen, down DM4.50 at DM263.00, was still feeling the effects of a weekend magazine report which suggested that the group would make a DM1bn loss in 1992, dealers

Preussag was DM4.50 lower at DM347.50 ahead of today's

after the recent rally in share

Tokyo

were fixed L52 higher at L1,402.
AMSTERDAM saw some FT-SE Actuaries Share Indices renewed buying of chemical stocks while Ahold remained THE EXTROPEAN SERIES positive following Monday's Hourly changes Open 10.30 11.00 12.60 13.00 14.60 15.00 Clase FT-SE Euretrack 189 1056.19 1054.54 1054.36 1054.87 1055.28 1058.42 1057.36 1056.79

fiscal 1993. Yesterday an ana-

lyst at a French broker nearly

quintupled his net loss forecast

for the 1992/93 year to over

FFrihn from the FFr210m he

had published only three

ing of industrial blue chips

eroded a firmer opening. The

Comit index rose 3.43 to 441.77

Fondiaria, the insurer, and

in turnover estimated at close

remained targets for specula-

tors on continued rumours

about the future of the insurer.

Fondiaria rose as high as

L30,950 before ending L350

lower at L29,600, while shares

in Gaic were suspended to the

November surged 36.5 per cent

to 429.9m shares as an increas-

ing number of life assurers and

banks realised profits on

HONG KONG suffered its big-

gest one-day fall since August

1991 as Sino-British tension

continued to unnerve inves-

tors. The region's other mar-

HONG KONG lost another 5

per cent in volatile trading on

reports that China would repu-

diate contracts signed by the

present authorities after 1997. The Hang Seng index, which

fell to an intraday low of 5,400,

closed down 308.92 at 5,501.71

in moderate turnover of some

the day's biggest losers with

Financial stocks were among

kets were also negative.

holdings.

HK\$3.85bn.

Roundup

to Monday's L141.7bn.

MILAN ended mixed as sell-

Nev 38 Nov 27 Nov 26 Nov 25 Hov 24 Base value 1000 (26/10/60) Highliday: 100 - 1059.16; 200 - 1135.77 Lowking: 100 - 1059.69 200 - 112/14

results for 1991/92 which are its estimated pre-tax loss for expected to show an improvement over the 1990/91 period. PARIS rose further as the franc's weakness, in spite of intervention by the central bank, fanned speculation of a devaluation in the currency or

even its withdrawal from the ERM. The CAC-40 index ended 20.92 higher at 1,792.29. Trading was indifferent until just before the last bour of trading when a series of block trades in CAC-40 stocks were put through the market, lifting turnover to a hefty FFr3.2hn from barely FFr1bn at midday.

Euro Disney bucked the firmer trend, losing FFr3.30 or 5.3 per cent to FFr59.40 in heavy volume of 1.3m shares following Goldman Sachs's decision on Monday to treble

third quarter results. The CBS Tendency index gained 0.6 to 104.3. The market was disap-pointed by the details of the

planned merger between KNP, Bührmann-Tetterode and VRG-Groep announced on Monday, with the shares in the three companies rising only 50 cents, 30 cents and 60 cents respectively to F1 29.40, F1 29.50 and ITI 23.80.

Chemicals improved on bargain-hunting with DSM up Fl 4.20 at DM78.80 and Akzo Fl 1.70 higher at Fl 134.40. Pirelli Tyre Holding was suspended at Fl 13.70 before announcing that it was cancelling plans for a one-for-one rights issue and that its second-half loss would be bigger than its previous forecast. its parent company, Gaic,

ZURICH fell back on disappointing economic news and the SMI index finished down 2.0 at 1,929.2. Chemicals remained active as Ciba-Geigy fell further following a downgrade. Its bearers lost SF14 to

HSBC Holdings down HK3.50

at HK\$54.50 and Hang Seng

Bank HK\$2.50 lower at

SEOUL was disappointed

that the central bank failed to

cut interest rates and the com-

posite index declined 3.43 to-

659.93 in turnover of

Won545.8bn. Kepco, the elec-

tricity generator, lost Won700

TAIWAN retreated in thin

trading as the weighted index lost 28.25 to 3,646.76 in turn-

over of T\$6.34bn. The financial

sector, which has been rela-

tively strong recently, lost

late trading as the local cur-

rency weakened against the US

dollar. The All Ordinaries

index slipped 3.8 to 1,444.3 hav-

ing been briefly revived by the

publication of better-than-ex-

AUSTRALIA lost ground in

HK\$50.00.

to Won21,700.

nearly 1 per cent.

Financial stocks were firm with UBS bearers adding SFr5 to SFr813 and Winterthur registered shares putting on SFr20 to SFr2.460. OSLO jumped 2.3 per cent in

active trading as the economic outlook appeared to improve. The all-share index added 8.36 to 367.30 in turnover worth NKr426m, with sharpest gains coming in industrial and shipping stocks.

STOCKHOLM weakened on profit-taking following its recent strong run. The Affarsvärlden index slipped 5.3 to 896.1 as turnover dropped to SKr793m from Monday's SKr922m. Volvo B shares weakened

SKr17 to SKr340 on news of sharply lower November new car registrations. MADRID continued to fall with the general index closing

down 1.85 at 212.01 in low turn-

over of some Pta8.4bn. VIENNA's ATX index ended 2.38 lower at 760.1. OMV lost Sch8 to Sch626 while Austrian Airlines fell Sch10 to Sch1,600. ISTANBUL rallied on bargain-hunting and the 75-share index finished 96.99 ahead at 3.883.23 in turnover estimated

pected economic data. Turn-

over rose to A\$237.7m from

the market consolidated its

recent strong gains. The

in turnover of NZ\$50m.

NZSE-40 Index lost 8 to 1.539.34

SINGAPORE's Straits Times

industrial index eased 5.0 to

1,464.07 although gains were

seen among several banking

and industrial blue chips. In

KUALA LUMPUR the compos-

ite index was also lower, down

MANILA rose on bargain-

hunting following Monday's

holiday and the composite

index finished 2.90 higher at

1,266.48 in turnover of 168.6m

NEW ZEALAND fell back as

at TL199.5bn.

A\$188.2m.

4.66 to 637.23.

# Caribbean cross-border activity loses its appeal

Economic worries are to blame, says Canute James

conomic difficulties in Barbados, Jamaica and Trinidad and Tobago have dampened cross-border trading on the Caribbean's stock exchange after its prom-

ising start last year. Between May 1991, when cross-border trading began, and December of that year. Jamaican investors were the most adventurous in taking risks on other markets, by spending \$5.4m on Trinidadian stocks and \$1.600 on Barbadian

But Trinidadians spent only \$2,000 on Jamaican stocks Barbados. For their part, Barbadians favoured Trinidad, buying \$5m worth of shares but steering clear of Jamaica.

Regional business leaders and stockbrokers were encouraged by this start. This, they argued, was a new venture for the Caribbean and could, if successful, strengthen the equity base of many companies which have been overly dependent on loans for their operations and expansion

Since the start of this year, however, hopes for a continued expansion of cross-border trading have been dashed by a drop in confidence in the national markets, brought on by economic difficulties. Between January and September, Jamaican investors spent \$456,000 on Trinidadian shares while Trinidadians and Barba-

dians bought nothing. "We started last year with a bang, with Jamaicans buying in Trinidadian companies," says Mr Anthony Taitt, deputy general manager of the Trinidad and Tobago Stock

Latest prices were unavailable for this edition.

Exchange, "Since December, however, the market in Jamaica has dried up and Jamaicans have been trying to sell off what they have bought in Trinidad."

Activity on the Caribbean exchange has been hit by economic changes in Jamaica. where the government's deregulation of the foreign exchange market 14 months ago and the floating of the currency led to a steep deprecia-

There is some hope that an economic monetary union. The next step will breathe recovery new life into crossborder trading. The Jamaican dollar has stabilised and the country's inflation is expected to fall.

tion and contributed to inflation of 82 per cent in 1991. Interest in Barbados has been dampened by problems which have beset what was one of the more stable economies in the region. Stagnation, brought on by poor performance of tourism and sugar, the pillars of the economy, deterred prospective investors who were further worried by rumours of an impending cur-

rency devaluation. Trinidad and Tobago's oil-dependent economy had con-tracted for seven consecutive years until it recorded marginal growth last year. But the central bank has reported that this recovery has not been

"I am not disappointed in the

trading so far as I did not anticipate any great volumes when we started," savs Mr Wain Iton, the manager of the Jamaica Stock Exchange, "The important thing is that the mechanism for trading is in place and when the economic conditions are right, they will be fully used."

Cross-border trading is part of a wider effort by the members of the Caribbean Economic Community (Caricom) to integrate their economies and prepare the ground for a planned common market and exchange linking the shares in the three countries through an immediate electronic transfer of all transactions. The exchange would be capitalised at about \$1.8bn, with 99 listed

companies. There is some hope that an economic recovery will breathe new life into cross-border trading. The Jamaican dollar has stabilised since May and the country's inflation is expected to fall to 20 per cent this year.

fficials also hope that the creation of new stock exchanges in Caricom will attract interest. Guyana is creating an exchange which Mr Asgar Ally, the country's finance minister, says will be similar to that in Jamaica and Trinidad and Tobago, and which will assist in the privatisation of state enterprises. Mr Ally says trading on the Guyana exchange will begin by the middle of next year, and will immediately be part of the Caribbean cross-border

Hong Kong leads the losses in a weak region denied by Nippon Credit Bank, that the bank had sold off land taken as collateral for troubled loans to a property agency, prompted selling by discour-THE Nikkei average fell by 2.1 per cent yesterday as investment trust funds took profits aged investors. The Industrial

prices, urites Emiko Terazono Y2,450 and Mitsubishi Bank in Tokuo. The 225-issue index fell 370.61 lost Y60 to Y2,220. Dealers took profits on specto 17,313.04 after a high of ulative theme stocks. Mitsui 17,704.01 in the morning and a Mining and Smelting, the most low of 17,307.72 just before the active issue of the day, fell Y10 close. While prices moved narto Y498. Aids-related issues rowly in early trading, afterwere also weak with Okamoto down Y10 to Y1,100 and Meiji noon selling by dealers and investment trusts outpaced Milk Products down Y4 to

Bank of Japan fell Y50 to

buying by public funds. Volume rose marginally to Nippon Housing Loan was one of the few bright spots of 260m shares from 238m. Declines led advances by 637 to the day, rising Y13 to Y288 on 359 with 133 issues unchanged. short-covering. In Osaka, the OSE average lost 187.98 to 18,773.07 in vol-The Topix index of all first section stocks dropped 19.27 to

ume of 41.7m shares. The OSE

said trading volume for

Nikkei 50 index rose 0.54 to 1.054.21. Traders said that after the 10.5 per cent rise in the Nikkei average over the past eight trading days, a decline had been expected, but that overall sentiment remained positive. reopie were starting crash, and we needed a breather," said Mr Yasuo Ueki at Nikko Securities. Other traders said some investment

1.304.08 and in London the ISE/

raise cash for redemptions and cancellations. High-technology issues, which had risen recently on hopes of a US economic recovery, were hit by profit-taking. NEC fell Y20 to Y675 and Fujitsu lost Y17 to Y550. Car stocks were also weaker with Nissan Motor down Y13 to Y557 and Toyota Motor retreat-

trusts placed sell orders to

ing Y10 to Y1,410. The weakness in Nippon Credit Bank, which lost Y140 to Y4,800, dragged down other banking stocks. Reports, later

#### **SOUTH AFRICA**

JOHANNESBURG recovered after declining in late morning trade but sentiment remained nervous. The overall index added 11 to 3,203, having seen an intraday low of 3,189. Industrials gained 2 to 4,194 while golds climbed 5 to 866.

# In 1992 MEPC:

- Finished the development programme
- Made excellent progress letting developments, 60% of space let or sold
- Reduced vacancies in UK investment portfolio by 23%
- Completed substantial sales of £127 million
- Reduced net debt by £142 million and we have:
- 75% of UK rental income secured beyond 2000

#### FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

REGIONAL MARKETS	MONDAY NOVEMBER 30 1992						FRIDAY NOVEMBER 27 1992					DOLLAR INDEX				
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Drv Yield	US Dollar Index	Pound Sterling Index	ren Index	DM Index	Local Currency Index	1992 High	1992 Low	Year ago (approx)
Australia (68) Austria (19) Belgium (42) Canada (113) Denmark (34) Finland (15) France (98) Hong Kong (53) Iraland (16) Iraly (77) Japan (472) Malaysia (69) Mexico (18) New Zealand (13) Norway (22) Singapore (38)	115.11 138.65 134.61 113.20 188.25 72.09 144.42 105.96 235.97 136.34 55.87 106.72 274.11 604.66 150.92 42.87 42.87 141.12 208.72	-1.4 +0.7 +0.4 +0.2 -0.5 +2.6 +1.2 -3.8 +1.5 +0.8 -0.4 +2.1	112.76 135.83 131.86 110.89 184.40 70.62 141.47 103.80 231.15 54.73 104.54 288.51 1571.88 147.84 41.99 138.249	90.55 109.08 89.05 148.09 55.71 113.60 83.37 185.83 107.25 43.95 83.95 215.62 1262.33 118.73 33.72 111.02	95.38 114.87 111.52 93.78 155.97 195.63 87.78 195.59 46.28 88.43 227.08 1329.39 125.04 35.51 116.92	112.20 115.06 109.05 105.42 157.97 77.61 122.61 87.78 234.53 116.32 267.56 5465.11 123.47 44.57 124.84 155.99	-03 +0.4 +0.2 +0.4 -0.5 +1.1 +1.4 -2.9 +1.5 +0.5 +0.5 +2.7	4.32 2.45 5.65 3.22 1.73 1.82 3.68 3.83 4.71 1.00 4.61 5.19 1.94 2.11	149 80 43.04 137 02 202.49	114 47 135 02 131 51 110 79 186 89 139 98 102 23 236 58 103 45 265 75 1550 91 146 93 42 21 134 40 134 62	91 73 108 21 105 38 88 78 148 64 155,24 112 17 61 94 191 19 103 21 44,27 82,90 216 16 1242 64 117 75 33 33 17 107 70 159 17	96 96 114 37 111 39 93 84 157 18 58.38 118 55 86 59 202 08 46 79 86 228 47 1313 62 124 45 113 84 168 23	112.59 114.65 109.28 104.92 158.82 75.80 121.33 86.59 241.61 112.88 82.90 268.86 82.90 268.18 5383.33 122.86 44.34 121.53 152.75	153 66 186 70 152.27 142 12 273 94 89 30 168 75 129 68 262 28 262 28 173.71 80 86 140 95 262 95 1789 77 169 70 48.52 192 95	108 18 137 65 134,08 111,38 181 70 52,84 136,93 102,51 176,39 47,47 87,27 212,49 1185,84 147,88 37,39 128,05 179,65	149.65 166.61 131.68 137.59 253.29 78.79 137.49 168.29 153.16 71.21 128.79 201.73 1337.49 47.79 157.08
Spain (48) Sweden (31) Switzerland (60) United Kingdom (227)	145.87 116.34 167.56 106.52 167.02 176.33	+1.7 -0.3 +1.1 +1.4 +0.8 +0.3	142,89 113,96 164,14 104,34 163,61 172,73	114.75 91.52 131.82 63.80 131.37 138.72	120.84 96.38 138.82 88.26 138.35 146.09	154.22 101.27 169.48 94.89 163.61 176.33	+1.8 -0.8 +1.5 +1.5 +0.7 +0.3	3.33 5.93 2.32 2.25 4.49 2.89	143.47 116.68 165.74 105.01 165.71 175.88	140 73 114 45 162 57 103 01 162 54 172 52	91 72 91 72 130 28 82 55 130 24 138 26	119 19 96 94 137 70 87 26 137.66 146 13	151 46 102 05 167 03 93.78 162 54 175 88	263 60 161 72 200 28 122 37 200 07 176 33	134.21 107.10 149.69 95.99 161.86 160.92	268.06 145.14 168.04 92.56 171.53 155.29
Nordic (102)	133.76 150.27 111.26 120.36 172.42 113.72 155.84 121.32 136.25 138.89 157.25	+0.9 +0.8 +0.9 +0.3 +1.0 -1.5 +0.9 +0.6 +0.6	131.03 147.20 108.99 117.90 168.90 111.40 152.68 118.84 133.47 136.15 154.04	105.23 118.21 67.53 94.68 135.65 89.48 122.62 95.44 107.19 109.35 123.72	110.82 124.49 92.18 99.71 142.87 94.23 129.12 100.51 112.89 115.16 130.30	121.37 136.65 89.35 102.27 171.52 96.50 144.05 104.25 122.72 126.05 150.97	+0.7 +1.0 +0.9 +0.8 +0.8 -1.1 +0.9 +0.6 +0.4	3.87 2.11 1.35 2.49 2.90 3.69 2.51 2.46 2.66 3.25	132.58 149.04 110.35 119.34 171.98 112.61 158.29 120.29 135.46 138.18 156.63	130 03 146 19 108 24 117 06 168 69 110 46 155 26 117 98 132 87 135 53 153 63	194 20 117 15 86 74 93.80 135 20 88 54 124 44 94 56 106 49 108 62 123 13	110 14 123 82 91 68 99.14 142 91 93 58 131 52 99 94 112.55 114.91 130.15	120 51 135 29 68 52 101 42 171 07 97 75 145 72 103 37 122 00 125.32 150.42	156 85 188.52 141 97 145 21 172.42 132.98 175 31 146 91 150 58 153.05 165 40	131 31 141 24 93 70 113 80 158 70 111 33 149 00 115 99 127.21 130 04 151 93	136 75 171,50 130,32 133 21 154,11 115,92 145,45 135,56 138,56 140 34 149 10
The World Index (2205) Copyright, The Financial T	138.92	+0.6	138.09	109.29	115.10	126.35	+ 0.6	2.67	138 10	135 46 imited	108 55	114 74	125 60	153 70	130 66	141.20

#### SUMMARY OF GROUP RESULTS (YEAR ENDED 30 SEPTEMBER)

		1992 (£'m)	1991 (£'M)	•
GROSS RENTS AND OTHER CHARGES		319.9	308.0	
PROFIT BEFORE TAXATION		109.6	143.3	-
PROFIT ATTRIBUTABLE TO ORDINARY S	HAREHOLDERS	78.2	100.7	.:·
EARNINGS PER SHARE		24.2p	31.3n	:
DIVIDENDS PER SHARE – NET – GROSS EQUIVA	ALENT	20.0p 26.7p	20.0p 26.7p	•
NET ASSET VALUE PER SHARE (DILUTED	<b>)</b>	465p	608p	



\* jelgian bank hief quits afte jutch bid fails

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Surenic person

Figure 12 . Land Albert

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Bearing the Contraction And the state of t

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BANGKOK traded lower with the SET index losing 3.88 to 861.33 in thin turnover of